



Oman

A Vision of the Future





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A Vision of the Future

2025



*In the name of Allah, The
Compassionate, The Merciful "As
for those who have faith and do
righteous deeds, verily We shall
not waste the rewards of anyone
who does righteous deeds in the
most perfect manner".*

—••—
Surat Al-Kahf (XVIII:30)
—••—



*His Majesty the late Sultan Qaboos bin Said
May Allah rest his soul*



*His Majesty Sultan Haitham bin Tarik
May Allah protect him*

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Oman 2025

Foreword



Foreword

Under the wise leadership of His Majesty Sultan Haitham bin Tarik, may Allah protect him, the Sultanate of Oman continues its journey towards comprehensive development and prosperity, driven by an ambitious vision and a firm commitment to a brighter future.

His Majesty's efforts have been central to establishing Oman as a modern state, placing the Omani citizen at the heart of the development journey as a key partner. This vision has borne fruit in the close collaboration between government institutions, the private sector, and civil society. Over the past five years, the Sultanate has made notable strides in social, economic and financial stability, recording tangible improvements across its overall performance.

By the end of 2025, the Sultanate of Oman had completed its Tenth Five-Year Plan, the first major implementation phase of Oman Vision 2040. Sound financial measures, supported by improved oil prices, drove public revenues up by 5%, while public spending rose by 4% to support development projects. This steady progress was reflected in the actual deficit falling 23% below the approved budget, to approximately 480 million Omani rials.

Throughout 2025, the Government of the Sultanate of Oman continued to advance its financial and economic policies to ensure long-term sustainability and a stronger fiscal position. These efforts were reflected in a credit rating upgrade to investment grade.

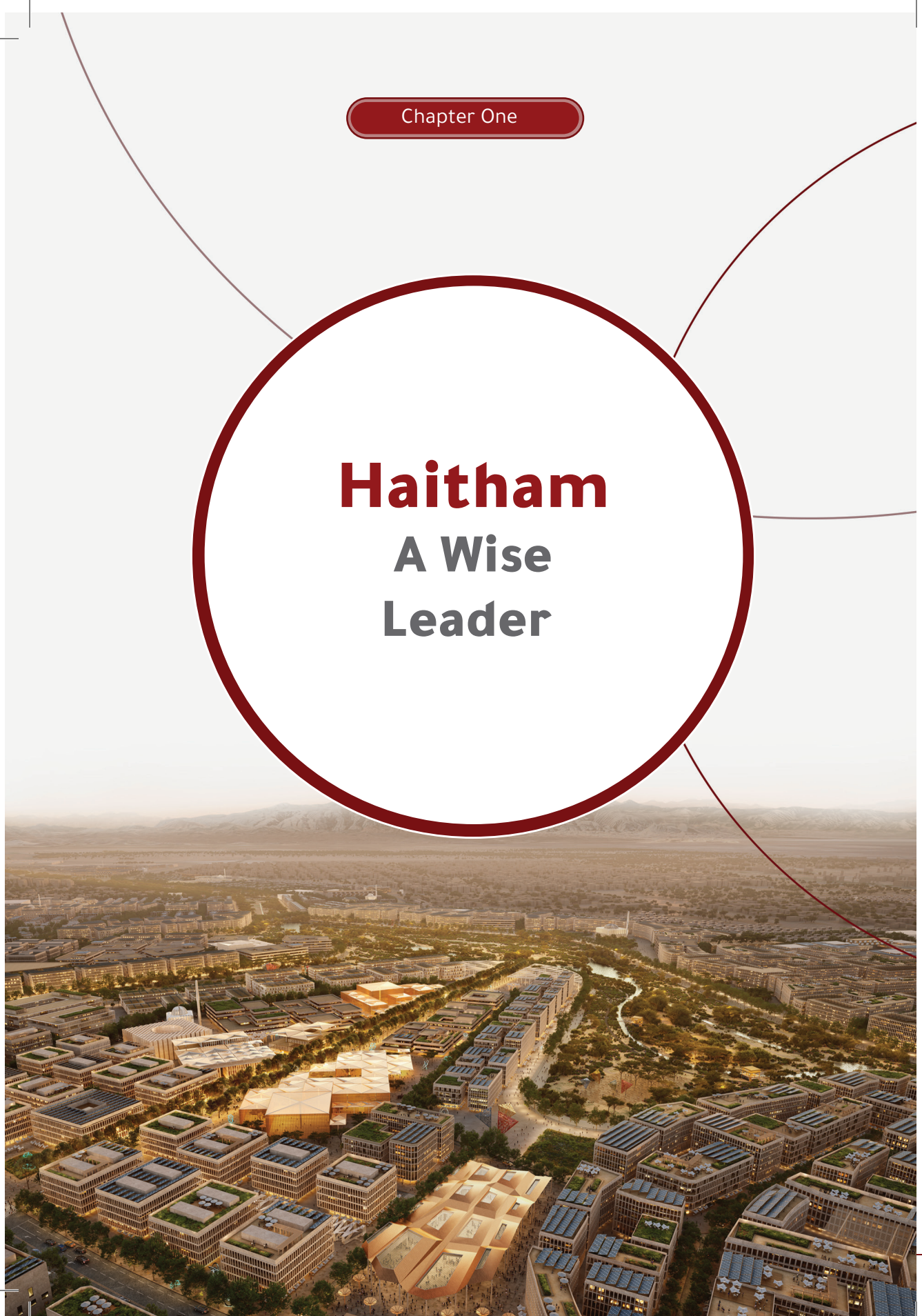
This book offers a comprehensive overview of the Sultanate of Oman's progress in its current era of prosperity, shedding light on the ongoing Omani Renaissance and its remarkable contributions across a wide range of fields.

We pray to Almighty Allah to grant His Majesty Sultan Haitham bin Tarik continued health, well-being and long life and to preserve for the Sultanate of Oman the enduring blessings of security, stability and prosperity.

Ministry of Information

Haitham

A Wise Leader





The Sultanate of Oman is steadily advancing towards shaping its future in accordance with the pillars of Oman Vision 2040, under the wise leadership of His Majesty Sultan Haitham bin Tarik Al Said, may Allah protect him. Since assuming power on 11 January 2020, His Majesty has established a clear national path founded on strategic planning and institutional governance, rooted in the renaissance legacy of the late Sultan Qaboos bin Said, may Allah rest his soul.



Sultan Faisal bin Turki Road links the Wilayats of Dibba and Khasab and the Niyabat of Lima

The current phase has focused on establishing a comprehensive framework to guide the State's public policies in line with the requirements of modern development and in keeping pace with regional and international transformations. At the same time, it has preserved the principles of Omani policy founded on wisdom, balance and neutrality, with the aim of strengthening national security and regional stability. Among its priorities has been the consolidation of the foundations of the national economy and the enhancement of its financial resilience through the acceleration of economic diversification programmes and the gradual transition towards a knowledge-based economy that relies on innovation and modern technologies. This has also included the development of infrastructure, the building of sustainable and smart cities, and the creation of a conducive investment environment that contributes to empowering both the public and private sectors.

With the aim of strengthening financial stability, enhancing the efficiency of the national economy and regulating the banking sector, His Majesty Sultan Haitham bin Tarik, may Allah protect him, issued Royal Decree No. 1/2025 at the beginning of 2025 approving the State's General Budget for the fiscal year 2025. His Majesty also issued Royal Decree No. 2/2025 promulgating the Banking Law to keep pace with financial and banking developments. In addition, Royal Decree No. 3/2025 was issued, promulgating the Central Bank of Oman System, contributing to the maintenance of monetary stability, the management and regulation of monetary reserves, the enhancement of transparency, and the support of sustainable economic growth.



1 January 2025

On 1 January 2025, His Majesty Sultan Haitham bin Tarik Al Said, may Allah protect him, presided over a meeting of the Council of Ministers at Al Barakah Palace. During the meeting, His Majesty commended the efforts undertaken by the Council, its committees and various government units, as well as the achievements and contributions made towards advancing the paths of comprehensive development. He also praised the positive outcomes achieved in strengthening non-oil revenues, expanding the productive base of the economy, and fulfilling economic and social priorities.

His Majesty, may Allah protect him, directed that sustained emphasis be placed on the positive drivers of economic growth and on strengthening the role of the private sector in capitalising on partnership opportunities arising from government programmes and projects. He further underscored the significance of the strategic economic and trade partnership agreements that the Sultanate of Oman concluded with countries around the world in 2025. With the aim of strengthening Omani industries, His Majesty stressed the importance of closely monitoring the implementation of the National Local Content Policy and encouraging the establishment of local projects.

**His Majesty
emphasises
the
importance
of focusing
on the
positive
drivers of
growth**



**Enhancing
the
specialised
healthcare
services
system and
launching
a national
programme
for early
cancer
detection**

1 January 2025

On 1 January 2025, the Council of Ministers approved the establishment of the National Programme for Genome and Human Data, the Omani Genome, at the Ministry of Health. The programme aims to enhance the system of specialised health services and improve early diagnosis and targeted treatment of genetic diseases by establishing a genetic and genomic database for the Omani community. The Council also directed the establishment of a National Centre for Ophthalmology and Eye Surgery to provide these services and keep pace with the increasing demand among members of the community. The Centre will introduce the latest technologies in diagnosis and treatment and conduct research related to this field. In addition, a national programme was launched to detect the most prevalent cancer among women through the establishment of seven early detection units covering all governorates of the Sultanate of Oman. Nuclear medicine services were also expanded with the establishment of a radioisotope production facility and a nuclear pharmacy to meet the increasing demand for radiopharmaceutical isotopes used in the diagnosis and treatment of cancer patients.



Al Jabal Al Aali Project in Al Dakhiliya Governorate

7 January 2025

On 7 January 2025, His Majesty the Sultan, may Allah protect him, issued Royal Decree No. 12/2025 amending certain provisions of Royal Decree No. 6/89 regulating the relationship between landlords and tenants of residential, commercial and industrial premises and the registration of their lease contracts. The Decree aims to encourage investment, regulate the real estate market, and ensure the availability of residential and commercial premises at fair and stable prices, in addition to protecting tenants' rights and safeguarding them against infringement by landlords.

**Promoting
investment
and
reinforcing
market
stability**



**His Majesty
inaugurates
the unified
promotional
identity and
directs the
adoption of
its outcomes**

8 January 2025

In affirmation of His Majesty Sultan Haitham bin Tarik's dedication to enhancing the Sultanate of Oman's global image, the unified promotional identity of the Sultanate was launched on 8 January 2025 under the patronage of His Majesty, may Allah protect him. His Majesty affirmed that this promotional identity is part of a sound strategy developed to guide the Sultanate of Oman's integrated promotional mechanisms. He noted that the promotional identity captures Oman's aspirations for the future and its commitment to contemporary progress, while staying anchored in the values of interconnectedness and integration with the peoples of the world. It also reflects engagement with the civilisational foundations and principles that the Sultanate of Oman upholds in support of its message.



11 January 2025

On 11 January 2025, His Majesty, may Allah protect him, delivered a Royal Speech marking the anniversary of his assumption of the reins of power in the country. In his address, His Majesty praised the steadfastness of the people of this beloved homeland throughout the ages, united as one cohesive structure. He affirmed that they continue to advance with insight guided by a creed of tolerance, rejecting all forms of fanaticism and any polarisation that could divide the nation. His Majesty also proclaimed that 20 November of each year shall be observed as the National Day of the Sultanate of Oman. This date commemorates the beginning of the Al Busaidi dynasty's honourable service to this dear homeland in 1744, under the leadership of the founding Imam, Sayyid Ahmed bin Said Al Busaidi, who unified the Omani nation and led it through its struggle and great sacrifices.

His Majesty, may Allah protect him, also issued Royal Decree No. 15/2025 amending certain provisions of Royal Decree No. 88/2022 concerning the official holidays. The Decree stipulates that the National Day of the Sultanate of Oman shall be observed on 20 and 21 November.

**His Majesty
declares 20
November
as the
National
Day of the
Sultanate of
Oman**



His Majesty the Sultan directs the provision of additional necessary facilitative measures, competitive incentives and an enabling investment climate

11 January 2025

On 11 January 2025, His Majesty the Sultan, may Allah protect him, underscored the importance of developing the investment and commercial environment as a fundamental pillar for advancing the country's development. In this context, His Majesty directed the government to provide the necessary facilitative measures, competitive incentives, and an enabling investment climate to streamline business operations, support the diversification of the national economy, achieve sustainable growth, and create additional employment opportunities across various economic and service sectors.

27 January 2025

On 27 January 2025, His Majesty the Sultan chaired a meeting of the Supreme Judicial Council, during which he emphasised the importance of developing the digital infrastructure of the judicial sector to support the efficient administration of justice and enhance transparency. His Majesty, may Allah protect him, commended the Supreme Judicial Council's 2024-2040 strategy.

Out of His Majesty's keenness, may Allah preserve him, to develop and advance the investment sector in its various aspects and to enhance the investment environment in the Sultanate of Oman, he issued his directives to finalise the procedures for establishing the Investment and Trade Court. The Court aims to resolve investment and commercial disputes in a prompt, professional and effective manner, within the framework of the Sultanate of Oman's vision to strengthen the investment environment and attract capital, by providing a specialised judiciary that supports business growth and safeguards the rights of litigants.

His Majesty, may Allah support him, also issued his directives to finalise the procedures for issuing the organisational structure of the Supreme Judicial Council, enabling the Council to deliver high-quality judicial services that contribute to strengthening confidence in the rule of law.

In order to define the vision and general policy of the State in international relations, His Majesty the Sultan, may Allah protect him, issued Royal Decree No. 21/2025 defining the competencies of the Ministry of Foreign Affairs. His Majesty also issued Royal Decree No. 22/2025 promulgating the Law of the Diplomatic and Consular Corps.

On 3 March 2025, His Majesty the Sultan, may Allah protect him, issued Royal Decree No. 23/2025 ratifying the Agreement on Cooperation in the Field of Maritime Transport and Ports between the Government of the Sultanate of Oman and the Government of the Kingdom of Morocco; Royal Decree No. 24/2025 ratifying the Agreement between the Government of the Sultanate of Oman and the Government of the Republic of Cyprus for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with respect to Taxes on Income; Royal Decree No. 25/2025 ratifying the Agreement between the Government of the Sultanate of Oman and the Government of the United Republic of Tanzania for the Elimination of Double Taxation with respect to Taxes on Income and the Prevention of Tax Evasion and Avoidance; and Royal Decree No. 26/2025 ratifying the Air Transport Agreement between the Government of the Sultanate of Oman and the Government of the Republic of Djibouti. These Decrees were issued to strengthen bilateral relations with countries worldwide through clear mechanisms for dispute resolution, facilitating exchange, and advancing shared interests.

On 4 March 2025, His Majesty, may Allah protect him, issued Royal Decree No. 30/2025 ratifying the Statute of the Labour Centre of the Organisation of Islamic Cooperation.

**His Majesty
the Sultan
emphasises the
importance
of developing
the digital
infrastructure of
the judicial sector
and issuing the
organisational
structure of the
Supreme Judicial
Council**



**His Majesty
the Sultan
issues a
Royal Decree
establishing
the
Investment
and Trade
Court and
promulgating
its Law**

23 March 2025

On 23 March 2025, His Majesty, may Allah protect him, issued Royal Decree No. 35/2025 establishing the Investment and Trade Court and promulgating its Law. This forms part of the efforts to align legislation with economic developments, enhance confidence, attract investment, and support economic stability by strengthening the efficiency of judicial rulings. The Court seeks to resolve commercial and investment disputes promptly, efficiently and fairly.

On 27 March 2025, His Majesty, may Allah preserve him, issued Royal Decree No. 36/2025 ratifying the Protocol amending the Agreement between the Sultanate of Oman and the Republic of India for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with respect to Taxes on Income.

2 April 2025

In line with His Majesty's continued care and attention, may Allah support him, towards persons with disabilities, and his keenness to provide high-quality rehabilitation and treatment services that enable them to achieve independence and support their integration into society, thereby contributing to the building of an inclusive and cohesive community, His Majesty, may Allah preserve him, issued Royal directives on 2 April 2025 approving the allocation of seven million Omani rials for the establishment of the Autism Spectrum Disorder Care and Rehabilitation Centre in the Governorate of Muscat. The Centre will provide temporary care services through facilities specially prepared to accommodate cases of severe autism spectrum disorder. It will also offer specialised diagnostic and assessment services, including comprehensive early diagnosis in cooperation with the Ministry of Health.

**Royal orders
approving
the allocation
of seven
million Omani
rials for the
establishment
of a centre for
the care and
rehabilitation
of individuals
with autism
spectrum
disorder**

In line with His Majesty the Sultan's keenness, may Allah protect him, to safeguard public funds, regulate public expenditure and revenues, and support the policy of financial and economic stability, His Majesty issued Royal Decree No. 37/2025 on 7 April 2025 promulgating the Financial Law. His Majesty, may Allah support him, also issued Royal Decree No. 38/2025 promulgating the Law of Special Economic Zones and Free Zones, with the aim of attracting domestic and foreign investment, diversifying sources of income, stimulating growth and creating employment opportunities.

On 9 April 2025, His Majesty the Sultan, may Allah protect him, issued Royal Decree No. 39/2025 promulgating the Electronic Transactions Law, in line with His Majesty's keenness to regulate electronic commerce, enhance confidence in digital transactions, and facilitate and expedite procedures.



**His Majesty
affirms to a
number of
ambassadors
from
brotherly
and friendly
countries the
full support
of the
Government
and the
people**

9 April 2025

On 9 April 2025, His Majesty, may Allah protect him, received at Al Barakah Palace the credentials of the Ambassadors of Thailand, Russia, Pakistan, Bangladesh, Japan, India and Sudan. His Majesty, may Allah support him, affirmed that they would have the full support of the Government and the people, enabling them to carry out their duties with ease and to achieve the desired objectives between the Sultanate of Oman and their respective countries.

24 April 2025

On 24 April 2025, His Majesty Sultan Haitham bin Tarik, may Allah protect him, issued Royal Decree No. 43/2025 promulgating the Public Health Law. The Law is founded upon a set of visions and objectives as a national priority within Oman Vision 2040, with the aim of providing more comprehensive services embodied in achieving health for all and delivering improved standards of care and quality. It seeks to establish an integrated system of scientific and practical rules and regulations to promote and protect public health, enhance local and international coordination and cooperation in the field of preparedness and response to public health-related issues, and raise community awareness of the factors and risks affecting public health.

His Majesty the Sultan, may Allah protect him, also issued Royal Decree No.44/2025 promulgating the Law Regulating the Transfer and Transplantation of Human Organs and Tissues. The Law aims to regulate the conduct of such procedures, prevent the trafficking of human organs, tissues and their parts, organise the processes of donation, safeguard the rights of donors and recipients, and prevent the exploitation of their need.

The Decree comprises 36 articles. Among its most notable provisions is the granting of a medal to organ donors. The name, conditions for its award and associated privileges to be determined by Royal Decree. In cases of organ donation from deceased persons, the medal shall be granted in the name of the deceased and presented to his next of kin or spouse. The Decree further stipulates that the procedures for the transfer, transplantation and donation of human organs and tissues shall be carried out in accordance with the provisions of this Law. It also provides for the establishment of a national committee within the Ministry of Health, to be known as the National Committee for Regulating the Transfer and Transplantation of Human Organs and Tissues. Its composition and operating procedures shall be determined by a decision of the Minister, subject to the approval of the Council of Ministers.

His Majesty, may Allah protect him, also issued Royal Decree No. 46/2025 amending the organisational structure of the Royal Office and appointing a Secretary General.

**Public Health
Law: A National
Priority within
Oman Vision
2040 and the
Regulation of
Procedures for
the Transfer,
Transplantation
and Preservation
of Human Organs
and Tissues**

Strengthening diplomatic relations with the Government of the Russian Federation

4 June 2025

In the context of strengthening diplomatic relations with the Government of the Russian Federation, His Majesty, may Allah protect him, issued Royal Decree No. 53/2025 on 4 June 2025 ratifying the Agreement between the Government of the Sultanate of Oman and the Government of the Russian Federation on mutual visa exemption. The Agreement aims to stimulate tourism, support trade and investment exchange, and promote international openness.

The Individual Income Tax Law forms part of the continued development of the tax system in the Sultanate of Oman

22 June 2025

As part of efforts to further develop the tax system in the Sultanate of Oman, His Majesty, may Allah protect him, issued Royal Decree No. 56/2025 on 22 June 2025 promulgating the Individual Income Tax Law. The Law contributes to diversifying sources of income, reducing dependence on oil, and redistributing wealth among segments of society, thereby promoting social justice.

The Law requires individuals whose annual income exceeds 42,000 OMR to pay a 5 per cent tax on their taxable income, after deducting exemptions, costs, and losses in accordance with the provisions of the Law.

The Law will take effect in 2028. The tax will contribute to the State's General Budget and will be allocated specifically to finance part of the costs of the social protection system.

On 13 July 2025, His Majesty, may Allah support him, issued Royal Decree No. 60/2025 amending certain provisions of Royal Decree No. 52/2023 promulgating the Social Protection Law.

2 September 2025

On 2 September 2025, His Majesty, may Allah protect him, issued Royal Decree No. 63/2025 ratifying the Agreement between the Government of the Sultanate of Oman and the Government of the Islamic Republic of Iran on the Reciprocal Promotion and Protection of Investments. On 4 September 2025, His Majesty, may Allah protect him, issued Royal Decree No. 65/2025 ratifying the Framework Agreement for Joint Cooperation between the Government of the Sultanate of Oman and the Government of the Islamic Republic of Iran.

**Strengthening
economic
and
investment
relations
with Iran**

On 8 September 2025, His Majesty, may Allah protect him, issued Royal Decree No. 70/2025 ratifying the Agreement on Legal and Judicial Cooperation in the fields of civil and criminal matters, extradition of accused persons and the transfer of convicted persons between the Government of the Sultanate of Oman and the Government of the Islamic Republic of Iran. His Majesty also issued Royal Decree No. 71/2025 ratifying the Preferential Trade Agreement between the Government of the Sultanate of Oman and the Government of the Islamic Republic of Iran.

10 September 2025

On 10 September 2025, His Majesty, may Allah protect him, issued Royal Decree No. 77/2025 promulgating the State Dues Collection Law, with the aim of modernising the legislative system in line with contemporary developments, improving collection procedures, and safeguarding public funds.

**Reforming
the legislative
framework
for the State
Dues Collection
Law**

The Law on Combating Human Trafficking emphasises the protection of society and upholds the dignity of the human person

10 September 2025

In accordance with established social and religious values that call for the preservation of human dignity, opposition to injustice and exploitation, and the protection of society from anything that undermines its security and stability, His Majesty, may Allah protect him, issued Royal Decree No. 78/2025 on 10 September 2025 promulgating the Law on Combating Human Trafficking. The Law is consistent with international standards and reflects the deep-rooted authenticity of Omani society and its enduring commitment to noble human values.

Real Estate Regulation Law to preserve rights and enhance investors' trust

10 September 2025

As a pivotal milestone in the urban development journey of the Sultanate of Oman, His Majesty the Sultan, may Allah protect him, issued Royal Decree No. 79/2025 on 10 September 2025 promulgating the Real Estate Regulation Law. The Law aims to establish a safe and transparent environment for all parties, including citizens, buyers, investors, developers, and agents, and to increase the real estate sector's contribution to the gross domestic product and diversify sources of national income.



His Majesty the Sultan Presides Over the Council of Ministers' Meeting at Al Ma'amoura Palace in Salalah

16 September 2025

On 16 September 2025, His Majesty, may Allah protect him, presided over a meeting of the Council of Ministers at Al Ma'amoura Palace in Salalah. During the meeting, he commended the efforts of the units of the State's administrative apparatus and the private sector, and their commitment to implementing various development programmes and projects. He also stressed the importance of strengthening economic and social stability, enhancing the national economy's competitiveness, and developing economic programmes and policies to stimulate economic growth.

The Council of Ministers also stressed the importance of cooperation among all units of the State's administrative apparatus to achieve the objectives of the National Digital Economy Programme and its executive programmes. The Council emphasised the need to enhance investment, technical, human and legislative readiness, and to address the obstacles facing the Programme and artificial intelligence projects during the coming period.

Out of the Council's keenness to provide greater employment opportunities for job seekers, His Majesty, may Allah protect him, directed that the amount previously allocated to support programmes and pathways for employing job seekers in the private sector, particularly the wage support initiative, be doubled to 100 million Omani rials. This decision reflects the interest shown by both the private sector and job seekers in these initiatives and programmes.

**His Majesty
the Sultan
emphasises the
importance of
enhancing the
competitiveness
of the national
economy and
directs that
the funding
allocated to
job seeker
employment
programmes be
doubled**

**Royal
attention to
persons with
disabilities
and their
empowerment
through the
establishment
of a new
sector**

16 September 2025

As part of his concern to enhance the services provided to persons with disabilities, His Majesty directed on 16 September 2025 the establishment of a new sector at the level of Undersecretary within the structure of the Ministry of Social Development. This sector will be responsible for overseeing matters related to persons with disabilities, addressing their challenges, promoting their empowerment and integration more effectively to strengthen their role in building society, and facilitating their access to education at all stages.

**His Majesty
affirms the
constants
and
principles of
the Sultanate
of Oman**

16 September 2025

With regard to regional and international affairs, and with reference to the established constants and principles of the Sultanate of Oman's firm policy in upholding international peace and security, the Council of Ministers renewed on 16 September 2025 the Sultanate of Oman's steadfast position on the Palestinian issue and the situation in the occupied territories.

During the Council of Ministers meeting, His Majesty the Sultan, may Allah protect him, reviewed relations with brotherly and friendly countries. He referred to the high-level and official visits exchanged with a number of such countries and stressed the importance of deriving practical benefit from the agreements signed, translating them into tangible executive programmes that serve the country's development objectives. He also highlighted the Sultanate of Oman's participation in a number of regional and international meetings and summits aimed at consolidating the principles of dialogue and identifying common solutions that enhance cooperation, security and stability, and realise the shared interests of all countries.



His Majesty the Supreme Commander Inaugurates the Division Forces Headquarters at Najour Sahnot Camp

18 September 2025

On 18 September 2025, His Majesty Sultan Haitham bin Tarik, the Supreme Commander, may Allah protect him, paid a royal visit to the Headquarters of the Division Forces of the Royal Army of Oman. During the visit, His Majesty inaugurated the Division Forces Headquarters at Najour Sahnot Camp in the Governorate of Dhofar. His Majesty, may Allah protect him, received a briefing on the Division Forces and the national roles and duties they undertake.

His Majesty
the Supreme
Commander
inaugurates
the
headquarters
building of the
Division Forces
at Najour
Sahnot Camp



**His Majesty
closely follows
the needs and
requirements
of citizens
during a royal
visit to the
Governorates
of Dhofar and
Al Wusta**

24 September 2025

On 24 September 2025, His Majesty Sultan Haitham bin Tarik, may Allah protect him, undertook a tour of several wilayats in the Governorates of Dhofar and Al Wusta. During the visit, His Majesty reviewed a number of development, economic and social projects and closely followed the needs and requirements of citizens. Citizens gathered along the procession route to welcome their beloved leader, expressing their greetings and loyalty and praying to Allah Almighty to bless his efforts to advance further development programmes.

8 October 2025

As a significant step in advancing the national development process and in pursuit of the objectives of Oman Vision 2040, His Majesty, may Allah protect him, issued on 8 October 2025 Royal Decrees No. 87/2025 and No. 88/2025 establishing the Special Economic Zone in Al Dhahirah Governorate and the Special Economic Zone in Al Rawdah. These Decrees aim to create a competitive and attractive investment environment, empower the national workforce, and achieve sustainable development.

His Majesty the Sultan orders the establishment of two Special Economic Zones in Al Dhahirah and Al Rawdah

27 October 2025

On 27 October 2025, His Majesty, may Allah protect him, issued Royal Decree No. 92/2025 promulgating the Law on the Rights of Persons with Disabilities, reflecting the supreme care and commitment to empowering this group in a manner that enables them to participate effectively in the development of society. This Law represents a significant milestone in the legislative and social journey of the Sultanate of Oman.

The Law on the Rights of Persons with Disabilities reflects the high level of care and commitment to empowering this group

12 November 2025

On 12 November 2025, His Majesty, may Allah protect him, received at Al Barakah Palace the credentials of the Ambassadors of Armenia, the Netherlands, Ukraine and Egypt. His Majesty affirmed that they would receive the full support of the Government and the Omani people, enabling them to carry out their duties with ease in the service of the interests and aspirations of their countries and of the Sultanate of Oman.

His Majesty the Sultan Receives Credentials of Ambassadors of Armenia, the Netherlands, Ukraine and Egypt



His Majesty the Sultan bestowed the Supreme Order of Honour on the Honourable Lady, in recognition of her contributions in service of the nation

His Majesty bestows the Supreme Order of Honour on Honourable Lady and confers decorations upon a number of Their Highnesses and Excellencies, as well as military commanders and senior officers

16 November 2025

On 16 November 2025, His Majesty the Sultan, may Allah protect him, bestowed the Supreme Order of Honour on Honourable Lady, in recognition of her noble efforts and valuable contributions in service of the nation. His Majesty also conferred Royal decorations upon a number of Their Highnesses and Excellencies, the commanders of the Sultan's Armed Forces and the Royal Oman Police, and senior officers of the military and security services, in appreciation of their sincere efforts in the performance of their duties, coinciding with the country's celebrations of the glorious National Day.



The Glorious National Day Military Parade

20 November 2025

His Majesty reviewed a parade by units of the Royal Army of Oman, as well as a mounted musical display performed by cavalry bands as they passed before the Royal Pavilion. The event also included aerial formations of fighter aircraft and helicopters flying over the parade ground.

The magnificent fleet review was also held on 21 November 2025 under the patronage of His Majesty, may Allah protect him, with the participation of a number of naval vessels of the Royal Navy of Oman, Royal Yachts and Royal Oman Police vessels, in addition to ships from the Member States of the Gulf Cooperation Council, in the presence of the Secretary-General of the Gulf Cooperation Council.

**His Majesty
the Supreme
Commander
reviewed
the military
parade and
naval fleet
parade**

His Majesty the Sultan makes appointments in the Royal Court

9 December 2025

On 9 December 2025, His Majesty, may Allah protect him, issued Royal Decree No. 104/2025 making appointments in the Royal Court. His Highness Sayyid Luay bin Ghalib bin Khalid Al Said was appointed Secretary General of the Royal Court with a special grade, and His Highness Sayyid Nader bin Al Julanda bin Majid Al Said was appointed Adviser in the Royal Court with the same grade.

Royal care for the Armed Forces and commitment to strengthening the foundations of stability and security

11 December 2025

In further reinforcement of the pillars of stability and security, His Majesty the Sultan, may Allah protect him, hosted a dinner at Al Alam Palace on 11 December 2025 to mark the occasion of the Sultan's Armed Forces Day. The dinner was attended by a number of Their Highnesses and Excellencies, together with the commanders of the Sultan's Armed Forces, senior military and civilian officers, and retirees. The event underscored the profound care accorded by the country's beloved leader to his Armed Forces and to their dedicated role in defending the nation's resources, safeguarding its borders and strengthening the foundations of stability and security, thereby ensuring that citizens and residents enjoy peace and tranquillity.



22 December 2025

On 22 December 2025, His Majesty Sultan Haitham bin Tarik, may Allah protect him, met with the Chairman and members of the Bureau of the State Council. During the meeting, His Majesty commended the Council's efforts, contributions, and cooperation with government institutions in advancing the country's comprehensive development and enhancing its developmental, economic, and social sectors. His Majesty also underscored the importance of establishing effective implementation mechanisms to translate proposals into practical measures that support the resolution of issues of concern to society and reinforce the integration of efforts across state institutions.

**His Majesty
the Sultan
Lauds the
State Council's
Efforts and
Contributions
to Advancing
Comprehensive
Development**

His Majesty emphasises the importance of the Shura Council's role in raising public awareness of current and future challenges and objectives

25 December 2025

On 25 December 2025, His Majesty, may Allah protect him, met with the Chairman and members of the Shura Council Bureau. He commended the development witnessed by the Shura Council in its working mechanisms and the effectiveness it has attained in performing its roles in a manner that enhances national participation and keeps pace with the requirements of comprehensive development. His Majesty stressed the importance of the Shura Council fulfilling its expected role in raising public awareness of existing challenges, interim and future objectives, and the procedures and decisions adopted to achieve them. He also emphasised the importance of safeguarding the achievements and gains realised at the national level.

Royal commitment to safeguarding the health of the Omani family and society

31 December 2025

In view of its fundamental role within the preventive health system, its contribution to reducing the spread of hereditary, genetic and infectious diseases, and its importance in safeguarding the health of the family and society, His Majesty the Sultan, may Allah protect him, issued Royal Decree No. 111/2025 on 31 December 2025 concerning the regulation of premarital medical examinations.

Premarital medical examinations help prevent genetic, hereditary, and infectious diseases, facilitate early detection, and reduce the health burden on families and the healthcare system, in line with national objectives for family and community health.



His Majesty paid a visit to the Cyber Defence Centre

31 December 2025

In line with His Majesty's keenness, may Allah protect him, to keep pace with developments in the technological field across its various specialisations, and to follow progress in electronic defence in view of its importance in safeguarding national security, digital sovereignty and strategic information and data, His Majesty paid a visit on 31 December 2025 to the Cyber Defence Centre in the Governorate of Muscat. During the visit, His Majesty, may Allah protect him, was briefed on the Centre's key functions and roles in strengthening Omani cyberspace, the mechanisms for responding to cyber incidents, and the plans to build and qualify national cadres in this field.

**His Majesty
the Sultan
reviews the
plan for
building
and training
national
cadres in
the field
of cyber
defence**

Oman Council and Institutions of the Future





The Oman Council is a cornerstone of the national development system, playing a vital legislative and oversight role in supporting sustainable development and enhancing institutional participation in decision-making. During the opening of the first annual session of the eighth term of the Oman Council on 14 November 2023, His Majesty Sultan Haitham bin Tarik, may Allah protect him, commended the Council's role in sustainable development, the maturity of its experience and its integration with State institutions. He emphasised that this integration enhances the effectiveness of national action and affirmed that the Council is a key partner within the State system.



The Oman Council Law was promulgated by Royal Decree No. 7/2021, strengthening the powers of both Councils and reinforcing the institutional framework governing the activities of the appointed State Council and the elected Shura Council. The Law clarified the roles and responsibilities of both Councils, reflecting the Sultanate of Oman's commitment to developing parliamentary work and strengthening oversight and legislative mechanisms.

The Basic Statute of the State comprises eight articles that form the general framework of the Oman Council, while the Oman Council Law comprises 78 articles that address general provisions, the structure of the two Councils, and their sessions and competencies. Article 12 of the Basic Statute of the State defines the fundamental values upon which the system of governance in the Sultanate of Oman is based, emphasising the importance of justice, Shura and equality.

Pursuant to the Royal Orders of His Majesty Sultan Haitham bin Tarik, may Allah protect him, the State Council inaugurated its third ordinary session of the eighth term (2023-2027) on 9 November 2025, in accordance with Article 38 of the Oman Council Law. On the same day, the Shura Council inaugurated its third annual session (2025-2026) of the tenth term (2023-2027), in accordance with Article 41 of the same Law.

The State Council is a cornerstone of the national development process in the Sultanate of Oman, exercising its legislative and financial powers as stipulated in its by-laws. It operates in accordance with the Basic Statute of the State, the Oman Council Law and its internal regulations. The Council enjoys legal personality and financial and administrative independence. Its membership comprises a distinguished group of experienced and competent individuals, thereby strengthening its role in supporting development and progress.

The term of the State Council is four years, comprising four annual sessions, each lasting at least eight months. The term commences with the annual opening of the Oman Council, reflecting the Council's commitment to continuous and diligent work in pursuit of the Sustainable Development Goals.

State Council's Role in National Affairs

Article 72 of the Basic Statute of the State defines the powers of the State Council, which include:

- Approving or amending draft legislation.
- Discussing development plans and the State's General Budget and issuing recommendations in respect thereof.
- Proposing new draft legislation in line with the national interest.

Competences of the State Council

The Council also examines and discusses matters relating to the implementation of development plans and submits proposals to the Government that enhance development programmes. Through this role, the Council seeks to consolidate the authentic values of Omani society, preserve its achievements, and identify appropriate solutions to various economic and social issues.

Organisational Structure of the State Council

The State Council consists of several principal bodies, as stipulated in Article 31 of the Law of the Oman Council, namely:

Chairman of the Council



The Chairman represents the Council in its relations with other entities and before the judiciary. He presides over public sessions, supervises the conduct of business, and exercises the powers of the head of a unit as stipulated in the relevant laws and Royal Decrees.

Council Bureau



It consists of the Chairman of the Council, his two Deputies, and four members elected by the Council. The Bureau exercises certain powers as specified in the internal regulations.

Committees



The Law of the Council of Oman provides for the establishment of standing committees, which serve as the Council's specialised bodies for examining draft laws, proposals, studies, and other matters referred to them.

General Secretariat

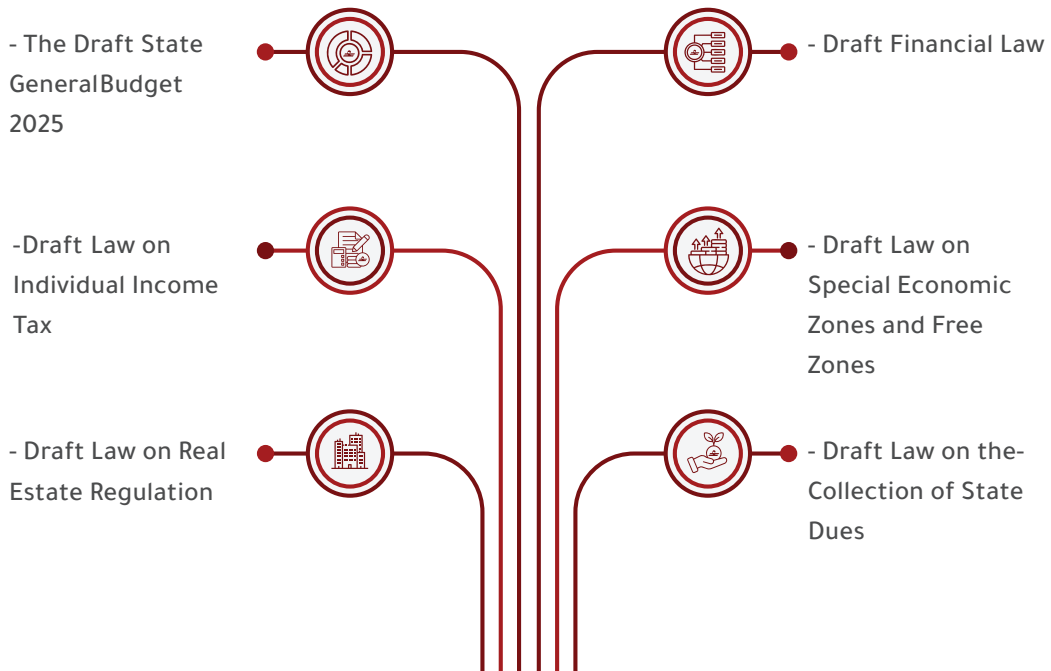


It consists of a Secretary General, assistants and staff. The Secretary General of the State Council is appointed by Royal Decree. The Secretariat undertakes the necessary functions to support the Council's work. The Secretary General oversees the preparation of Council sessions and their agendas, as well as the drafting of the minutes of meetings.

The third session of the eighth term of the State Council witnessed increased activity, marking the beginning of a new phase that builds upon the significant achievements of the second ordinary session. The Council examined 14 draft laws covering various vital sectors, pursuant to its legislative powers as set out in the Basic Statute of the State and the Law of the Oman Council. The review of these draft laws aimed to ensure their consistency with existing legislation and the State's general policy directions, thereby enhancing the efficiency of the legislative system and serving the public interest. These drafts addressed key pillars supporting Oman Vision 2040 across its various pillars, including:

**Increased
activity and
remarkable
achievements**

The Economy and Development Pillar:



The People and Society Pillar: Draft Public Health Law, which includes:

Draft Law on the Rights of Persons with Disabilities

Draft law Regulating the Transfer and Transplantation of Human Organs and Tissues

Draft law on Civil Society Organisations

Draft law on Combating Human Trafficking

Governance and Institutional Performance Pillar:



Draft Law Amending Certain Provisions of the Arbitration Law in Civil and Commercial Disputes



Draft Law on Telecommunications and Information Technology Regulation



Draft Law on Electronic Transactions

Discussion of Eleven Bills

The State Council also held two joint sittings with the Shura Council, in accordance with Article 49 of the Law of the Oman Council, during which eleven draft laws were discussed. These meetings resulted in agreed formulations on a number of draft laws, thereby affirming the spirit of institutional partnership and the necessary integration between the two chambers of the Oman Council in strengthening the State's legal framework.

Achievements of the State Council during its Second Annual Session:

8

meetings to follow up on the implementation of work plans

75

topics, including committee reports, Council of Ministers' responses and members' proposals

58

decisions aimed at enhancing the efficiency of institutional work and coordination among the council's bodies

28

meetings and 71 engagements with governmental and private entities

180

meetings to examine draft laws, including a review of their articles and an analysis of their legislative implications

The Council's Bureau formed two ad hoc committees to examine matters of national priority:



The Ad Hoc Committee on Business Environment Analysis in the Sultanate of Oman



The Ad Hoc Committee on Population Structure and Its Impact on the Future of Development



Saudi National Defence University Delegation Briefed on the State Council's Functions and Roles

Strengthening Foreign Policy Through Parliamentary Diplomacy

The State Council has accorded strategic importance to parliamentary diplomacy as a pillar of national foreign policy. During its second ordinary session, it received a number of official and diplomatic delegations, whose meetings addressed ways to enhance cooperation and exchange legislative expertise and best parliamentary practices. The Council also actively participated in regional and international forums, including the legislative bodies of the Gulf Cooperation Council, the Arab Parliament, and the Inter-Parliamentary Union, through contributions that reflected the Sultanate of Oman's approach to dialogue, thereby strengthening the Council's standing and consolidating its external parliamentary relations.

At the local level, the State Council serves as a platform for development and institutional integration, regularly hosting ministers and senior executive officials. These meetings provide an opportunity to exchange views and offer constructive observations to enhance institutional efficiency and advance the objectives of Oman Vision 2040.



The Shura Council: A Pioneering Approach Towards Comprehensive Development

The Shura process in the Sultanate of Oman stands as a symbol of progress and interaction between the ruler and the people, as Shura constitutes one of the fundamental pillars reflecting the values of justice and equality. Since the beginning of the modern Omani Renaissance, the Sultanate of Oman has witnessed numerous significant milestones that have strengthened the concept of Shura and affirmed the importance of citizen participation in decision-making. With the accession of His Majesty Sultan Haitham bin Tarik, may Allah protect him, to the throne, a new phase of parliamentary work commenced. Recent legislative amendments represent a strategic step towards achieving Oman Vision 2040.

The Shura Council continues its work steadily, building upon a rich history of Shura practice and a gradual experience that has kept pace with various transformations and developments. For fifty-five years since the launch of the renewed Omani Renaissance, the Council has played a pivotal role in national decision-making and in advancing comprehensive development through established legislative practice, strengthened community participation, and constructive integration with the Government. This integration contributes to translating the objectives of Oman Vision 2040 and to following up on the implementation of the Eleventh Five-Year Plan (2026-2030). The Shura journey in the Sultanate of Oman entered a new phase with the issuance of Royal Decree No. 6/2021 on 11 January 2021, reflecting a vision grounded in mature experience and supported by established systems and legislation, in a manner that serves the interests of the nation and responds to the aspirations of citizens, in accordance with the wise directives of His Majesty Sultan Haitham bin Tarik, may Allah protect him.

Achievements of the Shura Council in the first half of the tenth term

Adoption of 47 legislative instruments discussed through 26 ordinary sittings



Discussion sessions to follow up on education issues, the labour market and employment initiatives



8 ministerial statements from the Ministers of Services in various sectors



Implementation of 466 monitoring tools embodied in the conscious and responsible monitoring of national work



Specialised working groups for the study of: Jobseekers, social protection, and the digital economy

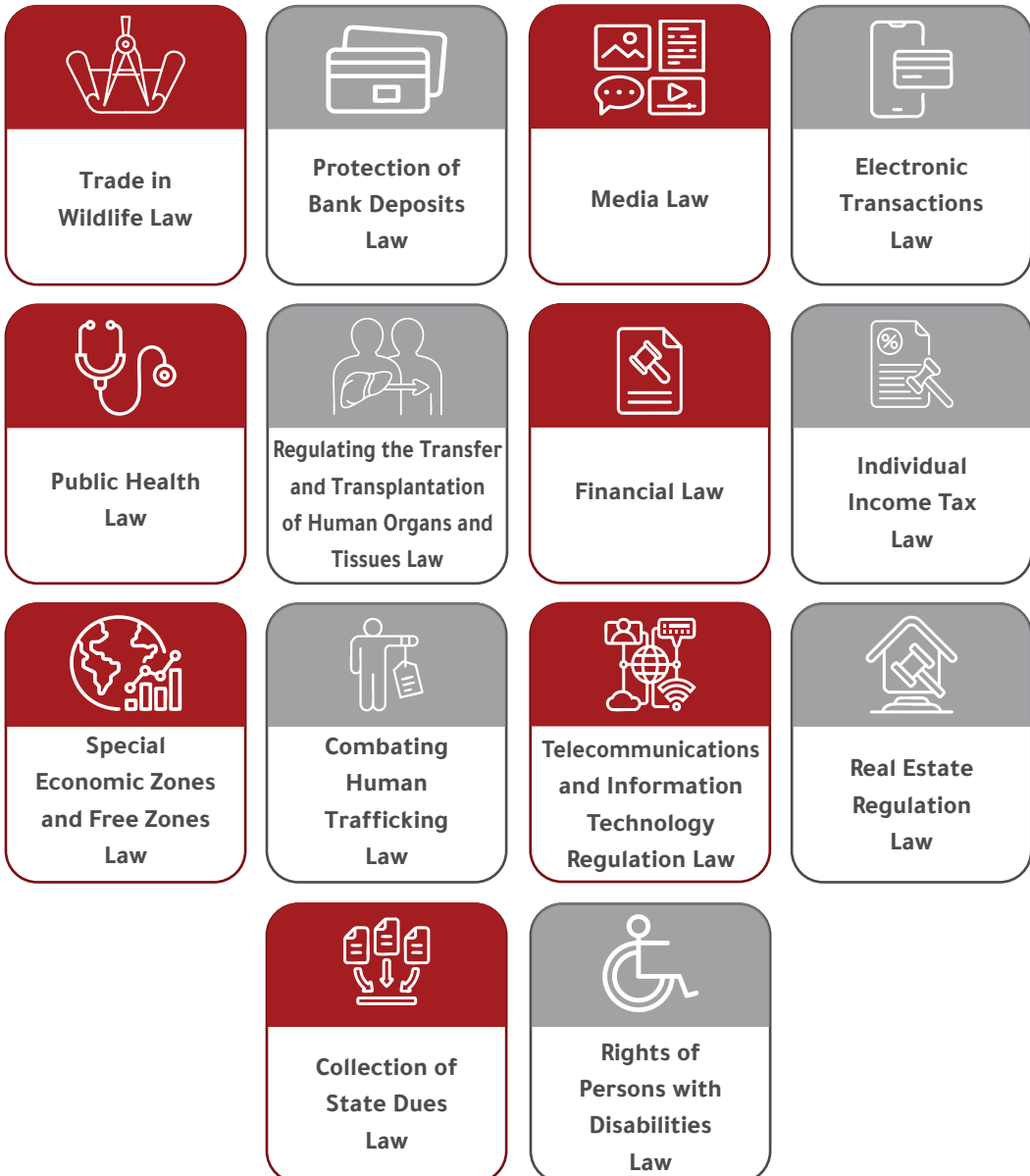


The standing committees completed more than 220 topics in various sectors



The Shura Council has been keen to promote integration and joint national action with other State institutions across various fields to enhance the development process in the Sultanate of Oman. This partnership was reflected in three meetings and gatherings between the Council's Bureau and the Council of Ministers during the first half of the tenth term, aimed at achieving shared objectives.

The Council also strengthened its legislative role in cooperation with the State Council, in accordance with the Law of the Oman Council No. 7/2021, through joint sittings and co-ordination committees to consider points of divergence in draft laws. This partnership resulted in three joint sittings, during which the two Councils agreed on fourteen draft laws, thirteen of which were promulgated by Royal Decree, including:



Within the framework of parliamentary diplomacy, the Shura Council strengthened its regional and international presence through sixty-seven participations in the activities of Gulf legislative councils, Arab and international parliamentary unions, and relevant international organisations. Through these engagements, it conveyed the voice of the Sultanate of Oman and its balanced positions advocating dialogue and peace, while supporting legislative cooperation, development and stability at both regional and international levels.

In alignment with national visions and development plans, the Shura Council undertakes the study, evaluation and review of these strategies to ensure their effective implementation and alignment with national priorities. It examines the draft State Budget annually, reviews draft five-year development plans, assesses progress in the Tenth Five-Year Development Plan (2021-2025), and submits proposals for the Eleventh Five-Year Development Plan (2026-2030). This approach ensures alignment with the objectives of Oman Vision 2040 and contributes to translating its goals into tangible outcomes through supporting programmes and plans.

Through its various sectors, the Council contributes to advancing the objectives of the Vision. The work plans of the standing committees within the Legislation and Law Sector, the Economy and Development Sector, the Education, Youth and Culture Sector, and the Public Services Sector are directed towards these priorities through active participation in strengthening the legislative framework. These efforts are carried out within the competences granted to the Council under the Law of the Oman Council, and in fulfilment of its role in following up on national issues in pursuit of the public interest.

The Council also attaches importance to community partnership by disseminating information through media activities, engaging researchers and those interested in the Omani Shura process, connecting young people with the history of the Council through school and university visit programmes, participating in cultural events, receiving citizens' issues through its committees, and maintaining regular media engagement, including media attendance at public sittings and discussions of ministerial statements.

Institutions Embodying the Aspirations of the Future Vision

His Majesty Sultan Haitham bin Tarik, may Allah protect him, has established a comprehensive vision for the administration of the State, supported by modern legislation, including the Basic Statute of the State and the Law of Governorates and Municipal Affairs. This vision aims to develop vital sectors in line with Oman Vision 2040, through implementable mechanisms encompassing health, education, scientific research, innovation, economic diversification, financial sustainability and governance of the administrative apparatus. It also aims to strengthen the role of consultative institutions, including the Council of Oman and municipal councils.

Royal Decree No. 75/2020, concerning the State's administrative apparatus, was issued in February 2020 in accordance with Royal Directives and in line with the current stage of Oman's Renaissance. The Decree aims to restructure the administrative apparatus and align it with Oman Vision 2040, through modernising legislation, simplifying procedures and enhancing governance, integrity and accountability.

The Basic Statute of the State, issued by Royal Decree No. 6/2021, constitutes the legal framework regulating the work of the authorities, defining the relationships between them and guaranteeing the integration of the roles of the executive, legislative and judicial institutions of the State, while ensuring the independence of the judiciary and achieving justice within a framework of institutional harmony. It comprises three chapters containing 19 articles.

As stipulated in Article (1), the State's administrative apparatus consists of ministries, military and security agencies, councils and other executive units that derive their authority from the State, regardless of their name. This includes public legal entities that manage public services or economic facilities, as well as public authorities and public institutions. The administrative apparatus is divided into two categories: central units, namely ministries, agencies, councils and similar entities, and decentralised units, namely authorities, public institutions and similar entities. The establishment, organisation and dissolution of units within the State's administrative apparatus are governed by Royal Decrees. Units within the State's administrative apparatus may issue regulations, decisions or instructions within the limits of the powers granted to them by the Royal Decrees issued in their regard.

Organisational Structures Enabling Efficient Performance and Sustainable Development

The Basic Statute of the State, issued by Royal Decree No. 6/2021 on 11 January 2021, affirms the founding principles of the Sultanate of Oman, safeguards the homeland, its unity and social fabric, promotes public rights and freedoms, strengthens state institutions, consolidates the principles of Shura, and reinforces Oman's international standing and its role in upholding justice, security, and peace.

Comprising seven chapters and 98 articles, the Basic Statute of the State establishes a stable mechanism for the transfer of power, including provisions for the appointment of the Crown Prince and a clear statement of his duties and responsibilities. It also affirms the rule of law and the independence of the judiciary as the cornerstones of governance.

Chapter Two sets out the guiding principles for the State's political, economic, social, cultural and security policies, whilst Chapter Three addresses general rights and duties. Article 18 affirms that life and dignity are rights to which every person is entitled, and that the State is obliged to respect and protect them in accordance with the law.

Article 21 states that all citizens are equal before the law, equal in rights and duties, without discrimination on the grounds of sex, origin, colour, language, religion, sect, nationality or social status.

Articles 34, 35 and 36 of the Basic Statute of the State guarantee a range of freedoms, including the freedom to perform religious rites in accordance with established customs, provided this does not violate public order or morality. Freedom of opinion and expression, whether oral, written, or through any other means, is likewise guaranteed within the limits of the law. Private life is inviolable and protected, and all forms of electronic, telephone, telegraphic, and postal communications are confidential. They may not be monitored, inspected, accessed, disclosed, delayed, or confiscated except in the circumstances and procedures specified by law.

Chapter Four, in its first section on the Head of State, sets out in Articles 48 and 49 the duties and powers vested in His Majesty the Sultan. Article 68 of Chapter Five stipulates that the Council of Oman comprises the State Council and the Shura Council, whilst Articles 69 to 75 govern the appointment of State Council members, the election of Shura Council members through direct secret ballot, and the powers of the Council of Oman. Chapter Six, spanning Articles 76 to 88, organises the mechanisms of the judicial authority, the role of the Public Prosecution as part of that authority, the powers of the Fatwa and Legislation Authority, and the regulation of the legal profession.

Chapter Seven, the final chapter, contains general provisions, affirming that the Basic Statute of the State does not supersede any treaties or agreements the Sultanate of Oman has entered into with other states, bodies, or international organisations, and that no provision of the Statute may be suspended except during a state of emergency and within the limits prescribed by law.

Solid Foundations

The Basic Statute of the State affirms in its opening articles that the Sultanate of Oman is an independent, fully sovereign Arab and Islamic state, with Muscat as its capital. Islam is the state religion, Islamic Sharia is the basis of legislation, and Arabic is the official language.

Articles 5 to 11 of the first chapter govern the mechanism of succession, confining rule to the male descendants of Sultan Turki bin Said bin Sultan. The provisions stipulate that the rule passes from the Sultan to his eldest son, then to that son's eldest son, and so on from generation to generation. Should the eldest son die before assuming the rule, the succession passes to his eldest son, even if the deceased had brothers. Where the person entitled to rule has no sons, authority passes to his eldest brother. In the absence of brothers, it passes to the eldest son of the eldest brother. If the eldest brother has no sons, it passes to the eldest son of the other brothers in order of seniority.

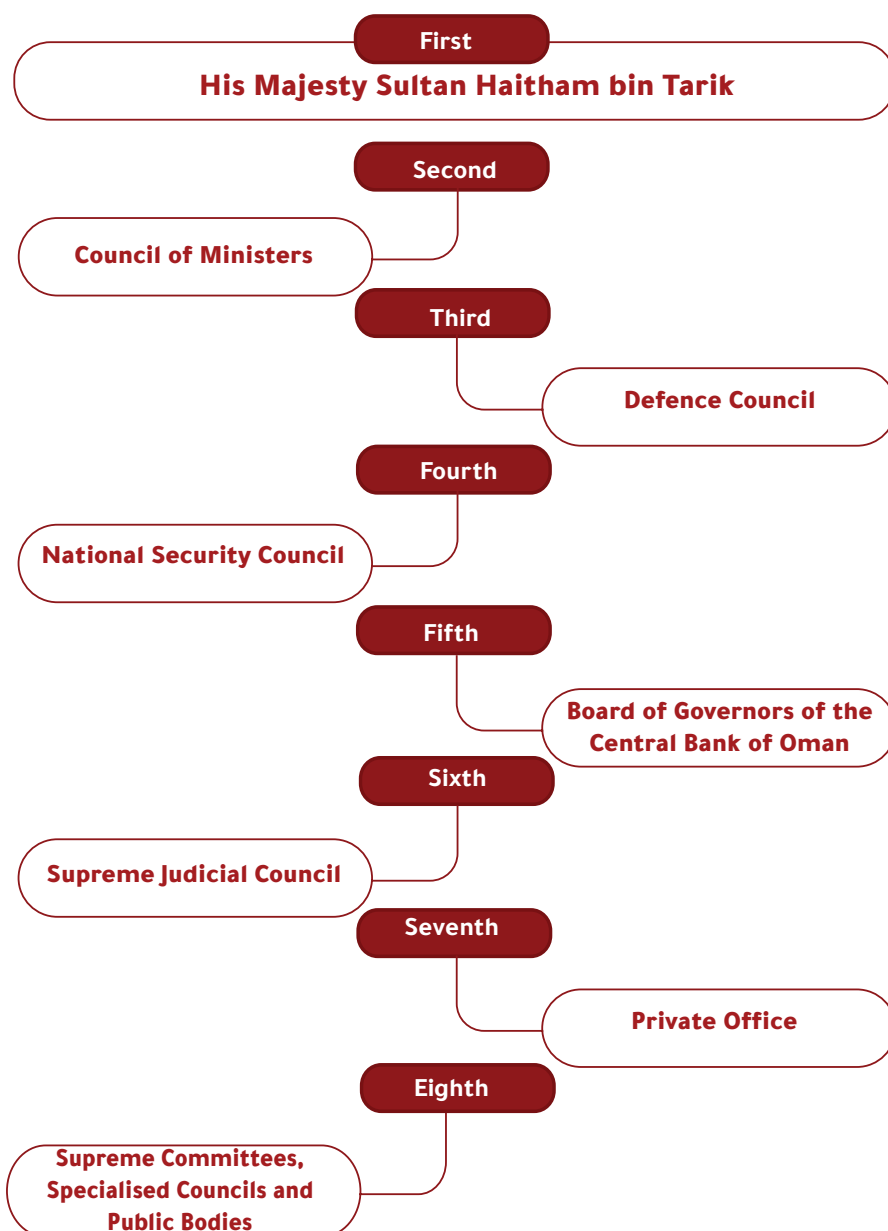
Should there be neither brothers nor nephews, the right to rule passes to the uncles and their sons in the order specified in Clause 2 of Article 5.

The person assuming rule must be a Muslim, of sound mind, and the legitimate son of Omani Muslim parents. Where the right to rule passes to someone under the age of twenty-one, the Sultan's powers are exercised by a Regency Council appointed by Royal Decree. Should the Sultan not have appointed a Regency Council prior to his death, the Royal Family Council would appoint one comprising one of the Sultan's brothers and two of his cousins, with a Royal Decree to regulate its operation. A Royal Order is issued appointing the person entitled to rule under Article 5 as Crown Prince, specifying his powers and duties. The Crown Prince takes the oath prescribed in Article 10 before the Sultan prior to exercising those powers or duties. Should a temporary impediment prevent the Sultan from exercising his powers, the Crown Prince acts in his place.

Article 9 stipulates that the Royal Family shall have a council, known as the Royal Family Council, whose formation, organisation, powers and order of precedence of members shall be determined by Royal Decree.

The Organisational Structure of the State

The organisational structure of the state in the Sultanate of Oman is headed by the Sultan and comprises central units, such as ministries, agencies, and councils, as well as decentralised units, such as authorities and public institutions, as follows:





First: His Majesty Sultan Haitham bin Tarik

His Majesty the Sultan is Head of State, the Supreme Representative and the Supreme Commander. His person is inviolable, respect for him is obligatory, and his command is to be obeyed. He is the symbol of national unity and the guardian of its preservation and protection. Article 49 of the Basic Statute of the State sets out the duties and powers vested in His Majesty.



Second: Council of Ministers

The Council of Ministers assists His Majesty the Sultan in formulating and implementing the State's general policy. As the body entrusted with this responsibility, it is charged in particular with submitting recommendations to the Sultan on matters of concern to the State, including proposing draft laws and royal decrees, safeguarding the interests of citizens and ensuring the provision of necessary services, and determining the general objectives and policies for comprehensive development, along with the procedures required for their implementation. The Council discusses development plans prepared by the competent authorities, following their presentation to the Council of Oman and submission to the Sultan for approval, and oversees their implementation. It also considers proposals from ministries regarding the exercise of their respective competencies and takes appropriate recommendations and decisions in that regard.

The Council of Ministers supervises the functioning of the State's administrative apparatus, monitors its performance, and coordinates between its various units. It provides general oversight over the implementation of laws, royal decrees, regulations, decisions, treaties, agreements, and court rulings to ensure compliance, in addition to any other powers delegated to it by the Sultan or conferred upon it under the provisions of the law.



Supporting education and developing national competencies stand among the Council's foremost priorities in advancing sustainable development

The Council of Ministers assumes responsibility for the direct supervision of the functioning of the State's administrative apparatus, monitoring its performance of its duties to ensure quality and integrity. It maintains continuous coordination among government units to prevent the overlapping of competences, in addition to discussing the proposals and various projects of the ministries and adopting appropriate decisions and recommendations that ensure the flexibility of government work and the prompt delivery of results.

The Council of Ministers exercises a rigorous oversight role through general supervision of the implementation of laws, Royal Decrees, regulations and decisions. It is likewise committed to ensuring compliance with the international treaties and agreements to which the Sultanate of Oman is a party, and it attaches the utmost importance to following up the enforcement of court judgments, in consolidation of the principle of the rule of law and the stability of justice.

Safeguarding citizens' interests stands foremost among the Council's priorities: it is committed to ensuring the provision of essential and basic services, education, healthcare, electricity, water and infrastructure projects, alongside achieving the economic and social stability that guarantees a dignified life and prosperity for all members of Omani society.

Third: Defence Council

The Defence Council was established by Royal Decree No. 105/96 on 28 December 1996. On 25 January 2021, Royal Decree No. 12/2021 was issued, reorganising the Defence Council, which is chaired by His Majesty the Sultan and includes six ex-officio members: the Deputy Prime Minister for Defence Affairs, the Minister of the Royal Office and Head of the Office of the Supreme Commander, the Head of the Communications and Coordination Department at the Royal Office, the Head of the Internal Security Service, the Inspector General of Police and Customs, and the Chief of Staff of the Sultan's Armed Forces.

Without prejudice to its other powers stipulated in laws and royal decrees, the Defence Council is responsible for considering all matters related to maintaining the safety and defence of the Sultanate of Oman and convenes when necessary to declare general mobilisation.

Fourth: National Security Council

The National Security Council is responsible for considering all matters related to national security. On 25 January 2021, Royal Decree No. 13/2021 was issued, reorganising the Council. Article One stipulates that it is chaired by His Majesty the Sultan, the Supreme Commander, and includes as members the Minister of the Royal Office and Head of the Office of the Supreme Commander, the Head of the Communications and Coordination Department at the Royal Office, the Head of the Internal Security Service, the Inspector General of Police and Customs, and the Chief of Staff of the Sultan's Armed Forces. The Council may also invite non-members to attend.

The National Security Council shall have a Secretary-General appointed by Royal Decree. A General Secretariat, affiliated with the Royal Office, assists the Council in exercising its powers, supported by a number of committees. The organisation of the General Secretariat's work, the responsibilities of the Secretary-General and the formation and responsibilities of the committees are determined by a decision issued by the Minister of the Royal Office and Head of the Office of the Supreme Commander.

Fifth: Board of Governors of the Central Bank of Oman

The Board of Governors of the Central Bank of Oman is responsible for setting the appropriate monetary policy for the Sultanate of Oman and managing the Central Bank, which was established on 1 December 1974 under Banking Law No. 7/74, as amended by Royal Decree No. 114/2000. The Board has full authority to take all necessary measures for the proper management of the Central Bank, including issuing currency, supervising banking institutions, and overseeing banking operations throughout the Sultanate.

The Board of Governors comprises six governors appointed by His Majesty the Sultan. On 1 January 2025, Royal Decree No. 3/2025 was issued, providing for the issuance of the Central Bank of Oman Statute. The headquarters and main vaults of the Central Bank are located in the Governorate of Muscat, and the Board of Directors may, by resolution, establish branches, vaults, offices, or other facilities within or outside the Sultanate to carry out its duties and operations.

Royal Decree No. 4/2025 was issued appointing the Chairman of the Board of Directors and Royal Decree No. 5/2025 was issued appointing the Governor of the Central Bank of Oman.

Sixth: Supreme Judicial Council

Article 82 mandates the establishment of a Supreme Council within the judiciary to oversee the proper functioning of courts and supporting agencies. Its formation and operational procedures shall be defined by a royal decree, while the law shall delineate its authority concerning the professional conduct of judges and the public prosecution.

Royal Decree No. 35/2022 was issued concerning the organisation of judicial affairs, including the establishment of the Supreme Judicial Council, chaired by His Majesty the Sultan, with a Vice-Chairman holding the rank of Minister. The Supreme Judicial Council is responsible for formulating the general policy of the judiciary, ensuring the proper functioning and development of the courts and the Public Prosecution, facilitating litigation procedures, proposing draft laws and royal decrees related to the judiciary, providing opinions on judicial cooperation agreements, and strengthening cooperation with regional and international judicial bodies.

The decree also granted the Supreme Judicial Council legal personality and financial and administrative independence, entrusting it with supervision over all judicial affairs, an independent budget, and specialised personnel. By unifying the litigation and public prosecution authorities within a single judicial system, the decree sought to achieve greater integration in judicial work.

The Royal Decree also provided for the establishment of a General Secretariat for the Council, tasked with handling the judiciary's administrative and financial affairs. Headed by a Secretary-General and assisted by several Assistant Secretaries-General, the General Secretariat provides administrative and financial support to the judicial apparatus, including the Public Prosecution.

Seventh: Private Office

The Private Office was established on 3 June 2020 pursuant to Royal Decree No. 59/2020 and reports directly to His Majesty the Sultan. Its responsibilities include preparing and organising His Majesty's daily work files, liaising with the Council of Ministers and various government bodies on matters as directed by His Majesty, documenting topics presented to or requested by His Majesty for information or action, and keeping His Majesty informed of progress on work programmes arising from the Oman 2040 Vision.

Eighth: Supreme Committees, Specialised Councils, and Public Bodies

Article 63 of the Basic Statute of the State stipulates that specialised councils shall be established, their powers defined, and their members appointed by royal decrees, and that they shall report to the Council of Ministers unless their establishment decrees stipulate otherwise.

Royal Decree No. 75/2020 concerning the State Administrative Apparatus specifies that it comprises central units, such as ministries, agencies, and councils, as well as decentralised units, such as public authorities and institutions. A public authority is established to manage a facility that serves a public interest or provides a public service on a non-profit basis, whilst a public institution is established to manage an economic facility with a view to participating in the development of the national economy. The establishment, organisation, and dissolution of units within the State Administrative Apparatus are all governed by royal decrees.

Supreme Committee for Conferences

The Supreme Committee for Conferences is responsible for the preparation, follow-up, and coordination of conferences in which the Sultanate of Oman participates, particularly those related to the Cooperation Council for the Arab States of the Gulf, working in coordination with the relevant ministries.

The Supreme Main Committee for Five-Year Development Plans

The Supreme Committee for Five-Year Development Plans is responsible for defining the fundamental pillars of these plans, conducting semi-annual evaluations and monitoring their implementation.

By virtue of its chairmanship, composition and responsibilities, the Committee plays a vital role in translating the priorities of His Majesty Sultan Haitham bin Tarik, may Allah protect him, for this phase into guiding principles and foundations upon which the five-year development plans are based.

The Committee also monitors and fosters greater coordination between the government, the State Council and the Shura Council and mobilises efforts to achieve national objectives.

General Secretariat for National Celebrations

The General Secretariat for National Celebrations is responsible for preparing and organising the celebrations held on national occasions. It obtained legal personality and financial and administrative independence on 1 March 2020 by virtue of Royal Decree No. 6/2020, and was placed under the supervision of the Minister of the Royal Court.

On 8 September 2020, Royal Decree No. 116/2020 was issued amending some provisions of Royal Decree No. 6/2020 concerning the Supreme Committee for National Day Celebrations, which stipulated replacing the name «Supreme Committee for National Day Celebrations» with the name «General Secretariat for National Celebrations.» The decree also stipulated the formation of an executive committee within the General Secretariat for National Celebrations, chaired by the Secretary-General, with membership comprising representatives, each of whom must hold a rank of at least Undersecretary or equivalent, from the following entities: the Ministry of Interior, the Ministry of Finance, the Ministry of Information, the Ministry of Education, the Ministry of Commerce, Industry and Investment Promotion, the General Secretariat of the Council of Ministers, and the Royal Oman Police.

The committee also includes a representative of the Chief of Staff of the Sultan's Armed Forces and the Royal Protocol.

State Audit Institution

Financial oversight in the modern renaissance of the Sultanate of Oman began in 1970. The State Audit Institution has undergone several changes in its legal framework, organisational structure, name, and other aspects. A key development was Royal Decree No. 95/1999, which renamed the General Secretariat for State Financial Audit as the State Financial Audit Institution, establishing it as an independent body with financial and administrative autonomy. This was followed by Royal Decrees that enacted laws regulating the institution's operations and organisational structure.

As a culmination of the institution's development, Royal Decree No. 27/2011 was issued on 27 February 2011, renaming the institution to the «State Financial and Administrative Audit Institution.» A significant aspect of this decree was the addition of administrative oversight responsibilities. The State Audit Institution was further established by Royal Decree No. 111/2011, which stipulated the institution's direct affiliation with His Majesty the Sultan. Simultaneously, the Public Funds Protection and Conflict of Interest Prevention Law was issued by Royal Decree No. 112/2011. These laws, with their defined objectives and competencies, provide significant support for the institution in fulfilling its national role in serving the goals of comprehensive and sustainable national development.

In 2014, the State Audit Institution was entrusted with the responsibilities of the Anti-Corruption Authority, including monitoring the implementation of the United Nations Convention against Corruption, following Royal Decree No. 64/2013 approving the Sultanate of Oman's accession to the said Convention. On 11 January 2021, Article (66) of the Basic Statute of the State defined the institution's jurisdiction as the financial and administrative oversight of the administrative units of the State and other public legal entities, as specified by law.

Oman Investment Authority

The Oman Investment Authority (OIA) is the investment arm of the Omani government. It manages and invests the Sultanate of Oman's funds and assets to maximise returns and contribute to the realisation of Oman Vision 2040, which aims to achieve a more sustainable and prosperous economic future for the Omani people and future generations.

According to Royal Decree No. 61/2020, issued on 4 June 2020, establishing the OIA, ownership of all government companies, investments, and assets was transferred to it from the Ministry of Finance, with the exception of Petroleum Development Oman (PDO)

and the government's contributions to international institutions. The OIA plays a vital role in the governance and management of these companies, aligning their policies and systems with the OIA's overarching policies.

Royal Decree No. 57/2021 further defined the OIA's objectives and responsibilities. The OIA manages its assets through three portfolios, each with clear responsibilities and specific objectives, ensuring no overlap. These portfolios are: the National Development Portfolio, the Generations Portfolio, and the Oman Future Fund.

Sultan Qaboos University Council

The Sultan Qaboos University Council is the university's highest administrative body. The Sultan Qaboos University Charter empowers the Council to formulate and implement the university's general policy. The Council also undertakes specific tasks to enhance the university's standing and enable it to fulfil its mission and achieve its objectives.

On 20 February 2025, the Council approved the PhD programme in the College of Law and the PhD programme in Operations and Supply Chain Management in the College of Economics and Political Science. The Council also approved the Sultan Qaboos University Code of Ethics and Professional Conduct. On 25 June 2025, the Council approved the PhD programmes in Finance and Economics in the College of Economics and Political Science, as well as the Bachelor of Science in Data Science in the College of Science. The percentage of accredited programmes has reached 70%, in accordance with national and international standards.

Tender Board

The Tender Board was established on 30 April 1973. In October 1984, Royal Decree No. 84/86 was issued regarding the Tender Law and System, in line with the legislative developments witnessed by the Sultanate of Oman and to achieve the goals of the economic and social development plans.

On 24 March 2008, Royal Decree No. 36/2008 was issued enacting the Tender Law, which serves as an effective tool for protecting and managing public funds. This law was subsequently amended by Royal Decrees Nos. 19/2011, 120/2011, and 60/2013.

On 24 June 2025, Royal Decree No. 57/2025 was issued, changing the name of the General Secretariat of the Tender Board to the Projects, Tenders and Local Content Authority, defining its responsibilities, and approving its organisational structure. The Authority is

headed by a Chairman holding the rank of Special Grade, appointed by Royal Decree, who manages all administrative and financial affairs of the Authority, represents it in its dealings with others and before the courts, and holds the powers of a head of unit as stipulated in the laws and Royal Decrees applicable to units of the State's administrative apparatus.

The Authority assists the Tender Board and the Executive Committee, established by a decision of the Council of Ministers, in monitoring the implementation of the local content policy by undertaking all necessary technical and administrative work and providing logistical support.

The Board is responsible for issuing tenders, opening bids, reviewing or conducting studies and analyses, and awarding all government tenders exceeding three million Omani rials in value, regardless of their type, with the exception of contracts relating to security and defence units, wholly government-owned companies, or those specifically exempted by another law. The Board fulfils this role through procedures aimed at improving performance in government agencies and ensuring the proper and efficient use of public funds.

Oman Medical Speciality Board

The Oman Medical Speciality Board was established on 2 April 2006 by Royal Decree No. 31/2006. It aims to keep pace with global standards in advanced medical training and education. The Board actively contributes at the local level to supporting other governmental institutions through its programmes and projects, which are designed to address the constantly evolving requirements of the health sector. Among these is a general foundation programme targeting Omani general practitioners who have successfully completed the internship programme.

During 2025, the Oman Medical Speciality Board achieved several accomplishments that reflect its commitment to institutional excellence and alignment with the health sector goals of Oman Vision 2040. These achievements included the full operationalisation of the National Examinations Centre through an advanced digital platform, ensuring the competence of healthcare professionals and the fairness of assessments. The implementation of a project to develop medical training and health innovation using artificial intelligence technologies. The launch of a project to align medical specialities with epidemiological and population needs, ensuring the optimal distribution of expertise. A comprehensive review of the system for accrediting continuing professional development activities, to ensure the quality of medical education.

Oman Vision 2040 Implementation Follow-up Unit

The Oman Vision 2040 Implementation Follow-up Unit was established by Royal Decree No. 100/2020, issued on 18 August 2020. The Unit possesses legal personality and enjoys financial and administrative independence, with the capacity to own, manage, and dispose of fixed and movable assets.

The Unit is responsible for monitoring the implementation of the goals and outcomes of Oman Vision 2040, as well as the performance indicators of the entities tasked with achieving them. It also aims to provide a stimulating environment for implementing the Vision, including development and economic plans and projects, and to develop appropriate solutions to address any obstacles encountered. It is also responsible for establishing and strengthening effective partnerships between the various entities concerned with Oman Vision 2040 and the private sector, to ensure the implementation of the Vision and its related development and economic plans and projects.

In September 2025, the Unit issued its third annual report, adopting a methodology focused on the actual performance of government entities and their efforts across various economic and development sectors during 2024.

The report assessed their role in achieving the objectives of Oman Vision 2040 and the indicators adopted by the Vision and reflects the existing partnership between the Unit and other government entities. This coincided with Oman Vision 2040 entering its fifth year in January 2025, during which the Sultanate of Oman achieved significant progress across several global indicators.

Public Authority for Special Economic Zones and Free Zones

The Public Authority for Special Economic Zones and Free Zones (OPAZ) was established by Royal Decree No. 105/2020, issued on 18 August 2020. It enjoys financial and administrative independence and reports to the Council of Ministers.

OPAZ oversees the Special Economic Zone in Duqm, the Al Mazunah Free Zone, the Salalah Free Zone, the Sohar Free Zone, and any other special economic or free zones.

By Royal Decree No. 53/2022, issued on 28 June 2022, the Public Establishment for Industrial Estates was transferred to OPAZ, which now exercises the Establishment's responsibilities related to policy formulation, regulation, oversight, and supervision, as well as unifying the services, facilities, and incentives offered to investors.

OPAZ is responsible for proposing policies and strategic plans for special economic zones and free zones, submitting them to the Council of Ministers for approval, and monitoring and evaluating their implementation to help achieve the State's development goals. It also prepares studies and programmes related to its areas of expertise.

OPAZ is also responsible for proposing the establishment of special economic zones and free zones, determining their locations, boundaries, and incentives, regulating and monitoring the investment environment, promoting investment opportunities within and outside the Sultanate of Oman, and approving the establishment of companies, all in accordance with the laws in force governing the development, management, and promotion of these zones.

Financial Services Authority

The Financial Services Authority (FSA) serves as the legislator and regulator of the capital market and insurance sectors. In fulfilling this role, the FSA seeks to achieve justice, integrity, and transparency, ensure alignment with best global practices, and build a solid legislative foundation regulating both sectors. This is pursued through the issuance of new laws or the amendment and updating of existing legal provisions, in a manner that keeps pace with contemporary requirements and accommodates developments adopted by international organisations.

A significant milestone in this regard was Royal Decree No. 5/2021, issued on 6 January 2021, which transformed the Muscat Securities Market into a closed Omani joint-stock company named Muscat Stock Exchange Company SAOC. This step aimed to raise service levels and efficiency, attract foreign investment, enhance stock market liquidity, increase trading volume, and boost investor confidence. The Capital Market Authority (CMA) approved the Muscat Stock Exchange's licence on 11 April 2021.

The Securities Law, issued under Royal Decree No. 46/2022, was enacted to elevate the regulatory framework of the securities industry in the Sultanate of Oman to meet current and future requirements, particularly in light of the technological revolution and the legal measures it necessitates to regulate financial technology and provide a legal framework for innovative financing instruments.

Royal Decree No. 20/2024, establishing the FSA and issuing its regulations, was subsequently enacted to reorganise the financial services system and enhance the integrity and

independence of the financial sector in the Sultanate of Oman. This is achieved by expanding the FSA's scope of work to encompass the supervision and regulation of the accounting and auditing profession, as well as the capital markets and insurance sectors.

Royal Decree No. 20/2024 stipulates the following transfers to the FSA: All allocations, assets, rights, obligations, and holdings of the CMA. All employees of the CMA, with their existing financial grades retained. The authority to regulate the accounting and auditing profession, previously held by the Ministry of Commerce, Industry, and Investment Promotion.

Oman Charitable Organisation (OCO)

The Oman Charitable Organisation (OCO) has achieved many of its noble goals and objectives for which it was established. The OCO's tasks and responsibilities include receiving and collecting donations, gifts and other funds given as acts of worship or voluntary contributions and ensuring their delivery to those who deserve them. The OCO supports and funds projects focused on children, orphans and the elderly, as well as social welfare programmes and initiatives that benefit citizens and provides urgent relief assistance to those affected by disasters, fires or accidents, whether within or outside the Sultanate of Oman, be they individuals or institutions. It further supports social and charitable institutions, as well as the poor and those in need.

The OCO's resources are drawn from several sources, including state subsidies, donations, gifts, voluntary contributions, shares and bonds issued on its behalf, and investment income generated from its funds and projects. The OCO makes diligent efforts to invest unallocated funds in income-generating projects, thereby ensuring stable and consistent resources to support the implementation of its plans and programmes.

The OCO has also sought to extend its reach across the widest possible geographical area in the Sultanate of Oman, facilitating the delivery of donations to local charities. This is achieved by adopting modern technologies, including electronic payment gateways and information and communication technologies, to streamline donation processes and better serve the community.

Telecommunications Regulatory Authority (TRA)

The Telecommunications Regulatory Authority (TRA) was established on 12 March 2002 under the Telecommunications Regulation Law issued by Royal Decree No. 30/2002, with the aim of liberalising and improving telecommunications services. In 2012, the TRA was also tasked with regulating the postal services sector in the Sultanate of Oman, in accordance with the Postal Services Regulation Law issued by Royal Decree No. 71/2012, with the aim of developing, liberalising, and growing the postal sector.

The TRA has focused its efforts on creating a telecommunications sector capable of providing all users with access to world-class services at affordable prices, and on continuously increasing the number of licensees in the market and providing consumers with a wider range of choices.

In terms of recent developments, the TRA issued, on 4 May 2025, the Regulation for Regulating International Telecommunications Cables, the provisions of which apply to international submarine telecommunications cables passing through or anchored in the territorial sea or exclusive economic zone of the Sultanate of Oman, as well as land cables passing partially through its territory.

The Sultanate of Oman also hosted the largest annual meeting of the Internet Corporation for Assigned Names and Numbers (ICANN) for 2025, held from 25 to 30 October 2025 at the Oman Convention and Exhibition Centre. The meeting brought together stakeholders from governments, the private sector, civil society, and the technical community to discuss internet governance, policy development, and the management of the global Domain Name System (DNS).

On 23 June 2025, the Sultanate of Oman ranked second in the Gulf and the Arab world, and 18th globally, in the 2024 ICT Regulatory Environment Index. On 3 July 2025, the telecommunications sector completed the full shutdown of 3G networks in the Sultanate of Oman, with these networks upgraded to 4G and 5G.



National Records and Archives Authority

The National Records and Archives Authority (NRAA) is the body responsible for preserving, collecting, classifying, and archiving records in the Sultanate of Oman. Established on 2 July 2007 pursuant to Royal Decree No. 60/2007, the NRAA strives to develop the records sector through a set of programmes that keep pace with advances in preservation technologies. In doing so, it translates its vision of establishing a records system built on scientific foundations, one that contributes to the organisation of records management in government agencies, advances the field of records and archives, promotes the effective use of archival resources, and encourages scientific research as well as intellectual and artistic creativity.

In 2025, NRAA continued its efforts to preserve the national memory and protect the documentary heritage of the Sultanate of Oman through a comprehensive system encompassing institutional development, records management, technical preservation, digital transformation and international cooperation, thereby strengthening national identity and consolidating Oman's cultural and intellectual presence.

During the same year, the NRAA implemented records management systems for 30 government and private entities, updated them for 12 entities, and supervised the on-site implementation of records and archives management systems for 17 entities, thereby contributing to improved institutional efficiency and ensuring compliance with international standards.

Consumer Protection Authority

On 26 February 2011, Royal Orders were issued to establish an independent consumer protection authority. Royal Decree No. 26/2011 was subsequently issued on 28 February 2011, establishing the Public Authority for Consumer Protection, with its bylaws issued under Royal Decree No. 53/2011 on 5 April 2011. On 12 August 2020, Royal Decree No. 77/2020 was issued amending the name of the Public Authority for Consumer Protection to the Consumer Protection Authority (CPA).

Since its establishment, the CPA has operated under an integrated work system to achieve its objectives, serving as a safety net for consumers by protecting them from unlawful practices and monitoring markets across the Sultanate of Oman.

In light of the global free-market economy, the opening of the Sultanate of Oman's markets to international trade, and the increasing volume of imports and exports of various goods and commodities, the CPA has placed consumer protection against commercial fraud at the forefront of its priorities. Royal Decree No. 54/2021, issuing the Unified Law for Combating Commercial Fraud in the Gulf Cooperation Council (GCC) countries, strengthens the legal framework for protecting the Sultanate of Oman's markets from harmful practices and provides significant support for the CPA's role in this regard.

To further develop and enhance its work system, the CPA has implemented the ISO Quality Management System to simplify and streamline work procedures, thereby achieving high efficiency and effectiveness. This is accomplished by establishing performance indicators and standards to guide improvements in work practices and by standardising certain processes to deliver the best possible services.



The Sultanate of Oman received a certificate from the President of the Council of the International Civil Aviation Organisation (ICAO)

Civil Aviation Authority

The Civil Aviation Authority (CAA) bylaws, issued by Royal Decree No. 43/2013 on 16 September 2013, defined the CAA's objectives as advancing the civil aviation sector and all supporting facilities, achieving the highest levels of efficiency and quality, and ensuring the safety and security of civil aviation in air transport.

On 17 August 2020, Royal Decree No. 85/2020 was issued, amending the Authority's name from the «Public Authority for Civil Aviation» to the «Civil Aviation Authority.» Royal Decree No. 60/2022, issued on 2 October 2022, subsequently transferred responsibilities related to climate affairs from the CAA to the Environment Authority.

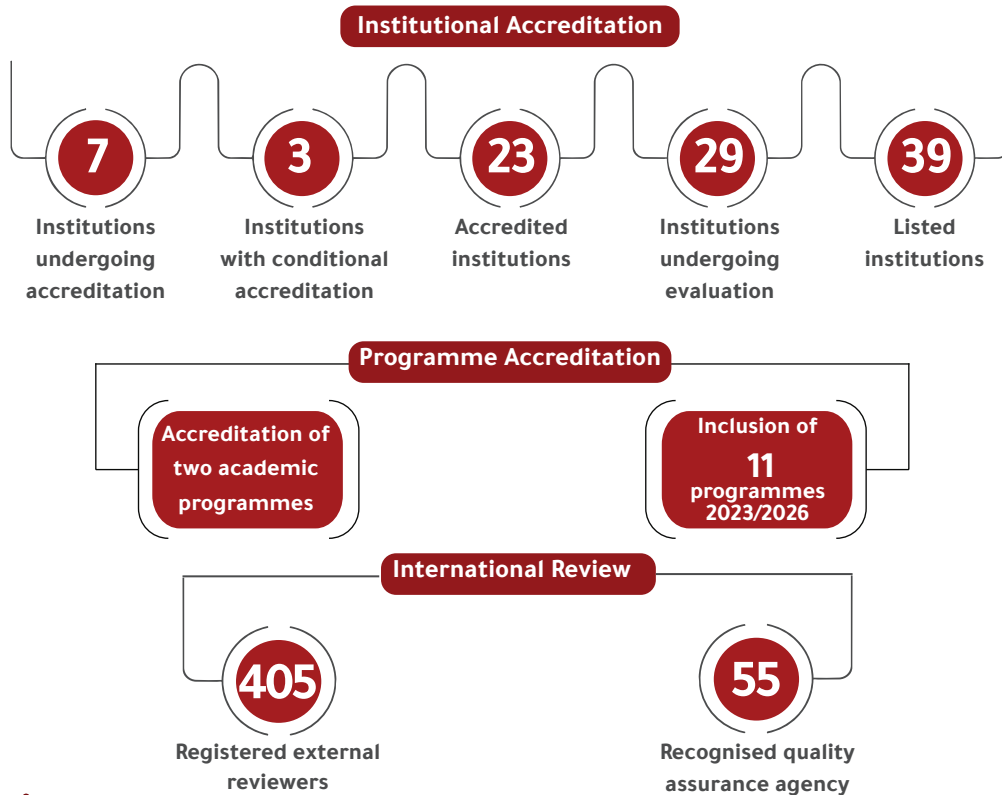
The CAA contributes to the regulatory and service aspects of the civil aviation sector at both local and global levels. Its responsibilities encompass the issuing and implementing of regulations and bylaws governing civil aviation in the Sultanate of Oman, as well as issuing the necessary licences for aircraft crews and maintenance stations. The CAA is also responsible for concluding bilateral air agreements with other countries and setting policies and controls to ensure airport security and air transport safety. It also develops frameworks to grow revenues from the Sultanate of Oman's airports and facilities, encourages investment opportunities within them, and monitors, inspects and audits the operations of institutions and aviation companies operating in the Sultanate of Oman within its areas of competence.

Oman Authority for Academic Accreditation and Quality Assurance of Education

Oman Authority for Academic Accreditation and Quality Assurance of Education (OAAAQA) was established on 13 January 2021 by Royal Decree No. 9/2021, which amended the name of the «Oman Academic Accreditation Authority» to the «Oman Academic Accreditation and Quality Assurance Authority.» The decree expanded the OAAAQA's mandate to encompass both school and higher education, as well as the qualifications issued by their institutions, thereby strengthening the independence, impartiality, and objectivity of the Authority's external review processes, grounded in the pillars of specialisation and expertise.

The year 2025 witnessed significant achievements in ensuring the quality of both higher and school education. The Higher Education Quality Assurance Centre enhanced quality standards and made tangible progress in evaluating and aligning approximately 18 national and international qualifications. Meanwhile, the School Education Quality Assurance Centre implemented a series of strategic programmes and initiatives.

Indicators for ensuring the quality of higher education in 2025:



Environment Authority

The Environment Authority was established on 18 August 2020 by Royal Decree No. 106/2020, which abolished the Ministry of Environment and Climate Affairs. The Authority enjoys financial and administrative independence and reports to the Council of Ministers.

By Royal Decree No. 60/2022, the Authority was further assigned responsibilities related to climate affairs, transferred from the Civil Aviation Authority.

The Environment Authority is responsible for proposing policies, strategic plans and requirements across several areas. These include environmental protection and sustainability, combating pollution and ensuring environmental safety. The Authority is also responsible for conserving nature, preserving various ecosystems and protecting wildlife, as well as conserving renewable resources and promoting their sustainable utilisation.

The Authority contributes to the development of scientific research in environmental fields, the exchange of expertise, and the collection and utilisation of scientific data. It further strives to raise awareness and instil an understanding of environmental responsibilities across all segments of society, consolidating the principles of environmental preservation and the protection of natural resources within the framework of sustainable development.

SMEs Development Authority

The SMEs Development Authority was established on 18 August 2020 by Royal Decree No. 107/2020, under which all allocations, assets, rights, obligations, and holdings of both the Public Authority for Small and Medium Enterprises Development and the Al Rafd Fund were transferred to it, including the Fund's capital and the annual support amount allocated to it in the State's general budget.

The Authority is responsible for formulating plans and policies for the development of small and medium enterprises (SMEs) and handicrafts, within the framework of the comprehensive national development strategy, and for submitting them to the Council of Ministers for approval. It also provides a regulatory environment that encourages the growth and development of SMEs and handicrafts and prepares the necessary executive plans and programmes to achieve its objectives in coordination with relevant authorities. The Authority provides financial, administrative and legal consultations to SMEs to develop their capabilities, enhance their competitiveness and enable them to offer high-quality

products. It further establishes specialised centres to enhance the competitiveness of SMEs and develop their products and services in accordance with best international practices.

The Executive Regulations for Financing SMEs and Handicrafts, issued by the Authority on 18 January 2022, stipulate a maximum financing amount of OMR 250,000. The specific amount allocated to each project is determined based on an economic feasibility study and the project's investment costs.

Authority for Public Services Regulation

The Authority for Public Services Regulation was originally established as the Electricity and Water Sector Regulatory Authority pursuant to Article (19) of the Law Regulating and Privatising the Electricity and Related Water Sector, issued by Royal Decree No. 87/2004 on 1 August 2004, and subsequently amended by Royal Decrees Nos. 59/2009 and 47/2013. The Authority enjoys legal personality and financial and administrative independence, and reports directly to the Council of Ministers.

On 12 August 2020, Royal Decree No. 78/2020 was issued amending the Authority's name to the «Authority for Public Services Regulation» and assigning to it additional powers related to regulating the activity of transporting natural gas, as stipulated in Articles (4), (26), (27), (28), (29), (30) and (31) of the Oil and Gas Law issued by Royal Decree No. (8/2011). In exercising this power, the Authority holds all relevant competencies, including, in particular, the issuance of licences related to the transportation of natural gas and the conclusion of concession agreements for the transportation of natural gas, which shall not take effect until approved by Royal Decree.

To determine the required service levels for licensed distribution and supply companies, the Authority began implementing service level assurance standards on 1 July 2022 to keep pace with best practices in service delivery to subscribers.

Civil Defence and Ambulance Authority

The Civil Defence and Ambulance Authority (CDAA) was established as the Public Authority for Civil Defence and Ambulance by Royal Decree No. 3/2013, issued on 8 January 2013. The CDAA enjoys legal personality and financial and administrative independence and is affiliated with the Royal Oman Police. Its bylaws were issued on 30 November 2014 by Royal Decree No. 68/2014.

On 22 April 2021, Royal Decree No. 39/2021 was issued amending the Authority's name from the «Public Authority for Civil Defence and Ambulance» to the «Civil Defence and Ambulance Authority.»

According to Article (2) of the Decree, the CDAA aims to protect lives and property, ensure public safety, reduce the risks of natural and industrial disasters, mitigate their effects, and implement measures and procedures related to civil defence and ambulance operations, including the provision of ground, emergency, and air ambulance services.

In the implementation of Royal Decree No. 39/2021, the CDAA launched the «Home Ambulance Service» on 2 June 2022. This service is responsible for responding to critical home medical cases, providing emergency care, and transferring patients to the nearest and most appropriate healthcare institutions. The service was initially rolled out across several governorates in the Sultanate of Oman, beginning with those of the lowest population density as a first phase, with a view to expanding it nationally in accordance with a future phased implementation plan.

Social Protection Fund

The Social Protection Fund (SPF) is the official institution responsible for all social protection initiatives and programmes in the Sultanate of Oman. It is an administratively and financially independent entity established by Royal Decree No. 33/2021. The SPF's mission is to implement the provisions of the Social Protection Law and related legislation, and to cooperate with relevant authorities on protection, empowerment, inclusion, care, and support programmes of all kinds to ensure they reach eligible groups.

The SPF seeks to improve the quality of life, provide social protection and care, and promote investment in society by developing and implementing policies and programmes targeting social and economic sectors. In doing so, the SPF monitors a range of indicators related to these programmes and policies, including their sustainability, efficiency, adequacy, and fairness, as well as the extent to which they achieve national goals and visions for social protection. The SPF further monitors their integration, comprehensiveness and stability, their impact on the values of community partnership and their preservation of the rights of current and future generations.

Oman Human Rights Commission

Since its establishment, the OHRC has striven to advance a sound vision and deliver a clear message regarding human rights in the Sultanate of Oman, and is committed to monitoring and protecting human rights, fundamental freedoms, responsibilities, and duties in accordance with its mandate, as accorded by Royal Decree No. 124/2008, issued on 15 November 2008. The OHRC enjoys legal personality and independence in carrying out its duties, is headquartered in Muscat, and reports to the State Council.

On 18 April 2016, Royal Decree No. 23/2016 was issued amending the Commission's name to the «Omani Human Rights Commission.»

Royal Decree No. 57/2022, concerning the reorganisation of the OHRC's work, came in line with the restructuring of the State's administrative apparatus. It stipulated the formation of the Commission from 14 members with experience and interest in human rights, including representatives of several government agencies related to human rights. A Royal Decree is to be issued appointing the members of the OHRC, who shall, at their first meeting, elect a Chairperson and a Vice-Chairperson from among representatives of government agencies.

The OHRC has strengthened its external activities by engaging with human rights organisations and participating in regional and international meetings, conferences, workshops, and training courses. The Commission has also responded to several international reports addressing human rights issues in the Sultanate of Oman, following coordination with relevant authorities to verify the information and observations contained therein.

Omani National Commission for Education, Culture and Science

The Oman National Commission for Education, Culture and Science (ONCECS) seeks to organise and facilitate communication between Arab, Islamic and international organisations working in the fields of education, culture and science, namely UNESCO, ALECSO and ICESCO, and the relevant authorities and educational and cultural bodies in the Sultanate of Oman. This includes promoting and discussing Omani heritage and the Sultanate of Oman's efforts in education, culture and science, in cooperation with these three organisations, to support understanding and communication between peoples and civilisations. The Sultan Qaboos Prize for Environmental Conservation is awarded

biennially through UNESCO's Man and the Biosphere Programme, in recognition of the outstanding contributions of individuals, groups, institutions and organisations in the field of environmental protection, in accordance with UNESCO's policies and programmes in this area.

Established in 1989 on the initiative of the late Sultan Qaboos bin Said, may Allah rest his soul, and with UNESCO's approval, the Prize holds the distinction of being the first Arab prize awarded at the global level in the field of environmental protection.

Cyber Defence Centre

The Cyber Defence Centre (CDC) was established by Royal Decree No. 64/2020 on 10 June 2020 as the competent authority responsible for electronic defence in the Sultanate of Oman, the national reference for protecting vital interests in cyberspace, and the supervisor of building national capabilities in the field of cybersecurity. The CDC reports to the Internal Security Service.

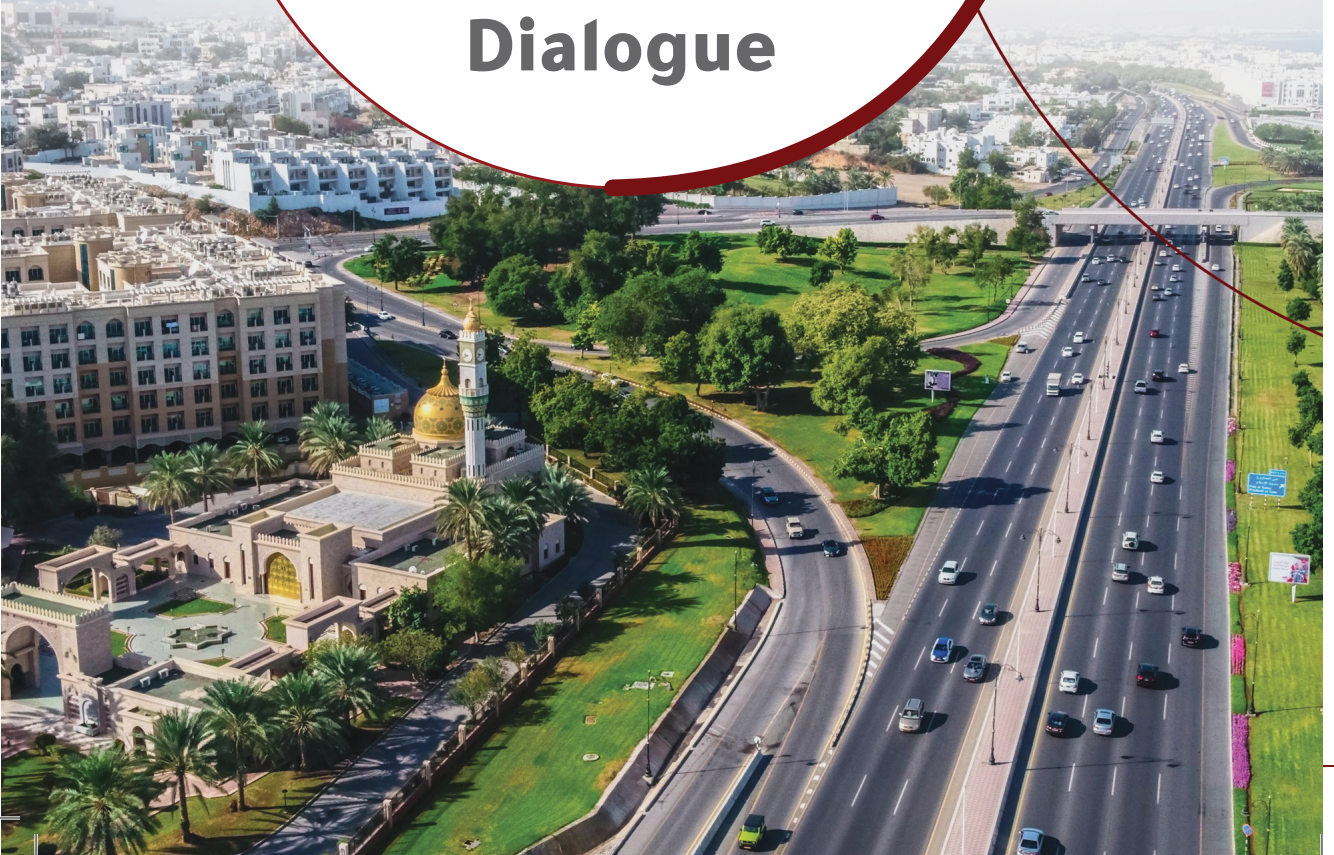
The CDC aims to enhance the capacity of relevant authorities and individuals to address cyber threats and to build specialised national cybersecurity capabilities through partnerships with relevant sectors, both locally and internationally. In pursuit of its objectives, the CDC exercises a set of powers, including formulating the cybersecurity strategy and its implementation mechanisms, proposing amendments thereto and verifying its implementation following adoption. It is also responsible for developing the regulatory and legal framework, as well as governance mechanisms, to implement the strategy.

The CDC is additionally tasked with formulating the national plan to confront cybersecurity risks and threats, monitoring compliance with it following adoption and submitting proposals for its amendment. It also establishes a classification and identification of cybersecurity infrastructure and related entities, and identifies the sectors and entities associated with cybersecurity.

On 9 February 2022, the Personal Data Protection Law was issued by Royal Decree No. 6/2022, stipulating that its provisions apply to all processed personal data. The Law states that personal data may only be processed within the framework of transparency, integrity and respect for human dignity and only after obtaining the explicit written consent of the data subject. The request to process personal data must be made clearly, explicitly and comprehensibly, and the data controller is obligated to provide proof of the data subject's written consent for the processing of their data.

Firm Principles and Values

**Strengthening
Bonds of
Friendship and
Dialogue**





In the modern era, the Sultanate of Oman has pursued a balanced and steadfast foreign policy towards all nations, aimed at consolidating a modern State founded on peace, security and stability, while enhancing the quality of life for Omani citizens. Its political positions are founded on the principles of good neighbourliness, non-interference in the internal affairs of States, respect for their sovereignty, and adherence to justice and fairness within the framework of its Arab and Islamic identity. Oman emphasises the peaceful resolution of disputes and the promotion of constructive dialogue. It is also keen to expand cooperation and mutual interests with sisterly and friendly nations and to support the efforts of regional and international organisations. The vision of His Majesty Sultan Haitham bin Tarik, may Allah protect him, is grounded in positive cooperation with all and the promotion of mutual interests. This vision has been reflected on several occasions, including the reception of several Heads of State and diplomats, the undertaking of State visits to several sisterly and friendly countries, and the delegation of representation on his behalf.



14 January 2025

His Majesty Sultan Haitham bin Tarik Al Said, may Allah protect him, received his brother, His Majesty King Hamad bin Isa Al Khalifa, King of the Kingdom of Bahrain, on a State visit to the Sultanate of Oman.

His Majesty
receives the King of
Bahrain



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Key Topics of the Visit

Holding
extensive
bilateral talks

Discussing
regional and
international
issues and
developments

Signing
agreements,
memoranda of
understanding
and executive
programs

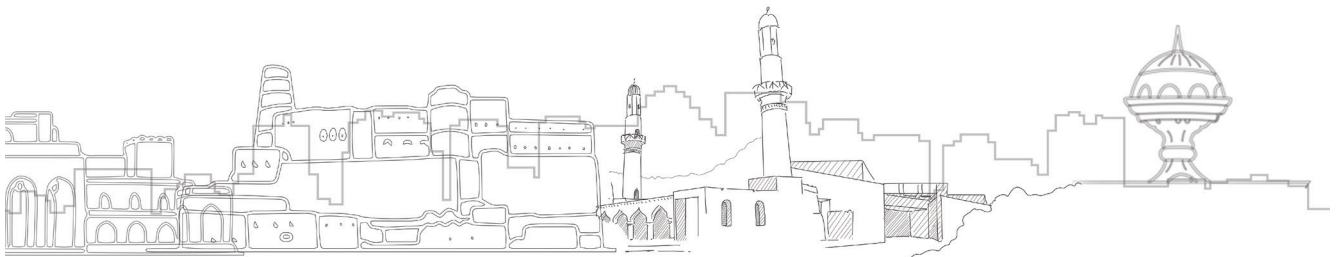
Strengthening
partnership and
cooperation in
multiple areas
of common
interest





His Majesty Sultan Haitham bin Tarik, may Allah protect him, paid a visit to the Kingdom of Bahrain on 3 December 2025 in response to a gracious invitation from his brother, His Majesty the King of the Kingdom of Bahrain, to participate in the forty-sixth Summit of the Supreme Council of the Gulf Cooperation Council, held at Al Sakhir Palace in Manama. His Majesty's participation reflected the strengthening of the bonds of brotherhood, partnership and cohesion among his brothers, the leaders of the Gulf Cooperation Council.

**His Majesty
the Sultan's
Participation
in the
Bahrain
Summit**





28 January 2025

His Majesty the Sultan
Receives the Emir of the
State of Qatar



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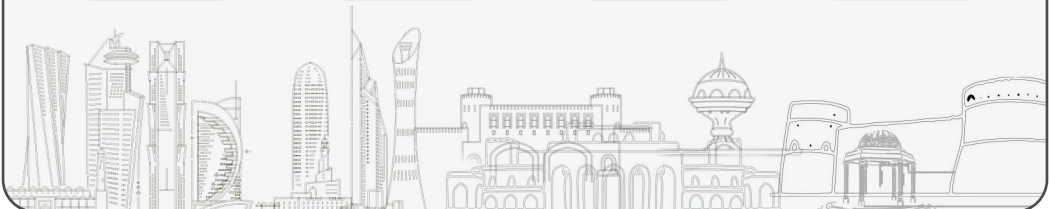
Key Topics of the Visit

Holding
extensive
bilateral talks

Signing a number
of Memoranda of
Understanding
and Executive
Programs in
various fields and
sectors

Exploring and
developing
further
investment
opportunities

Promoting
broader
economic
partnership
between the
public and
private sectors





His Majesty Sultan Haitham bin Tarik, may Allah protect him, paid a State visit to the Kingdom of the Netherlands at the invitation of His Majesty King Willem-Alexander. The visit reaffirmed the deep-rooted historical ties between the Sultanate of Oman and the Kingdom of the Netherlands, extending over more than four centuries of trade and cultural exchange. Relations between the two countries have evolved into a partnership characterised by openness, international trade and enhanced dialogue on global challenges.

15-16 April 2025

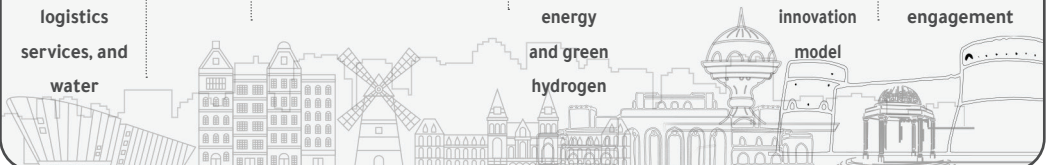
His Majesty the Sultan's
Visit to the Kingdom of
the Netherlands



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Key Outcomes of the Visit

Exploring ways to deepen trade and investment in key sectors, such as: Transformation in the fields of energy, sustainable logistics services, and water	Holding a joint meeting bringing together business leaders from both countries	Strengthening cooperation between the ports of Sohar, Salalah, Rotterdam and Amsterdam	Discussing innovative marine engineering initiatives that harness ocean currents	Reaffirming the commitment to energy transition, with a focus on carbon neutrality, renewable energy and green hydrogen	Strengthening cooperation in the fields of governance, cultural exchange, science and sport	Emphasising the importance of knowledge exchange and innovation in alignment with the three- dimensional innovation model	A shared commitment to peace and stability through dialogue and diplomacy, and to addressing global challenges through constructive engagement
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In the spirit of fostering positive relations with various countries and promoting mutual interests, His Majesty paid a State visit to the Russian capital, Moscow, in response to an invitation from His Excellency President Vladimir Putin, President of the Russian Federation.

21 April 2025

His Majesty the Sultan's
Visit to the Russian
Federation



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Key Outcomes of the Visit



Agreement on Mutual Visa Exemption and Protocol on Economic and Technical Cooperation.



Establishment of a joint economic committee between the Government of the Sultanate of Oman and the Government of the Russian Federation.



Signing of Memoranda of Understanding, which included:



Climate change
and low-carbon
development



Transportation
and transit



Anti-Money
Laundering and
Counter-Terrorist
Financing



Cooperation in
the fisheries
sector



News and
Information
Exchange



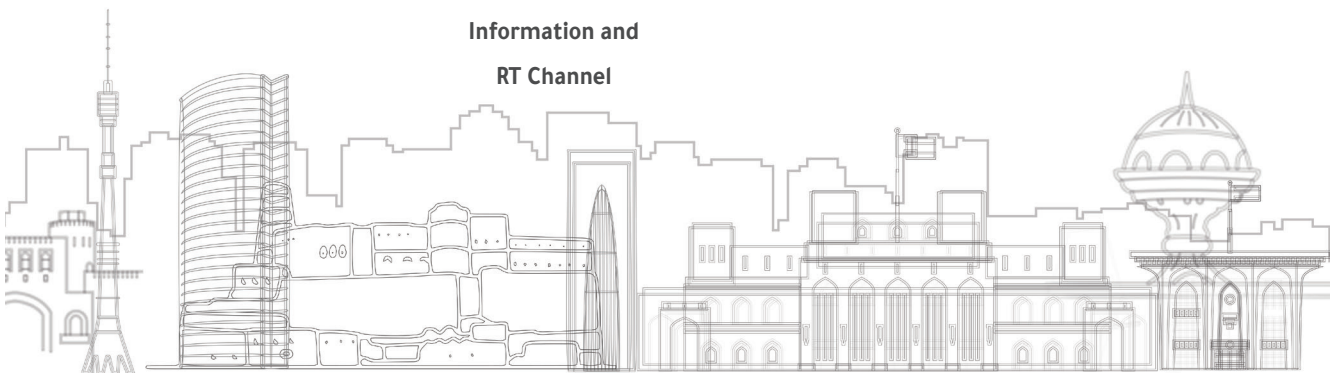
Media
cooperation
between the
Ministry of
Information and
RT Channel



Diplomatic
and Academic
Cooperation



Commercial
and investment
cooperation





His Majesty Sultan Haitham bin Tarik, may Allah protect him, paid a State visit to the Republic of Algeria at the gracious invitation of His Excellency President Abdelmadjid Tebboune, with the aim of strengthening bilateral cooperation and advancing the partnership between the two countries towards broader horizons, reflecting their shared aspirations and the promising opportunities available to both sides.

4 May 2025

His Majesty the Sultan's Visit
to the People's Democratic
Republic of Algeria



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Key Outcomes of the Visit



Signing of two cooperation memoranda



Signing of a preliminary agreement



Signing of 4 executive programmes



Signing of 4 Memoranda of Understanding

Key Fields of Cooperation



Establishment of a joint Omani-Algerian investment fund

1

2

Scientific and technological cooperation



Education and agriculture

3

4

Investment and the pharmaceutical industry



Judicial cooperation and justice

5

6

Plant protection and animal health





His Majesty Sultan Haitham bin Tarik, may Allah protect him, received His Excellency Dr Masoud Pezeshkian, President of the Islamic Republic of Iran, during an official visit to the Sultanate of Oman at the invitation of His Majesty the Sultan, with the aim of strengthening the bonds of cooperation and friendship between the two countries.

27 May 2025

His Majesty the Sultan
Receives the President of
the Islamic Republic of Iran



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Key Outcomes of the Visit

Formal talks and a review of prospects for joint cooperation, particularly in the economic and investment fields

Emphasis on strengthening partnerships and opening new areas of cooperation

Signing a number of agreements to frame cooperation in various fields, including:

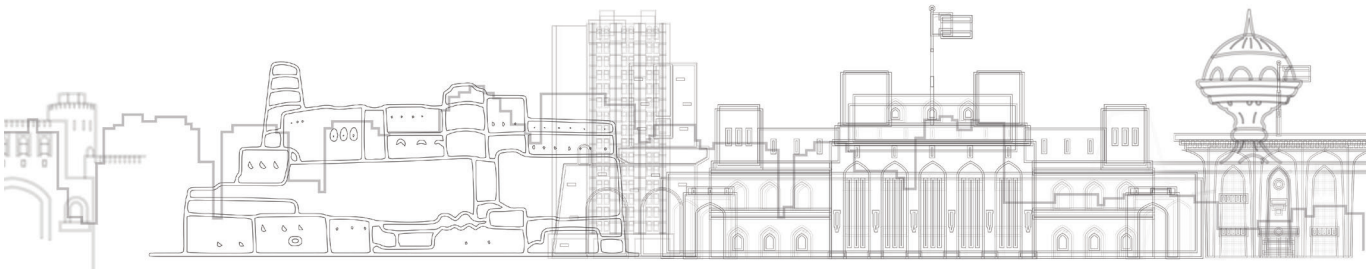
Mutual promotion and protection of investment

Legal and judicial cooperation

Preferential Trade Agreement

Framework Agreement for Joint Cooperation

A number of memoranda of understanding in other fields





His Majesty Sultan Haitham bin Tarik, may Allah protect him, received His Excellency Mohammed Shia Al-Sudani, Prime Minister of the sisterly Republic of Iraq, at Al Hosn Palace in Salalah, as part of the official visit undertaken by the Prime Minister and his accompanying delegation to the Sultanate of Oman. His Majesty the Sultan and His Excellency held official talks, during which they reviewed avenues of cooperation and partnership between the two brotherly countries across various fields, particularly in energy and investment, and explored ways to further develop them in a manner that serves the interests of the Omani and Iraqi peoples.

3 September 2025

His Majesty the
Sultan Receives the
Prime Minister of the
Republic of Iraq



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Key Outcomes of the Visit

Visa exemption for holders of diplomatic, special, and service passports



Signing two agreements in:

The Avoidance of Double Taxation and the Prevention of Fiscal Evasion with respect to Taxes on Income and on Capital

Signing 24 Memoranda of Understanding, which included:

			
Cooperation in the youth and sports field	Cooperation in the legal, judicial, and tourism sectors	Cooperation in historical documentation and records management	Information exchange and joint cooperation in the capital market sector
			
Implementing training programs in management and leadership development	Cooperation in banking supervision and of financial stability	Cooperation in the telecommunications sector and the radio and television sector	Cooperation in housing and urban planning
			
Developing trade exchanges and increasing exports	Exchanging expertise, promoting fair competition and combating monopolistic practices	Cooperation in education, higher education and research	Cooperation in intellectual property, industry, energy, and the localisation of defence industries
			
Transportation and logistics sectors, and the stock market	Oil storage and marketing sector for Iraqi crude oil	Cooperation in chambers, planning, development, and smart cities	





His Majesty the Sultan paid a state visit to the friendly Republic of Belarus at the gracious invitation of His Excellency President Alexander Lukashenko, President of the Republic of Belarus. The visit aimed to strengthen the existing cooperation between the Sultanate of Oman and the Republic of Belarus, broaden it to new horizons, and contribute to the fulfilment of the aspirations of both countries.

6-10 October 2025

His Majesty the
Sultan's Visit to the
Republic of Belarus



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Key Outcomes of the Visit

Memorandum of Cooperation on the Establishment and Operation of a Pulp and Paper Production Facility

Signing of two agreements, which consisted of:



Mutual visa exemption
for holders of ordinary
passports between the
two countries



International land
transport of goods
between the two
countries

Signing of 4 Memoranda of Understanding, including:

Cooperation
in the field
of justice



Field of
exchange
of scientific,
medical and
research
expertise



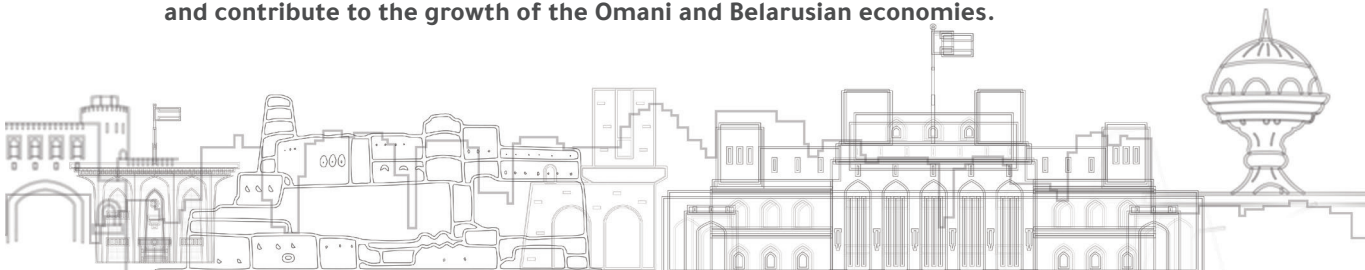
Agricultural,
animal, and
fisheries
sectors



Signing a
roadmap
for bilateral
cooperation



In return, His Excellency President Alexander Lukashenko, President of the Republic of Belarus, paid a visit to the Sultanate of Oman, where he was received by His Majesty the Sultan, may Allah protect him, at Al Barakah Palace on 1 December 2025. During the meeting, they reviewed areas of investment and economic partnership between the two friendly countries and discussed ways to enhance them to serve their shared interests and contribute to the growth of the Omani and Belarusian economies.





22-23 October 2025

His Excellency President Recep Tayyip Erdoğan, President of the Republic of Turkey, paid a State visit to the Sultanate of Oman from 22 to 23 October 2025 at the invitation of His Majesty Sultan Haitham bin Tarik, may Allah protect him. The visit took place within the framework of the strong historical relations and fraternal ties between the Sultanate of Oman and the Republic of Turkey.

During the visit, the two sides held official talks to discuss ways to strengthen bilateral relations and expand cooperation in areas serving shared interests, affirming their commitment to further developing the existing strategic partnership between the two countries.

His Majesty the Sultan
Receives the President of
the Republic of Türkiye



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Key Outcomes of the Visit

Emphasising strengthening trade, investment, and industrial cooperation

Promoting partnerships between the public and private sectors

Activating the role of joint committees to increase trade exchange

Establishing the Omani-Turkish Coordination Council

Supporting the free trade agreement negotiations between Türkiye and the GCC States

Welcoming the mutual exemption from prior visa requirements

Signing of a number of agreements and memoranda of understanding in various fields, including:

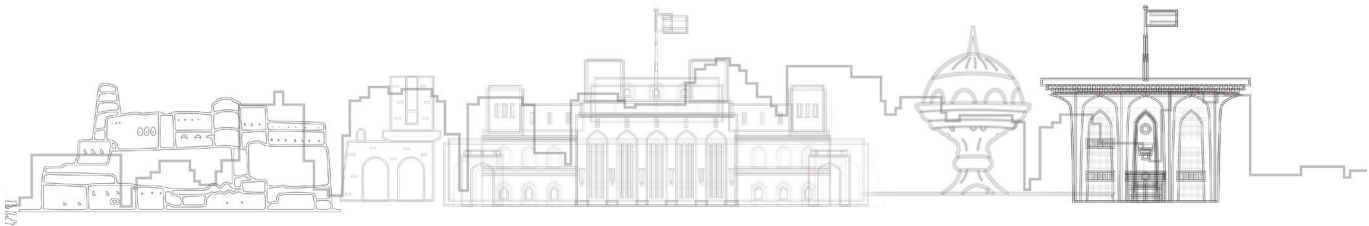
Media and Communications, Investment and Food

Information Technology, Competition and Anti-Monopoly Policies

Industry, Science, Innovation and Mining

Military Cooperation and Defence Industries

Allocating land for the establishment of an educational institution





His Majesty Sultan Haitham bin Tarik, may Allah protect him, paid a State visit to the Kingdom of Spain at the invitation of His Majesty King Felipe VI of Spain. The visit further strengthened the bonds of friendship between the Sultanate of Oman and the friendly Kingdom of Spain. Discussions focused on exploring avenues of cooperation across various fields and ways to enhance them in a manner that serves mutual interests. The visit also included consultations and coordination on current regional and international issues.

3 November 2025

His Majesty the
Sultan's Visit to the
Kingdom of Spain



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Key Outcomes of the Visit

- | | | |
|---|---|--|
| Expanding the scope of economic partnerships and investments supporting growth and innovation | Reciprocal visa exemption for holders of diplomatic, special, and service passports | <p>-Signing of six Memoranda of Understanding covering the following areas:</p> <ul style="list-style-type: none"> • Culture, sport and investment promotion. • Agriculture, food security and transport. • Water management and clean energy. |
|---|---|--|





His Majesty Sultan Haitham bin Tarik, may Allah protect him, received His Excellency Dasho Tshering Tobgay, Prime Minister of the Kingdom of Bhutan, at Al Barakah Palace on 2 December 2025. During the meeting, they discussed prospects for cooperation between the two friendly countries and explored opportunities to develop investment partnerships across various economic and commercial fields, for the mutual benefit of both peoples and in support of economic diversification and sustainable development

2 December 2025

His Majesty the Sultan
Receives the Prime Minister
of the Kingdom of Bhutan



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On 9 December 2025, His Majesty Sultan Haitham bin Tarik, may Allah protect him, received His Excellency President Joseph Aoun, President of the Lebanese Republic, on a two-day official visit to the Sultanate of Oman. The two sides held an official meeting at Al Alam Palace, during which they discussed opportunities to open new horizons for cooperation, partnership, and investment between the two brotherly countries, particularly in the commercial, industrial, agricultural, and tourism sectors. They also reviewed the latest political developments in the region and explored ways to support security and stability.

9 December 2025

His Majesty the Sultan
Receives the President of
the Republic of Lebanon



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His Excellency Narendra Modi, Prime Minister of the friendly Republic of India, paid an official visit to the Sultanate of Oman, during which he met with His Majesty Sultan Haitham bin Tarik, may Allah protect him.

His Majesty the Sultan and Prime Minister Narendra Modi held an official meeting at Al Baraka Palace on 18 December. They discussed existing cooperation between the two countries, ways to expand the partnership, and investment opportunities in energy, technology, logistics, food security, manufacturing, and agricultural production, as well as in supporting cultural and educational exchange to enhance mutual benefits.

The two sides also witnessed the signing of the Comprehensive Economic Partnership Agreement between the Sultanate of Oman and the Republic of India.

Throughout 2025, His Majesty Sultan Haitham bin Tarik, may Allah protect him, sent cables of congratulations and condolences to a number of heads of state and leaders of brotherly and friendly countries. In turn, His Majesty, may Allah support him, received cables of thanks and congratulations from leaders around the world, as well as a number of telephone calls from heads of state and leaders of brotherly and friendly nations. These exchanges included discussions on regional and international issues, ways to achieve peace and stability in the region, and strengthening mutual relations between the Sultanate of Oman and other nations.

18 December 2025

The Visit of the Prime Minister
of the Republic of India to the
Sultanate of Oman



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The GCC-US Summit

Oman's presence on the regional and international stage has grown markedly, reflecting the Sultanate's steadfast vision to strengthen cooperation and expand partnerships with countries worldwide. Among the most notable examples, on behalf of His Majesty Sultan Haitham bin Tariq, may Allah protect him, His Highness Sayyid Asaad bin Tariq Al Said, Deputy Prime Minister for International Relations and Cooperation Affairs and Special Representative of His Majesty the Sultan, led the delegation of the Sultanate of Oman at the Gulf-American Summit between the Gulf Cooperation Council countries and the United States of America, held in Riyadh on 14 May 2025.

During his participation, His Highness Sayyid Asaad bin Tariq Al Said affirmed that Gulf-American relations constitute a long-term strategic partnership founded on security, stability and cooperation across various fields. He expressed the Sultanate of Oman's concern regarding the humanitarian crisis in Gaza and the impact of the ongoing occupation, commended American efforts to support peace in Yemen, and conveyed his optimism regarding the American-Iranian dialogue aimed at preventing nuclear proliferation and the possibility of reaching a sustainable agreement.

**Oman's
Growing
International
Presence**

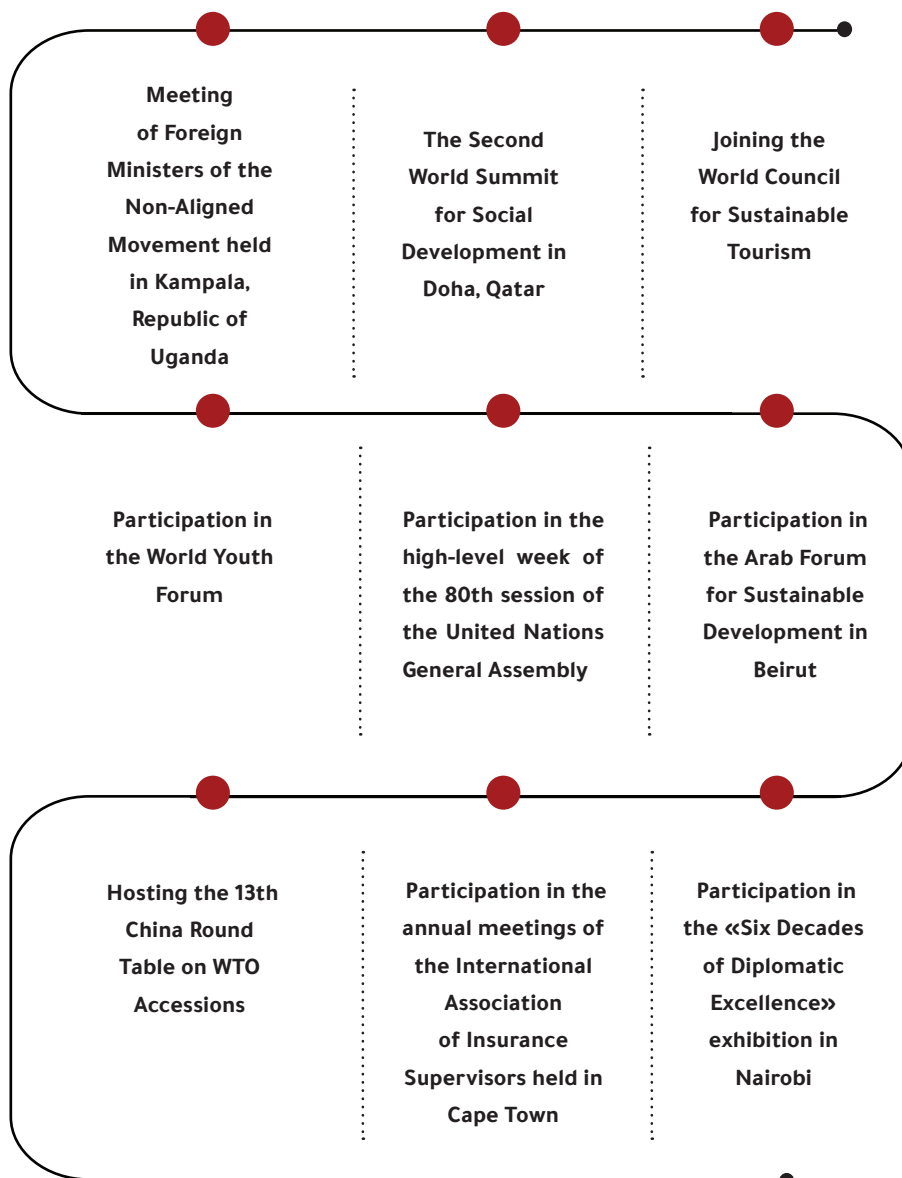
His Highness the Deputy Prime Minister for International Relations and Cooperation Affairs also participated in the summits of the Gulf Cooperation Council and the Association of Southeast Asian Nations, as well as the ASEAN-China Summit, held in Kuala Lumpur on 27 May 2025. During these engagements, he emphasised that the Sultanate of Oman's relations are historic and grounded in shared values, mutual interests, cooperation and respect, as reflected in the ancient Silk Road and the Belt and Road Initiative. He stated: "Strengthening partnerships in the fields of transport, logistics and financial technology will enhance trade, investment and tourism opportunities, improve service efficiency and cross-cultural understanding, and support small and medium-sized enterprises, knowledge exchange and private sector partnerships among our countries. This will accelerate innovation and create employment opportunities, enabling our people to advance towards a sustainable future of prosperity and growth. We also reaffirm the Sultanate of Oman's strong support for expanding and liberalising trade between the GCC countries, the ASEAN countries and China."

His Highness Sayyid Shihab bin Tarik Al Said, Deputy Prime Minister for Defence Affairs, headed the Sultanate of Oman's delegation, on behalf of His Majesty the Sultan, to the Emergency Arab-Islamic Summit and the Extraordinary Session of the Supreme Council of the Gulf Cooperation Council concerning Israeli aggression against the sisterly State of Qatar, held in Doha on 15 September 2025.

His Highness Sayyid Theyazin bin Haitham Al Said, Minister of Culture, Sports and Youth, represented His Majesty the Sultan at the official opening ceremony of the Grand Egyptian Museum on 1 November 2025. His Highness affirmed that this achievement is a source of pride for all Arabs and an inspiration that enhances the presence of Arab culture on the international stage, while serving as a platform for Arab cultural cooperation in the fields of heritage, antiquities and museum management.

Pursuant to the Royal mandate of His Majesty Sultan Haitham bin Tarik, may Allah protect him, His Excellency Sayyid Badr bin Hamad bin Hamoud Al Busaidi, Foreign Minister, participated in the celebrations marking the fiftieth anniversary of the independence of the Republic of Angola on 11 November 2025.

Key Omani International Participations:





Omani mediation secures release of Galaxy Leader crew

On 23 November 2025, Muscat witnessed active diplomatic engagement, reflecting the Sultanate of Oman's role as a bridge for regional dialogue and the promotion of regional and international cooperation. His Excellency Sayyid Badr bin Hamad Al Busaidi, Minister of Foreign Affairs, held a series of high-level meetings with officials and international figures. The discussions covered bilateral issues, diplomatic efforts, and initiatives to enhance regional stability.

From 9 to 23 December 2025, the Sultanate of Oman hosted negotiations on a prisoner exchange in Yemen. The talks resulted in an agreement to release 2,900 detainees affiliated with the internationally recognised Yemeni Government and the Ansar Allah group (Houthis), under the auspices of the United Nations and with Omani mediation. This achievement was widely welcomed internationally, with appreciation for Oman's efforts to host the talks and support the negotiating process.

Throughout its long history, the Sultanate of Oman has been distinguished by its approach of tolerance and peaceful coexistence with diverse peoples and civilisations, rooted in its deep civilisational and Islamic heritage.

**Omani
diplomacy in
promoting
dialogue and
peaceful
coexistence**

**Tolerance
and openness
to others:
hallmarks
of Omani
identity**

The values of tolerance and acceptance of others have become integral to Omani identity and societal culture. Understanding and dialogue, guided by wisdom and good counsel, are regarded as fundamental pillars in building relations with others. This approach reflects the character of Omani society, which is distinguished by openness and respect for the cultures and beliefs of other peoples, making it a notable model of human coexistence.

The Sultanate of Oman consistently seeks to promote the values of tolerance and cultural coexistence. The proportion of international beneficiaries of programmes promoting tolerance, coexistence and human harmony has increased by 2 per cent through the “Message of Peace” programme implemented by the Ministry of Endowments and Religious Affairs. In addition, 141 editions of the “Message of Peace from the Sultanate of Oman” exhibition have been organised locally and internationally. These initiatives have been carried out in cooperation with relevant local and international bodies to promote dialogue and cooperation, address the impacts of international crises, support the implementation of the United Nations 2030 Agenda and the Sustainable Development Goals, counter misinformation and intolerance, and reinforce human rights and the values of peaceful coexistence. They also underscore the importance of engaging communities and empowering local actors to address current and future challenges.

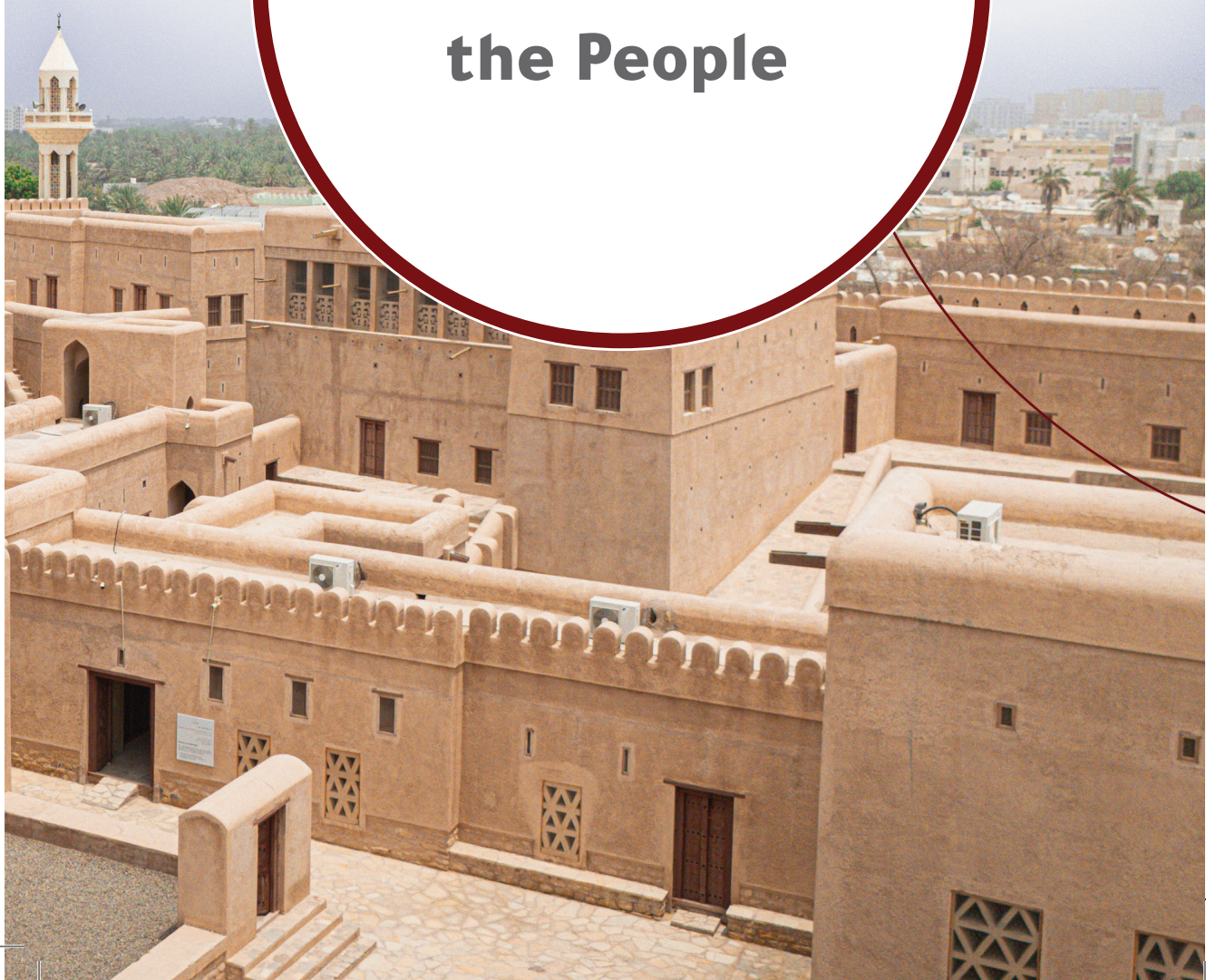
Efforts to promote the Message of Peace and United Human Values during 2025:

Implementation of **12** programmes

Promoting the values of peace and coexistence, preventing extremism, and fostering human awareness at the local and international levels, in support of the soft power of the Sultanate of Oman. These programmes include:

- 1 United Human Values Conference: Youth and Envisioning the Future (Seventh Edition)
- 2 Message of Peace Programme for Young Leaders (Fourth Edition)
- 3 United Human Values Exhibition (Moscow, Russian Federation) - Station 141
- 4 United Human Values Exhibition (Kazan, Republic of Tatarstan) - Station 142
- 5 Series of Official Meetings with International Bodies and Organisations
- 6 Youth, Religion and Reconciliation Course: Preventing Extremism (Fourth Edition)
- 7 Message of Peace Programme for Children (Fourth Edition)
- 8 Peace Tour Programme (Fourth Edition)
- 9 United Nations Simulation Programme for Children (Second Edition)
- 10 Radio Programme: The Tolerance Talk, Fifty Episodes (Season Three)
- 11 Radio Programme: The United Human Values Talk, Thirty Episodes (Season Two)
- 12 Lisan Arabi Programme (Second Edition)

Oman: **The Land and the People**





The Sultanate of Oman occupies a unique strategic position in the far south-east of the Arabian Peninsula, with a coastline stretching over 3,165 kilometres along the Arabian Sea, the Gulf of Oman, and the Strait of Hormuz. It shares borders with the Republic of Yemen to the southwest, the Kingdom of Saudi Arabia to the west, and the United Arab Emirates to the north. Covering an area of approximately 309,500 square kilometres, the country's terrain ranges from coastal plains and mountains to vast deserts. The Hajar Mountains, extending from Musandam to Ras al-Hadd, form the backbone of the country, reaching an altitude of approximately 3,000 metres at Jebel Al Akhdar (the Green Mountain). They divide the country into several distinct geographical and agricultural regions, the most prominent of which is the fertile Batinah Plain.



Ayn Athom Waterfalls

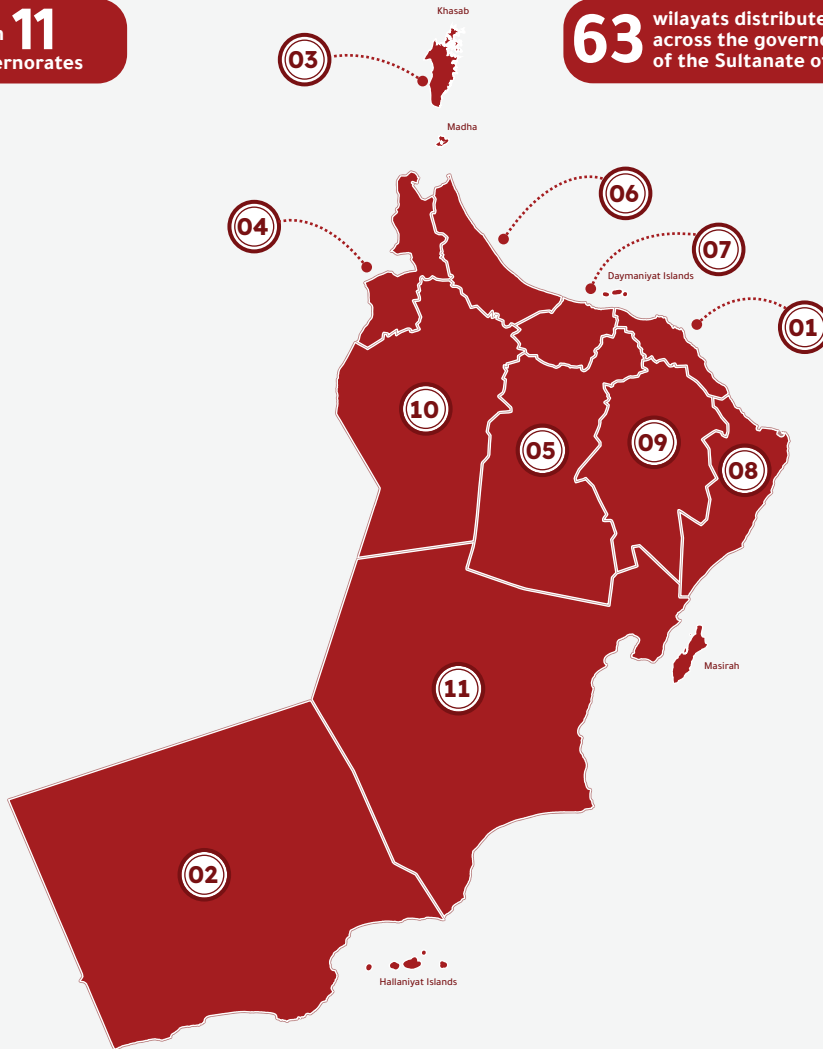
The Dhofar Mountains extend for approximately 400 kilometres from the Hallaniyat Islands to the Yemeni border. Known for their unique tropical climate, the mountains turn lush and green during the Khareef season, influenced by monsoon winds. The region is celebrated for its frankincense trees, vast pastures and permanent water springs, all of which were important sources of wealth in ancient times.

The Omani coast stretches along the Arabian Sea across the governorates of Al Wusta and Dhofar for approximately 560 kilometres, where seasonal rains support agricultural activity and sustain thriving fish stocks.

Governorates and Wilayats

Main **11**
Governorates

63 wilayats distributed
across the governorates
of the Sultanate of Oman



01 Muscat

04 Al Buraimi

07 Batinah South

10 Al Dhahirah

02 Dhofar

05 Al Dakhiliya

08 Al Sharqya South

11 Al Wusta

03 Musandam

06 Batinah North

09 Al Sharqya North

Map source: National Survey and Geospatial Information Authority

Royal Decree 36/2022

**It promotes a
decentralised system
of local administration**

**It aims to advance the
development of the governorates
and strengthen decentralisation in
decision-making**

Organisation and Supervision

The Governor: Represents
the entity and is appointed
by Royal Decree

.....
A centralised reference body
operating under the supervision of
the Minister of Interior
.....

Unified regulations for the
organisation of municipality affairs
.....

Flexible powers for governors
.....

Strengthening economic
development and increasing
sources of income

Decentralisation and regional development are fundamental pillars of the national strategic direction. By empowering governorates and harnessing their resources, this approach serves citizens while enhancing stability and economic growth. Each governorate's spatial characteristics, economic potential, social fabric and competitive advantages are carefully considered to stimulate economic activity across all eleven governorates of the Sultanate of Oman, achieving balanced and sustainable development in line with Oman Vision 2040.

**Administrative
and financial
powers
for the
governorates**

Decentralisation of the governorates

This entails transferring certain administrative and financial powers from the central government to the governorates, enabling them to manage their own development affairs and make decisions suited to their economic and social characteristics.

Legal Framework

The Governorate System was issued by Royal Decree No. 36/2022, marking a new phase in local governance and granting governors and municipal councils' broader roles in the planning, implementation and follow-up of development projects.

Objectives of Decentralisation

01	02	03	04	05	06
Digital integration, private sector support and innovation	Supporting the attraction of local and foreign investments	Enhancing community participation in decision-making	Achieving balanced development across different governorates	Accelerating decision-making and reducing bureaucracy	Enabling governorates to manage their resources efficiently

Muscat Governorate



The Flagpole in Muscat Governorate

The Governorate of Muscat is the heart of the country politically, economically and administratively. It is home to the city of Muscat, the capital of the Sultanate of Oman, and serves as the seat of government and the centre of the state's administrative apparatus. The governorate also stands as a major hub for economic, tourism and commercial activity, both at the local level and in the Sultanate's relations with other countries.

Muscat Governorate lies along the Gulf of Oman on the southern part of the Batinah coast. It is bordered to the east by the Hajar Mountains and the Governorate of Al Sharqya North, to the west by the Governorate of Batinah South, and to the south by the Governorate of Al Dakhiliya. Muscat is the most densely populated governorate in the Sultanate of Oman.

Muscat Governorate



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Wilayats

6

Number

Muscat

01

02

Matrah

Bousher

03

04

Al Amerat

Al Seeb

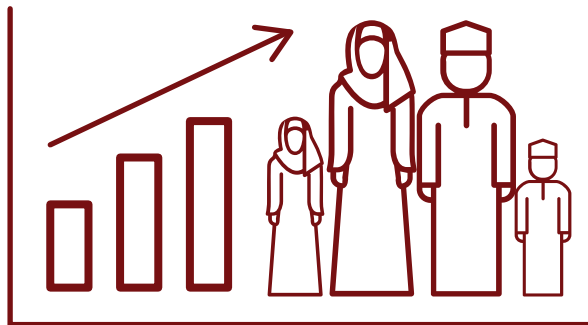
05

06

Qurayyat

Population

1,532,234 people



Number of the municipal council members

21 members

Development Projects in Muscat Governorate



Development of the Al Qurm commercial district and the Al Qurm area “beach and reserve”



Development of the old villages in the Wilayat Bousher (Ain Ghulam)



Development of a local park in South Al Maabila, Al Seeb



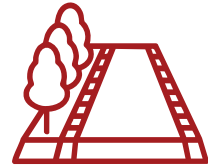
Development of “Hawiat Najem» in Qurayyat



Dual carriageway of the Muscat Mall on Muscat Expressway (Al Nuzha Street) and the Al Ansab Cement Factory to Al Jafnain Road



Creation of parks in a number of residential neighbourhoods



Development of the Wadi Al Kabir Square and a number of walkways and street vendor routes



Construction of a road linking Al Amerat Street and Al Joud Street



Design and expansion of the roundabout near the Sayyida Maizoon Mosque



**A project
in the
CBD, Ruwi,
Matrah**



**Bousher
Sands Site
Development
Project**



**Construction
of smart
toilets in
the Bamma,
Qurayyat**



**The Matrah
cable car
project
and the
development
of the Friday
Market**



**Developing 70 locations with smart
sensors and cameras to improve
traffic flow and reduce congestion**



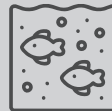
**Comprehensive
development
project on
Al Mouj Street**



**Al Khuwair
Square
Project in the
Ministries
District**



**Establishment of fish
landing facilities in
Matrah and Qurayyat**



**Aquaculture projects
using floating cages in
Al Seeb and Qurayyat**



**Operation of
the fish market
at the port of
Al Seeb**

Dhofar Governorate



Ayn Kur in Dhofar Governorate

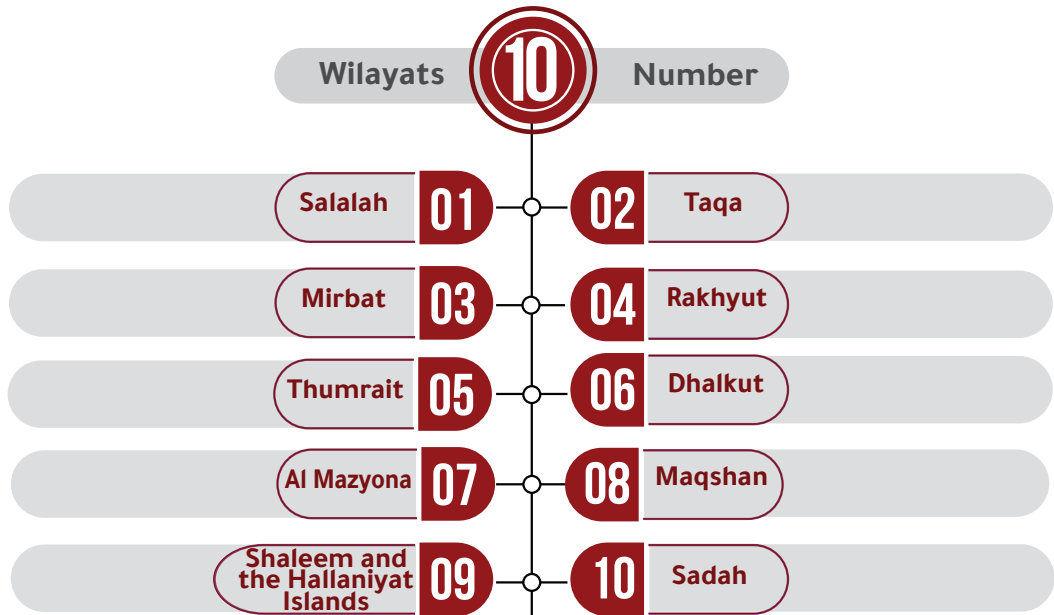
The governorate is located in the far south of the Sultanate of Oman, with the city of Salalah being approximately 1,000 kilometres from the capital, Muscat. It is bordered by the Al Wusta Governorate to the north, the Arabian Sea to the south and southeast, and the Republic of Yemen to the west and southwest, whilst the Rub' al Khali desert extends along its northern and northwestern borders.

The Dhofar Governorate is known for its unique seasonal climate, known locally as Al Khareef, which arrives every year, bringing with it the most beautiful expressions of natural beauty; the hills are carpeted with greenery, fog settles across its terrain, and a light drizzle falls to lend the atmosphere a special mildness and charm.

Dhofar Governorate

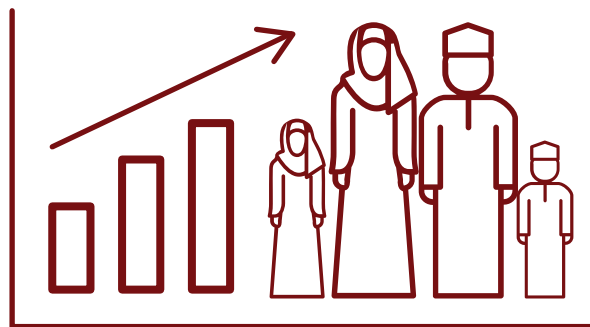


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Population

532,941 people



Number of the municipal council members 29 members

Development Projects in Dhofar Governorate



Waterfront development in Sadah and Taqah and the commercial district in Al Mazunah



Starting the implementation of Rathath Boulevard in Salalah



Implementation of a new internal road network in various Wilayats



Construction of smart and sustainable public transport stops



Opening of the first phase of the sewage network project in Sahlanout



Development of the rainwater drainage system in the governorate's Wilayats and completing the rainwater drainage networks in Salalah



Dual carriageway of the main roads: Al-Ma'moura Street-Razzat



Construction of a Ferris wheel in Al Hafa



Development of the Footprints of Prophet Saleh's Camel in Salalah



Completion of the second phase of the development of Aghbair Park



Implementation of the used car market



Laying the foundation stone for the visitor centre and frankincense tree processing plant project in the Wadi Doka Nature Reserve



Expansion of the container terminal at Salalah Port



Completion of the project to construct the main electricity distribution station in Tawi Aitr, Mirbat



Opening of the Atin Tunnel Project in Salalah



Inauguration of the «Arjoot - Sarfait» mountain road in the Wilayat of Dhalkut and completion of the «Shasr-Khadhf» road



Reconstruction of 4 main mosques and the addition of a new school for the Holy Quran



Implementation of new road projects in various locations within the governorate



Dhofar Power Stations Projects (1) and (2) and Sadah Wind Power Generation



Green ammonia and green hydrogen plant project



Expansion of Raysut Industrial City and establishment of Thumrait Industrial City



Shuwaimiyah Industrial Minerals Project



The new Sultan Qaboos Hospital project in Salalah



Opening of Al Mazunah Hospital, Maqshan, and Hallaniyat Health Centre



Establishment of the Madhi Health Centre in Thumrait



Opening of advanced laboratories at the University of Technology and Applied Sciences in Salalah



Establishing an integrated centre for collecting, sorting, and marketing agricultural products in the Najd region



Establishment of «Al Najd Agricultural City» and the Frankincense Project (White Gold Reserve) in Wilayat of Thumrait



Development of the fishing port of Raysut



Construction of two dams to protect against flood risks on the Wadi of An'ar and Adounab in Salalah

Musandam Governorate



The Wilayat of Bukha in Musandam Governorate

Musandam Governorate enjoys a highly strategic position owing to its direct oversight of the Strait of Hormuz, one of the most important international waterways for the transport of energy and global trade, through which approximately 90% of the Gulf countries' oil exports pass to global markets. This is in addition to its vital role as the main artery for navigation and trade to and from the Gulf coastal states.

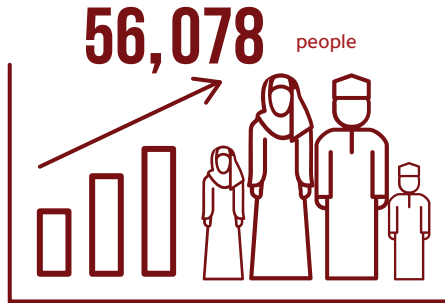
The governorate is located in the far north of the Sultanate of Oman, overlooking the Strait of Hormuz, which represents the gateway linking the Arabian Gulf with the open waters of the Sea of Oman and the Indian Ocean, lending it prominent geopolitical and economic importance at both regional and international levels.

Musandam Governorate



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Population



Wilayats

4

Number

Khasab

01

02

Dibba

Bukha

03

04

Madha

Number of the municipal council members 17 members

Development Projects in Musandam Governorate



Improvement and upgrade of rainwater drainage in the Al Hala area in Khasab

1

2

Development of Khasab Airport at Khasab Airbase



Improvement and upgrading of the port in the wilayat's centre, and the seaport in Lima and Kumzar

3

4

Urban development of waterfronts in major centres in the Governorate and the addition of fishing ports in the Wilayat of Bukha



Urban development of coastal villages and establishing fishing ports in Bukha

5

6

Development and investment of parks



Commencement of the implementation of Sultan Faisal bin Turki Road

7

8

Development of Khasab road and a number of other internal roads



Establishment of parks and waterfronts

9

10

Ship development and provision of quality services for tourists



Construction of modern schools and maintenance of some educational facilities

11

Al Buraimi Governorate



Al Khandaq Fort in Al Buraimi Governorate

The Al Buraimi Governorate is known for its strategic and vital commercial location in the northwest of the Sultanate of Oman. It has historically served as a trading hub owing to its elevation above sea level, the availability of water resources in the form of valleys and aflaj, and the flourishing of agricultural activity, particularly the cultivation of wheat, date palms and various fruits.

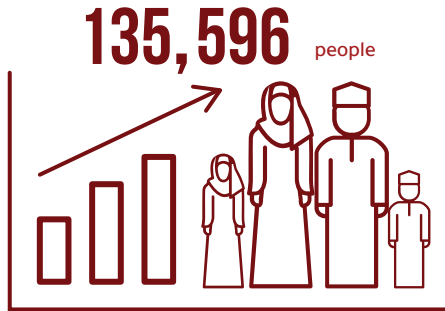
The governorate boasts a number of prominent historical forts and castles, including Al Khandaq, Al-Hillah, Beit Al Nad and Al Khabib, among other landmarks that embody its deep civilisational heritage. The Al Buraimi Governorate is currently implementing a package of significant development projects aimed at enhancing its economic and tourism appeal and stimulating various sectors, particularly modern and promising tourism initiatives, to achieve sustainable development for the governorate.

Al Buraimi Governorate



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Population



Number of the municipal council members **15 members**

Wilayats

3

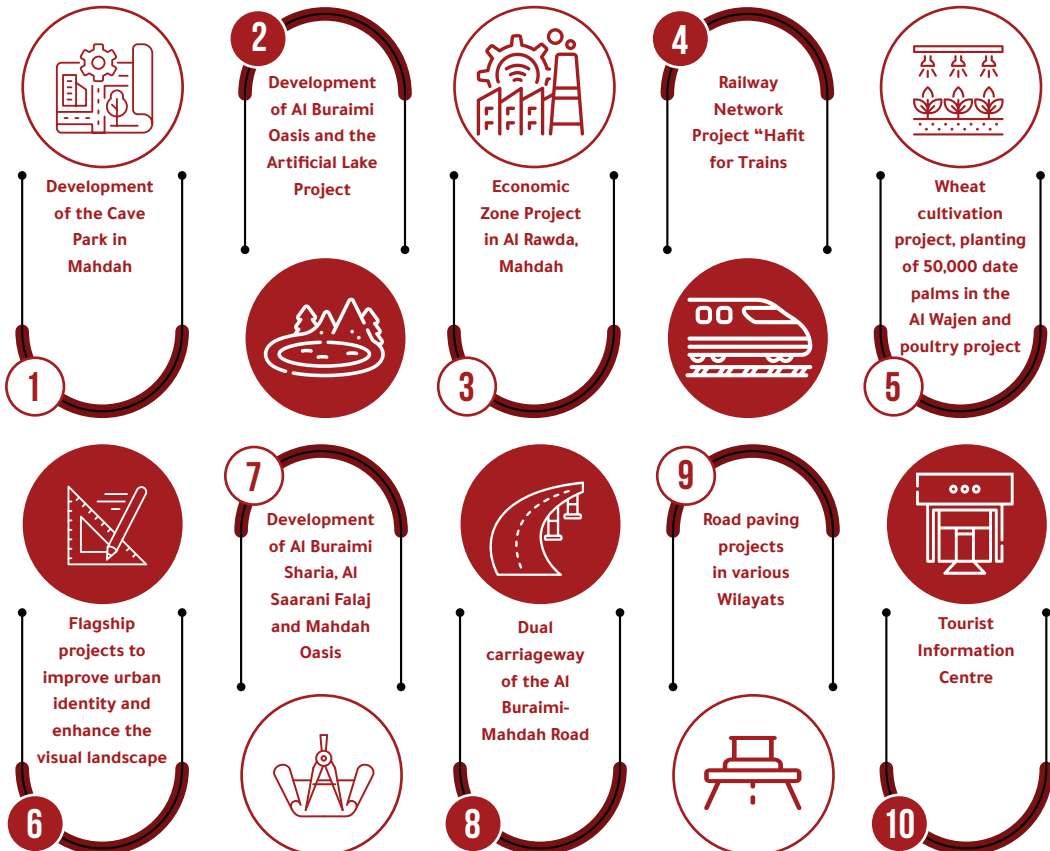
Number

01 Al Buraimi

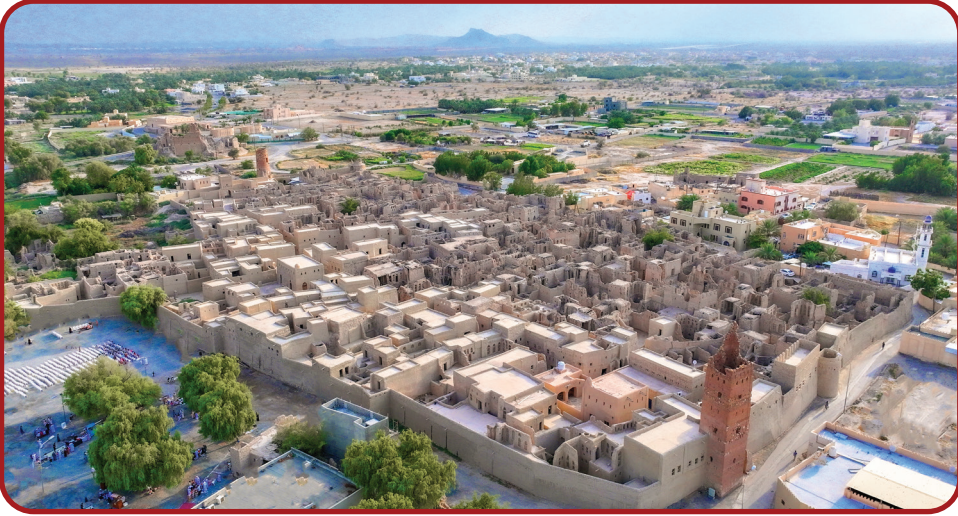
02 Mahdah

03 Al Sunaina

Development Projects in Al Buraimi Governorate



Al Dakhiliya Governorate



Harat Al Bilad in the Wilayat of Manah

With its rich history, deep-rooted cultural contributions, unique geographical location, and diverse topography, the Al Dakhiliya Governorate stands as a cornerstone of the Sultanate of Oman and a pivotal strategic asset for the country. Situated on the great plateau at the heart of Oman, the Governorate encompasses Wilayat Jabel Al Akhdar, whose slopes gradually descend to meet the southern expanse of the desert, forming a geographical landscape of remarkable environmental diversity. Strategically positioned, Al Dakhiliya Governorate serves as a vital link between the country's various governorates. It is bordered to the east by the Al Sharqya North and Al Sharqya South Governorates, to the west by the Al Dhahirah Governorate, to the south by the Al Wusta Governorate, and to the north by the Muscat and Batinah South Governorates. Al Dakhiliya is equally distinguished as one of the Sultanate's most important agricultural governorates, underpinned by a long history of accumulated expertise in land cultivation and water resource management. This heritage has rendered it, throughout the ages, an active centre of stability, development and progress.

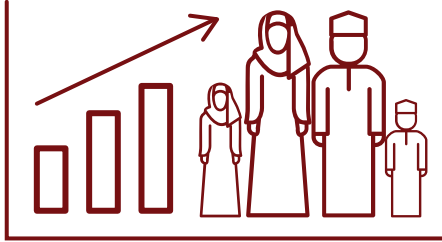
Al Dakhiliya Governorate



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tour

Population

569,887 people



Number of the municipal council members 27 members

Wilayats

9

Number

Nizwa

01

02

Bahla

Al Hamra

03

04

Manah

Adam

05

06

Izki

Samail

07

08

Bidbid

09

Jabel Al Akhdar

Development Projects in Al Dakhiliya Governorate



Commencement of the implementation of the Al Dakhiliya Boulevard and Walkway projects in Izki

1

2 The dual carriageway of the Izki-Nizwa road, the Jabel Shams road, the Marfa'a Daris-Jabrin road, and the Al Madra road



Implementation of the Aqabat Afri road and the Al Saqari village road in Samail and Izki

3

4 New Samail Hospital Project and the expansion of the Somrah Health Centre



Renewal and development of the Bahla market and the public park in the Al Maamoura

5



Construction of a new health center in Saih Al Maashi and a kidney dialysis unit in the hospital

6

7 Construction of 7 new schools in Nizwa, Bahla, Bidbid, Manah and Samail



Water pipeline project from Al Khoudh to Al Dakhiliya Governorate

8

9 Development of the Falaj Al Khatmeen irrigation system in Birkat Al Mawz



Restoration and development projects for old neighbourhoods, castles, fortresses and historical sites

10

Batinah North Governorate



The Wilayat of Sohar in Batinah North Governorate

Batinah North Governorate serves as both a major gateway to the Sultanate of Oman and the hub of its logistics economy. Underpinning this role is an integrated system of ports, free zones, industrial cities, land and sea crossings, and a modern road network that connects the Governorate to the rest of the country.

Stretching along the southern coast of the Sea of Oman, the Governorate forms a coastal strip where the sea meets the mountain ranges. This strategic location has long established it as one of the Sultanate's principal maritime gateways, fostering a tradition of maritime and commercial activity that has historically connected Oman to the Gulf region and the Indian Ocean alike. The Governorate is equally endowed with a wealth of diverse economic assets. Chief among these is the Al Batinah Plain, the largest agricultural plain in the country, complemented by abundant mineral resources that have formed the foundation for the development of heavy and strategic industries.

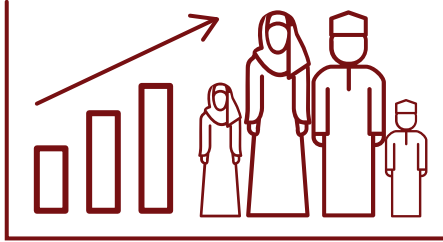
Batinah North Governorate



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Population

940,999 people



Number of the municipal council members **21 members**

Wilayats

6

Number

Sohar

01

02

Shinas

Liwa

03

04

Saham

Al Khaboura

05

06

Al Suwaiq

Development projects in Batinah North Governorate



Commencement of Majis waterfront project construction in Sohar, alongside the establishment of the festival square in Sohar

1

2

Establishment of an industrial city and resuming the public park project in Al Suwaiq



Railway project between the Sultanate of Oman and the United Arab Emirates

3

4

Establishment of the Liwa Fish, Vegetables and Fruits Market



Al Suwaiq Reference Hospital and Sohar Hospital expansion

5



Opening of dialysis units in Saham, Al Khaboura and Sohar Health Centre

6

7

Construction of six new schools and handover of the Mu'adh bin Amr Boys' School building in Al Khaboura



Dual carriageway between Liwa and Sohar and connecting roads to link 4 villages in Shinas to Batinah Expressway

8

9

Developing waterfronts and the Wilayat's entrances, and beautifying wadi banks



Second-phase expansion of the Sohar vehicle sales complex

10

Batinah South Governorate



Wakan Village in the Wilayat of Nakhal

Batinah South Governorate occupies a distinctive geographical position, stretching from the Sea of Oman in the east to the foothills of the Western Hajar Mountains in the west. Its location has long lent it both prominence and influence throughout Omani history, a standing reinforced by its economic resources and diverse population.

In recent years, the governorate has witnessed remarkable development in services and infrastructure, including road networks, communications and urban planning, keeping pace with the economic and social transformations taking place across the Sultanate of Oman. Special attention has also been given to beautifying and organising cities, developing tourism assets, particularly the famous natural springs, and establishing public parks and tourist attractions that have enhanced the quality of life and the overall attractiveness of the governorate.

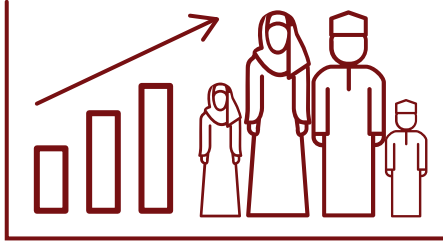
Batinah South Governorate



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Population

584,658 people



Number of the municipal council members **21 members**

Wilayats

6

Number

Al Rustaq

01

02

Al Awabi

Nakhal

03

04

Wadi Al Ma'awil

Al Musannah

05

06

Barka

Development Projects in Batinah South Governorate



Development of the waterfronts in Barka and Al Musannah

1

2

Commencement of the implementation of the Rimal Park in Nakhal



Development of the Ain Al Kasfa, Al Rustaq Gate and Souq Tawi Al Hara

3

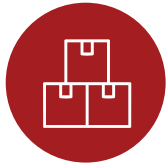
4

Upgrading of the water networks and home connections in Al Rustaq and Al Musannah



Maintenance of Rustaq Hospital and Wadi Bani Ghafir

5

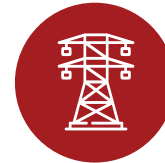


Construction of a medical warehouse for medicines in the Al Masna'a Health Complex

6

7

Internal road paving projects in the Governorate's Wilayats



Construction of electricity stations in Barka, Al Musannah, Wadi Al Ma'awil and Nakhal

8

9

Expansion of Barka Health Complex and establishment of a kidney dialysis unit in Barka



Installation of green roofs on residential buildings

10

Al Sharqya South Governorate



Jaalan Bani Bu Hassan Fort

Al Sharqya South Governorate is one of the geographically and economically significant governorates of the Sultanate of Oman. Situated on the country's northeastern front, it faces the Arabian Sea to the east along its extensive coastline, borders the Sharqiyah Sands to the south and connects to the Al Dakhiliya Governorate to the west, a position that reinforces its strategic role in development and trade.

In recent years, the governorate has undergone rapid development, reflected in the delivery of an integrated programme of infrastructure projects, most notably modern road networks, alongside tourism initiatives that support economic diversification and attract investment. Al Sharqya South is also home to a number of major industrial projects of national significance, forming a cornerstone for advancing manufacturing industries and generating greater value for the national economy.

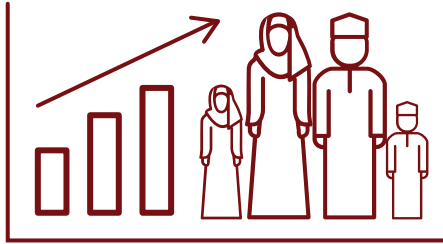
Al Sharqya South Governorate



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Population

375,213 people



Number of the municipal council members **19 members**

Wilayats

5

Number

Sur

01

02

Al Kamil
Wa Al Wafi

Jaalan Bani
Bu Hassan

03

04

Jaalan Bani
Bu Ali

Masirah

05

Development Projects in the Al Sharqya South Governorate



Implementation
of service
facilities
for Al Suwaih
Park

1

2

Development
of the Al Hira
in Al Kamil Wa
Al Wafi and Al
Shamkhiya in
Masirah



Construction of
a new liquefied
natural gas
locomotive at
the industrial
complex and
visitor centre in
Qalhat

3

4

Development
of Ras Al Hadd
Marina and
construction
of a fishing
slipway in Al
Ashkhara



Handover of Al
Nahdha Park
in Masirah, the
municipal park
of Jaalan Bani
Bu Hassan, and
the public park
in Sur

5



Al Falah
Hospital
Project and the
establishment
of the new
health centre
in Jaalan Bani
Bu Ali

6

7

Implementation
of 4
development
projects to
establish new
schools



Construction of
the first group
of homes for
low-income
families in
Masirah

8

9

Establishing
a branch of
the Youth
Cultural Centre
in Sur and
implementing
the equestrian
arena project



Integrated
Farms Project,
comprising
13 productive
farms

10

Al Sharqya North Governorate



Al Rawdah in the Wilayat of Al Mudhaibi, a green oasis of fertile farmland and abundant crops

Al Sharqya North Governorate occupies a distinctive geographical position within the Sultanate of Oman, extending along the interior flank of the Eastern Hajar Mountains. It is bordered by Muscat Governorate to the north, Al Dakhiliya Governorate to the west and Al Sharqya South Governorate to the east and south, a location that places it at the heart of geographical and economic connectivity across several governorates.

The governorate holds a remarkable wealth of tourism, historical and archaeological assets and has undergone sustained development that has translated into integrated achievements addressing society's needs and future aspirations. These efforts are focused on building infrastructure, improving service delivery and creating an attractive environment for investment across the economic, tourism and urban sectors. Through carefully planned projects, the governorate is working to raise the quality of life, expand investment opportunities and support innovative initiatives, thereby advancing sustainable development and achieving broader economic and social prosperity.

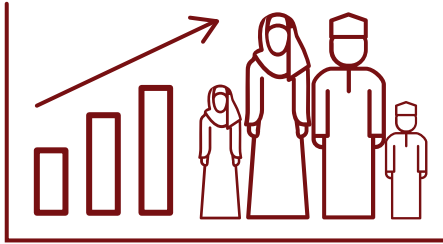
Al Sharqya North Governorate



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Population

321,434 people



Number of the municipal council members **23 members**

Wilayats

7

Number

Ibra

01

02

Al Mudhaibi

Bidiyah

03

04

Al Qabil

Wadi Bani
Khalid

05

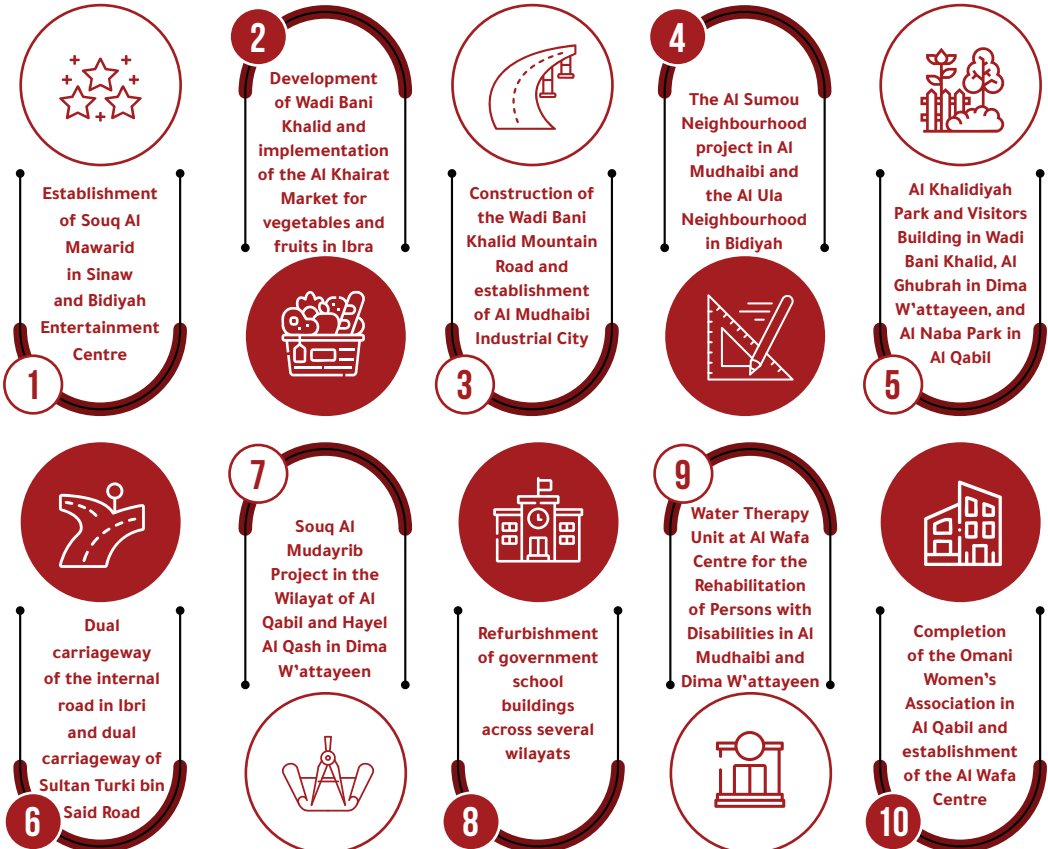
06

Dima
W'attayeen

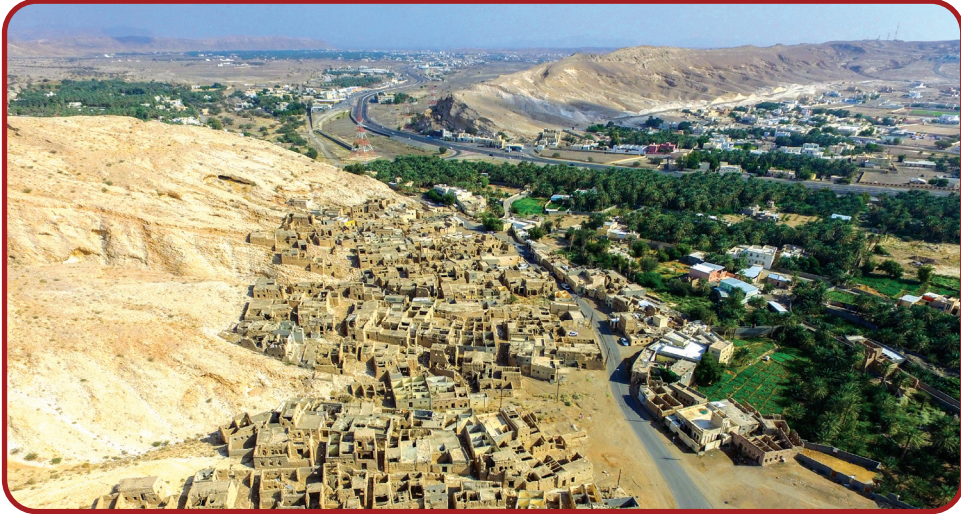
Sinaw

07

Development Projects in the Al Sharqya North Governorate



Al Dhahirah Governorate



Harat Al Raml in the Wilayat of Ibri

Al Dhahirah Governorate, with its wealth of agricultural, tourism and historical resources, has undergone significant development throughout the modern Omani Renaissance, steadily reinforcing its standing across a range of sectors.

The governorate occupies a semi-desert plain sloping from the southern foothills of the Western Hajar Mountains towards the Rub' al Khali desert. To the east, the Al Koor Mountains form a natural boundary with the Omani interior, whilst the governorate extends westward into the Rub' al Khali and borders Al Wusta Governorate to the south, a configuration that lends it considerable strategic depth. Beyond its agricultural activity, the governorate has long served as a major corridor connecting Oman to other regions of the Arabian Peninsula along centuries-old caravan routes, a legacy that has shaped its rich cultural and commercial heritage.

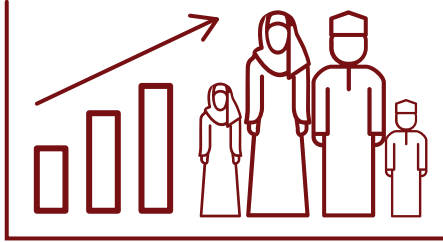
Al Dhahirah Governorate



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Population

246,819 people



Number of the municipal council members **15 members**

Wilayats

3

Number

Ibri

01

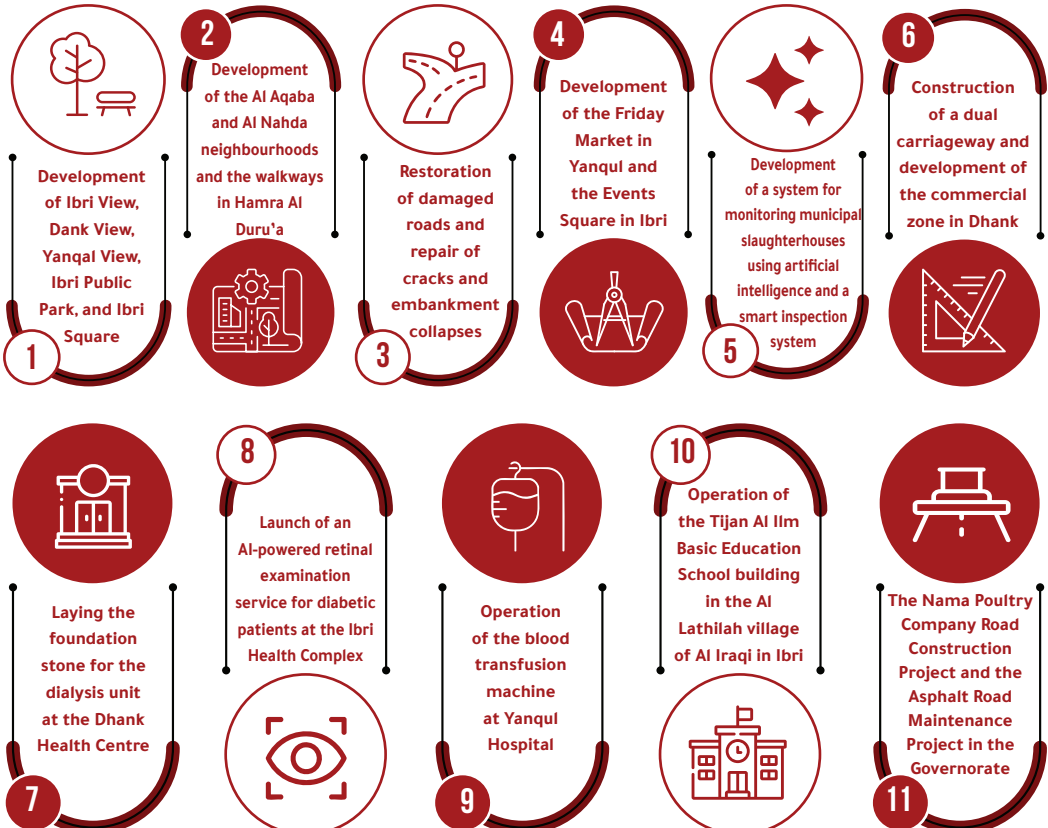
Yanqul

02

Dhank

03

Development Projects in Al Dhahirah Governorate



Al Wusta Governorate



The Dry Dock

Al Wusta Governorate sits at the heart of the southern Sultanate of Oman, bordered to the north by Al Dakhiliya and Al Dhahirah Governorates, facing the Arabian Sea to the east, stretching westward into the Empty Quarter and connecting to Dhofar Governorate to the south. This configuration affords it a distinctive geographical character, combining desert depth with coastal openness. The governorate is further distinguished by its numerous oil and gas production fields and its moderate year-round climate, both of which strengthen its developmental and investment potential. Al Wusta Governorate is home to one of the Sultanate's most prominent strategic projects, the Duqm Special Economic Zone, which serves as a multi-use global economic platform and a pivotal hub at the regional level. The governorate has also seen the delivery of a wide range of infrastructure and service projects spanning water, electricity, roads and fishing ports, alongside the development of health and education services, all contributing to an improved quality of life and the advancement of sustainable development.

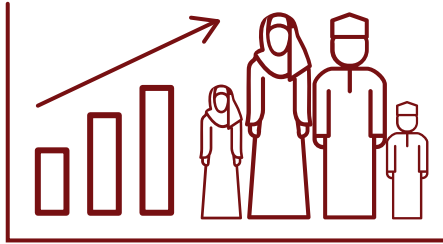
Al Wusta Governorate



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Population

63,698 people



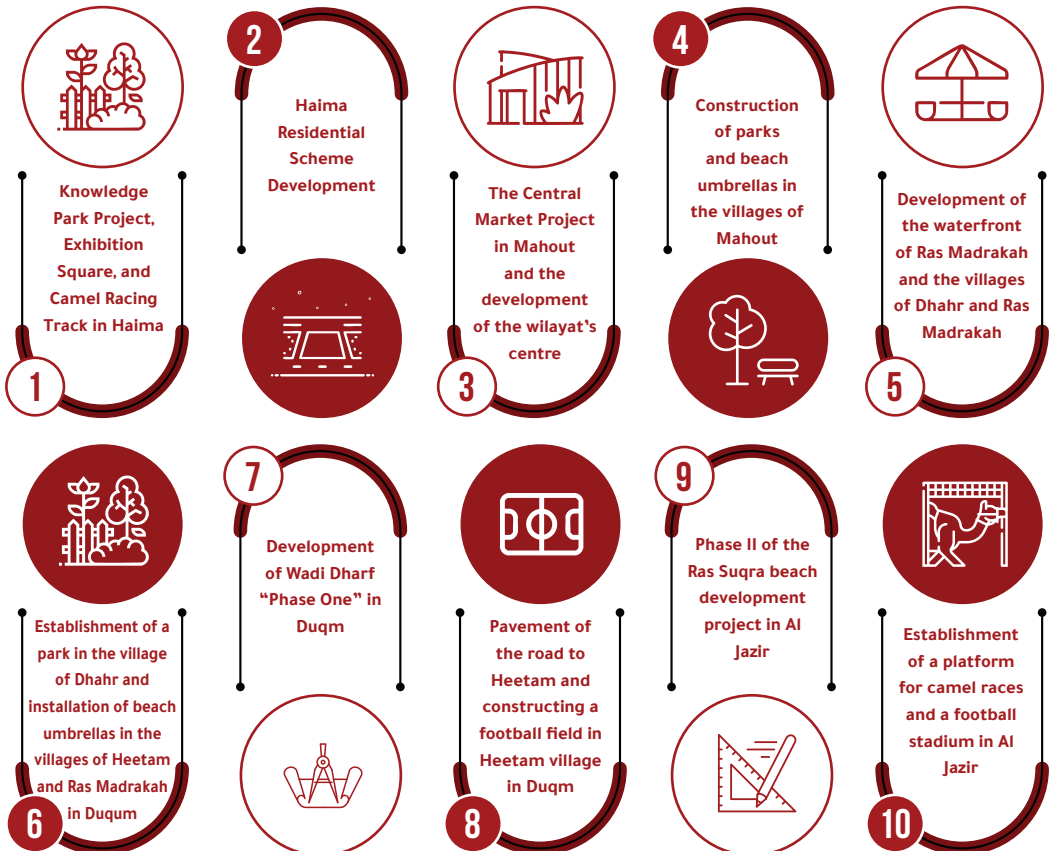
Number of the municipal council members **17 members**

Wilayats **4** Number

Haima **01** **02** Mahout

Al Jazir **03** **04** Duqm

Development Projects in Al Wusta Governorate



A Unified Judiciary

Upholding Justice, Integrity and Transparency





The Omani judiciary is undergoing an advanced phase of institutional development and comprehensive modernisation. This reflects the vision of His Majesty Sultan Haitham bin Tarik, may Allah protect him, to establish an independent and efficient judicial authority founded on the rule of law, strengthen public trust, and contribute effectively to comprehensive development in line with Oman Vision 2040.



**His Majesty
affirms
the pivotal
role of the
judiciary in
achieving
justice and
upholding
the principle
of the rule
of law**

During his chairmanship of the Supreme Judicial Council meeting in January 2025, His Majesty emphasised the pivotal role of the judiciary in achieving justice and consolidating the principle of the rule of law. He stressed the importance of modernising the justice system to keep pace with contemporary requirements and the aspirations of society, while continuing to expedite litigation procedures, reduce the time required to resolve cases, and limit the accumulation of cases. He also highlighted the importance of developing the judiciary's digital infrastructure as a fundamental pillar for supporting efficient justice and enhancing transparency.

The judicial system in the Sultanate of Oman is based on an integrated, hierarchical structure that guarantees the right to litigation at multiple levels. It achieves a balance between the prompt adjudication of cases and the quality of judicial rulings, ensures the proper administration of justice, and reinforces legal guarantees for litigants, all within the framework of judicial independence and the rule of law. Royal Decree No. 12/2025 was also issued, establishing the Committee for the Resolution of Rental Disputes as an alternative mechanism to help settle disputes swiftly and reduce the number of cases pending before the courts.



Supreme Judicial Council

The establishment of the Supreme Judicial Council marks the first step towards creating a unified judicial system in which all judicial bodies and courts operate under a single framework. This aims to enhance institutional efficiency, improve the functioning of the judicial system and expedite the resolution of cases.

The Supreme Judicial Council seeks to achieve the highest standards of justice, integrity, and transparency to uphold the rule of law and strengthen the judiciary's standing. This is pursued through a participatory legislative framework, an independent, specialised, and efficient judicial system, and effective and transparent oversight. These efforts support sustainable development and advance social and economic progress. The Council is responsible for formulating the general policy of the judiciary, ensuring the proper functioning and development of the courts and the Public Prosecution, facilitating litigation procedures and making them more accessible to litigants, and proposing draft laws and royal decrees related to the judiciary. It also provides its opinion on draft judicial

Establishing the Supreme Judicial Council marks the first step towards creating a unified judicial system

cooperation agreements between the Sultanate of Oman and other countries, and seeks to strengthen and develop cooperation in judicial matters with relevant authorities in those countries, as well as with specialised regional and international organisations and institutions.

The judicial system in the Sultanate of Oman is based on an integrated, hierarchical structure that guarantees access to litigation at multiple levels. This structure ensures a balance between the prompt resolution of cases and the quality of judicial rulings, guarantees the proper administration of justice, and reinforces legal safeguards for litigants, all within the framework of judicial independence and the rule of law. Royal Decree No. 12/2025 established the Rental Disputes Settlement Committee as an alternative mechanism to expedite dispute resolution and reduce the number of cases before the courts. The judicial structure in the Sultanate of Oman consists of the Courts of First Instance, the Courts of Appeal, and the Supreme Court, as follows:

I. Primary Courts

The Primary Courts are the courts of first instance before which disputes are presented for the first time. They are competent to hear civil, criminal, personal status, and other disputes in accordance with the jurisdictions specified by law. These courts constitute the foundation of judicial work and are distributed across the Sultanate's wilayats to bring judicial bodies closer to the public and facilitate litigants' access to justice.

II. Courts of Appeal

The Courts of Appeal constitute the second level of the litigation hierarchy. They are responsible for examining appeals against judgments issued by the Primary Courts in matters of fact or law. There are twelve Courts of Appeal in the Sultanate of Oman, distributed across the various governorates. This contributes to enhancing transparency, ensuring the accuracy of judgments, and achieving prompt justice for litigants.



III. Supreme Court

The Supreme Court represents the highest level of the judicial hierarchy in the Sultanate of Oman. It is responsible for reviewing appeals against judgments of the Courts of Appeal in cases specified by law. It also settles jurisdictional disputes between courts and addresses the conformity of laws and regulations with the provisions of the State's Basic Statute, thereby contributing to the unification of judicial principles and the consolidation of legal stability.



The Supreme
Judicial
Council
approves
the first
long-term
strategic
plan for the
development
of the Omani
judiciary until
2040

The Future of the Judiciary and its Readiness for Emerging Requirements

In anticipation of the judiciary's future and to enhance its readiness for the next stage, the Supreme Judicial Council approved the first long-term strategic plan for the development of the Omani judiciary up to 2040. The plan serves as a roadmap for modernising the judicial and legal system in line with the priorities of Oman Vision 2040. The plan aims to ensure effective justice, strengthen the judiciary's independence, and enhance institutional efficiency. This will be achieved through the development of legislation, the simplification of litigation procedures, the expansion of specialised courts, and the improvement of the quality of judicial services. The plan also places particular emphasis on strengthening integration between the judicial system and relevant bodies, developing judicial cooperation at the regional and international levels, and adopting international best practices.

Pillars of the Future Strategic Plan for the Judiciary



**Developing the
governance
and
institutional
structure of
the judiciary**



**Developing
human
resources and
enhancing
professional
capacity**



**Digital
transformation
and the
integration
of modern
technologies in
the judiciary**



**Strengthening
oversight and
inspection
mechanisms
to enhance
transparency
and public
trust**

2025 marked a pivotal milestone in the development of the judiciary in the Sultanate of Oman with the establishment of the Investment and Trade Court, the first specialised court of its kind in the country. Its law was issued by Royal Decree No. 35/2025, and the court commenced its work in the judicial year 2025-2026. This step reflects the Omani judiciary's transition towards a specialised judicial system capable of efficiently addressing investment and commercial disputes, based on judicial expertise and the use of modern technologies. It also contributes to enhancing the competitiveness of the national economy and strengthening investors' and traders' confidence in the judicial system.

The Investment and Trade Court exercises jurisdiction over a broad range of commercial and investment disputes, including, in particular, the following:



In the context of digital transformation, the Supreme Judicial Council launched the electronic portal “Qadaa”, which provides an integrated package of judicial and legal services. These include the electronic filing of lawsuits, tracking case procedures, viewing hearing dates, and executing judgments. The portal also enables access to the Ministry of Justice’s services via video calls, eliminating the need for in-person attendance. In addition, the integration of judicial systems with several relevant government entities has been strengthened, contributing to faster enforcement of judgments and greater efficiency in judicial procedures.

In the same context, the Ministry of Justice’s services saw significant development through the expansion of online transaction processing on the “Tawtheeq” platform. This development contributed to the following:

- More than half a million transactions processed through the platform, including various types of powers of attorney.
- Simplifying procedures and facilitating access to notarisation services with high levels of efficiency and reliability.



To strengthen the knowledge and innovation ecosystem within the judiciary, the Supreme Judicial Council launched a specialised digital judicial library connected to both local and international knowledge resources. The platform provides access to databases of judicial rulings and precedents, supported by advanced search tools that help judges and legal professionals conduct efficient, well-informed legal research. The Council has also expanded the use of artificial intelligence and emerging technologies across the judicial system. Key initiatives include developing remote litigation environments, using smart tools to record hearing minutes and summarise case files, and providing technological support for the initial drafting of judicial rulings. These developments help streamline judicial procedures, reduce time and costs for litigants, and improve overall institutional efficiency.

As part of efforts to promote alternative dispute resolution, the Council organised the international conference “Mediation: The Future of Dispute Resolution.” The event brought together international experts to discuss the growing role of mediation in delivering timely justice and easing the burden on courts. The Council also hosted the Fourth Judicial Inspection Conference in the Governorate of Dhofar, with broad participation from Arab and European judicial institutions. The conference focused on modern approaches to judicial inspection and evaluation, with particular emphasis on transparency, accountability, and strengthening public confidence in the justice system in line with international best practices.



Justice and Legal Affairs

Under the wise leadership of His Majesty Sultan Haitham bin Tarik, may Allah protect him, the Sultanate of Oman continues to advance across various sectors, particularly within government institutions. In this context, His Majesty established the Ministry of Justice and Legal Affairs to oversee the preparation and review of legislation, provide legal opinions and official interpretations, and safeguard the interests of the Sultanate in disputes in which the State is a party. The Ministry is also responsible for regulating the legal profession and strengthening cooperation with regional and international bodies in matters related to legal and judicial affairs.

Pursuant to Royal Decree No. 88/2020, the Ministry is entrusted with preparing and reviewing draft Royal Decrees and taking the necessary steps to issue them. It also reviews draft laws, regulations, and legislative decisions before their promulgation and publication in the Official Gazette. In addition, the Ministry provides legal opinions on matters related to the implementation of international agreements and contracts concluded by government entities. The Ministry also issues binding decisions in disputes arising between units of the State's administrative apparatus or between such units and

companies wholly owned by the Government. Furthermore, it reviews borrowing and investment agreements that impose financial obligations on the State of five million OMR or more prior to their signing.

In addition, the Ministry supervises the legal profession, including lawyers, legal advisers, and authorised representatives who appear before courts on behalf of government entities and public legal bodies. Its responsibilities include registering lawyers in the professional rolls, issuing licences to practise law, registering legal advisers, and withdrawing licences in cases of legal violations in accordance with the decisions of the Lawyers' Admission Committee. In this context, the number of lawyers registered with the courts reached 8,487, while the number of licensed law firms and companies stood at 861.

The Ministry of Justice and Legal Affairs also places strong emphasis on professional development through continuing education programmes implemented by its specialised units in cooperation with the Higher Judicial Institute. These programmes aim to qualify lawyers as well as employees of government administrative units and other public legal entities, thereby enhancing the efficiency of legal performance and strengthening professional expertise within the judicial sector. The Ministry is likewise responsible for regulating the work of experts before courts at all levels and other relevant bodies in the Sultanate of Oman. A total of 451 experts have been registered in the Experts Register following approval by the Experts Affairs Committee. During 2025, the Ministry organised five specialised training programmes for experts listed in the register.

In addition, the Ministry of Justice and Legal Affairs is responsible for issuing the Official Gazette, which publishes the texts of Royal Decrees, laws, regulations, and ministerial decisions, as well as announcements and other materials required by law to be made public. These publications are also made available on the Ministry's website, reflecting its commitment to keeping pace with modern developments and supporting the Sultanate of Oman's efforts to automate government services and advance e-government. The Ministry also publishes an annual compilation of legislation, which includes Royal Decrees, Royal Orders, laws, regulations, and decisions issued during the year.

International participation of the Ministry of Justice and Legal Affairs

The Ministry of Justice and Legal Affairs participated in a number of international and regional meetings and courses that promote judicial and legislative cooperation, as follows:

Arab conferences and meetings

The
41
Session of
the Council of
Arab Ministers
of Justice, held
in Cairo, Arab
Republic of Egypt

The
24
Meeting
of Officials
of Legislative
Departments in
Arab Countries,
Beirut

The joint meetings of the Committee of Experts and representatives of the Ministries of Justice and Interior, along with relevant authorities in the Arab States, held in Cairo and Beirut. These meetings addressed the study of the "Arab Law Project" and the updating of Arab model laws (Second, Third, Fourth, and Sixth meetings).

Meetings of the Gulf Cooperation Council (GCC) States



The Ministry launched the “Tatweer” training programme in cooperation with the Higher Judicial Institute to train and qualify legal personnel working in units of the State’s administrative apparatus and other public legal entities. The programme aims to equip participants with the necessary legal knowledge and professional skills. It focuses on strengthening participants’ abilities to draft legislation, contracts, and agreements concluded by administrative bodies, as well as to prepare legal consultations and advisory opinions. The programme also introduces participants to the rules and procedures of arbitration in disputes related to contractual matters.



The annual conference of the Public Prosecution

Public Prosecution

The Public Prosecution continues to carry out its functions in accordance with the principles of justice and the rule of law, guided by the Basic Statute of the State, issued in January 2021 by Royal Decree No. 6/2021. Article 86 stipulates that: "The Public Prosecution is part of the judiciary. It initiates and conducts criminal prosecutions on behalf of society, supervises judicial control police affairs, ensures the application of penal laws, pursues offenders, and executes judgments, as specified by law. The law shall regulate the Public Prosecution, define its jurisdiction, and determine the conditions and guarantees for those who assume its functions." Supported by its qualified personnel, the Public Prosecution strives to fulfil its mission in close cooperation with state institutions, in line with the aspirations of the government under the leadership of His Majesty Sultan Haitham bin Tarik, may Allah protect him.

In alignment with the objectives of Oman Vision 2040, particularly those related to promoting justice and integrity, the Public Prosecution held its annual conference, «Sense of Procedural Fairness» at the beginning of 2025. During the conference, the institution announced its 2024 statistics, reporting an achievement rate of 97%.

Public Prosecution achievements and participations in 2025

01

15 Second-Class Public Prosecutors took the oath of office

02

Graduation of the "Tatweer Batch" after completing the Postgraduate Diploma Programme in Judicial Sciences

03

The Public Prosecution was among the first institutions to implement the national "Tajawub" platform for suggestions, complaints, and reports

04

Participation in the launch of the national "Hayat" platform to raise awareness of the dangers of addiction and psychoactive substances

05

Signing a cooperation agreement with the National Bank of Oman to provide electronic payment services for financial guarantees

06

Signing a memorandum of understanding with Dream Lab Company to train and qualify national talent specialising in cybersecurity

07

Hosting the Fifth Annual Meeting of the Arab Association for Prosecutors

08

Signing of a Memorandum of Understanding between the Sultanate of Oman and the State of Palestine in the judicial and legal field

09

Participation in the 30th Annual Conference and General Meeting of the International Association of Prosecutors (IAP), held in Singapore

10

Participation in First Meeting of the Asset Recovery Inter-Agency Network for the Middle East and North Africa (MENA-ARIN), held in Jeddah, Kingdom of Saudi Arabia

11

Participation in the Seventeenth Meeting of GCC Attorneys-General and Public Prosecutors, held in Kuwait

12

Selection of the Public Prosecution as one of the participating entities in the first year of the "National Initiative for the Unified Government Team."

The Omani Economy: Pathways to Sustainable Growth and Diversification





Over the past six years, the Sultanate of Oman has strengthened its social, economic and financial stability, witnessing a tangible improvement in its overall performance. This progress has been driven by improved global oil prices and government policies aimed at enhancing fiscal sustainability, alongside the development of non-oil revenues. By the end of 2025, the implementation of the Tenth Five-Year Plan, which constituted the first major executive plan for Oman Vision 2040, had been completed. During the Tenth Five-Year Plan, the Omani government sought to enhance social and investment spending to accelerate the implementation of development projects, improve infrastructure and enhance health, education, housing, social security and welfare services. This included adopting an advanced social protection system in accordance with international standards and increasing subsidies for basic goods and services to improve living standards.



The Tenth Five-Year Plan implemented 97% of its programmes, achieving 398 of 411 strategic programmes, and by the end of 2025, it had addressed many of the challenges facing the Omani economy, with most sectors and indicators achieving their targets.

The state budget for fiscal year 2025 met its approved targets, projecting total revenues of approximately 11,180 million Omani rials and total expenditures of approximately 11,800 million Omani rials, while maintaining the deficit at no more than 620 million Omani rials. Preliminary results of the Sultanate of Oman's financial performance for 2025 showed a 5% increase in total revenues, driven by an average oil price approximately \$10 higher than projected, and a 4% increase in total expenditures, reflecting increased development spending to accelerate work on ongoing development projects. Furthermore, the actual deficit decreased by 23% from the budgeted amount to approximately 480 million Omani rials.



Financial Indicators

The annual deficit decreased from 620 to 480 million Omani rials by

By a percentage of **(23%)** ↓

Public spending increased to 12,240 million Omani rials, representing a

By a percentage of **(4%)** ↑

The credit rating of the Sultanate of Oman has reached investment grade



Monetary indicators

Bank deposits grew to (33.1) billion Omani rials, representing a growth of

By a percentage of **(4.7%)** ↑

Bank credit grew to (34.5) billion Omani rials, representing an

By a percentage of **(8%)** ↑

Preliminary financial performance results for 2025 - Value (in billion Omani rials)

Item	Approved budget for 2025	Preliminary results for 2025	Change %
Net oil revenues	5.830	6.403	10%
Gas revenues	1.784	1.777	0.4%
Total Revenues	11.180	11.760	5%
Spending	11.800	12.240	4%
Deficit/excess	0.620	0.480	-23%

Source: State General Budget Guide 2026, January 2026, Ministry of Finance

Credit Rating of the Sultanate of Oman

The Government of the Sultanate of Oman continued its efforts throughout 2025 to implement its financial and economic policies to consolidate sustainability and strengthen the country's financial position. These efforts were reflected in positive assessments of Oman's credit rating, with all three major credit rating agencies upgrading Oman's rating to investment grade. This contributed to enhancing investor confidence and Oman's attractiveness as an investment destination.

In its December 2025 report, Fitch Ratings upgraded Oman's credit rating from «BB» to «BBB» investment grade with a stable outlook. This upgrade was attributed to continued improvements in the country's public finances and external financial position, as well as Fitch's growing confidence in Oman's ability to maintain prudent fiscal policies that enable it to manage oil price volatility and sustain a moderate budget deficit and stable public debt levels.

Standard & Poor's affirmed Oman's investment-grade credit rating of «BBB» with a «stable» outlook, according to reports issued in April and September 2025. The agency cited ongoing efforts to consolidate public finances and strengthen the resilience of the financial position, as well as the government's efforts to manage public debt and govern state-owned enterprises. The agency indicated that Oman's credit rating could improve further over the next two years if the government continues to develop public finance indicators and local capital markets, and enhance economic sustainability, thereby supporting sustainable growth and the country's ability to attract more investment.

Moody's also upgraded Oman's credit rating from «Ba1» to «Baa3» with a «stable» outlook, reflecting improvements in public debt indicators, the strength of the financial position and the efficiency of financial management. In its report issued in July 2025, the agency indicated that the credit rating of the Sultanate of Oman may witness further improvement in accordance with the government's continued efforts to enhance its ability to withstand shocks resulting from fluctuating oil prices, diversify revenues by accelerating the pace of economic diversification and reduce the non-oil primary deficit.

The following statement illustrates the development of the Sultanate of Oman's credit rating issued by international rating agencies (2020/2025).

Rating agency	2020	2021	2022	2023	2024	2025
Moody's	Ba3	Ba3	Ba3	Ba1	Ba1	Baa3
Standard & Poor's	B+	B+	BB	BB+	BBB-	BBB-
Fitch	BB-	BB-	BB	BB+	BB+	BBB-

Public Debt

The Sultanate of Oman has achieved remarkable results in public debt management, underpinned by disciplined borrowing policies and effective liability management practices. Despite the projected budget deficit, it has successfully maintained total public debt at moderate and sustainable levels. Oman's public debt reached OMR 14.7 billion by the end of the third quarter of 2025, compared to OMR 14.4 billion at the end of the same period in 2024. This is attributed to the refinancing of maturing domestic debt instruments in accordance with the borrowing plan and the proactive management of obligations due in the last quarter of 2025. Furthermore, the government continues its efforts to develop the domestic debt market by establishing a benchmark yield curve and expanding the market through the issuance of sovereign sukuk and local development bonds.

Key achievements in managing financial obligations during 2025

1

Repayment of European bonds maturing in February 2025, amounting to 348 million Omani rials, using part of the reserves without resorting to refinancing.

2

Obtaining a syndicated loan of approximately 385 million Omani rials in July 2025 for a period of five years and at a competitive margin, as a result of the improvement in the credit rating of the Sultanate of Oman, in order to refinance part of the international sukuk due in the fourth quarter of 2025.

3

Returning to international capital markets with competitive financing terms, through the issuance of international sukuk in October 2025 with a value of approximately 385 million Omani rials for a period of 7.5 years and a basic interest rate of 4.525% and a spread of 60 basis points above US Treasury bonds, which is the lowest in the history of international sovereign issuances for the Sultanate of Oman. Part of this issuance has been allocated to repay international bonds maturing in October 2025, for a total of 577 million Omani rials.

4

Implementing a repurchase operation of international bonds worth 117 million Omani rials within the framework of the medium-term debt management strategy, which contributed to reducing refinancing risks through proactive management of obligations and reducing debt servicing.

5

Repayment of government development bonds worth 550 million Omani rials, in accordance with the obligations due for repayment during 2025.

6

Repayment of local sovereign bonds worth 208 million Omani rials, in accordance with the obligations due for repayment during 2025.

7

Refinancing domestic obligations within the framework of the domestic debt market development plan, and within the approved financing plan, through:

Issuing seven series
of government
development
bonds valued at

582.7

million Omani rials

with competitive
yields ranging
between

4.1%

and

4.75%

varying maturities
of three to seven
years

Issuing two
sovereign sukuk
series worth

300

million Omani rials

with returns
ranging between

4.15%

and

4.65%

for a term
of seven years

The Tenth Five-Year Development Plan (2021-2025)



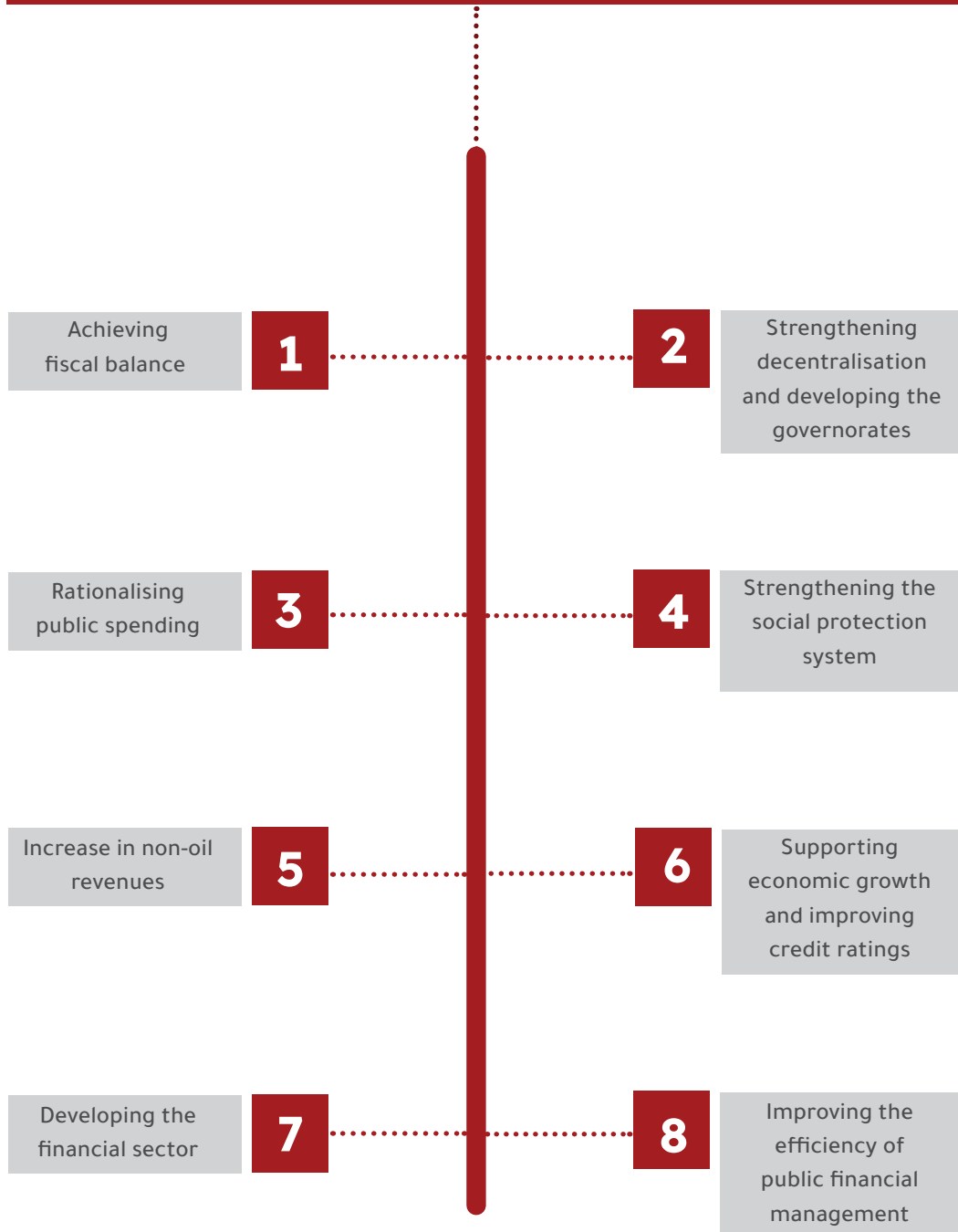
Port of Salalah

The Tenth Five-Year Development Plan (2021-2025) faced a number of local and global challenges, including a sharp decline in oil prices and the repercussions of the COVID-19 pandemic. However, the measures taken by the Government of the Sultanate of Oman, such as economic diversification, increasing non-oil revenues, improving corporate governance, maximising investment returns and stimulating the private sector, positively impacted the performance of the state's public finances and improved financial and economic indicators.

In 2022, the state achieved its first budget surplus since 2013, amounting to approximately 1,144 million Omani rials compared to an approved deficit of approximately 1,660 million Omani rials in the financial framework of the Tenth Five-Year Plan, followed by financial surpluses recorded during 2023 and 2024 of approximately 936 million and 540 million Omani rials, respectively. The surpluses were directed towards enhancing social spending, stimulating economic growth, managing financial obligations and reducing public debt.

As a result of these measures, in 2024 the Sultanate of Oman regained its investment-grade status as an attractive investment environment for the first time in seven years, according to the credit rating agency Standard & Poor's. This strengthened the Omani economy's ability to access financing markets on favourable terms and boosted the confidence of local and international investors. In 2025, the Sultanate of Oman received investment-grade ratings from all major credit rating agencies.

Key achievements of the Tenth Five-Year Development Plan (2021-2025)



Developments in the Omani Economy

The Omani economy continued to grow in 2025. Statistical data indicate that the expected gross domestic product at constant prices will reach approximately 39.2 billion Omani rials by the end of 2025, compared to 34.5 billion Omani rials at the end of 2021, representing a 14% growth rate since the inception of the plan.

The Sultanate of Oman maintained its global ranking of 58th in the 2025 Index of Economic Freedom, driven by reforms that strengthened the business environment and increased regulatory effectiveness. Inflation remained within target limits, with the average rate reaching approximately 0.9% by November 2025 because of government policies capping the prices of petroleum products, electricity, water and basic commodities.

By the end of the third quarter of 2025, Oman's GDP at constant prices grew by 2.2% to approximately 28.693 billion Omani rials, compared with the same period in 2024. This was primarily driven by a 3.4% increase in the value added of non-oil activities, which reached approximately 21.045 billion Omani rials, while the value added of oil activities grew marginally by 0.3% to 8.946 billion Omani rials.

Similarly, GDP at current prices rose by 1.5% by the end of the third quarter of 2025, reaching 31.071 billion Omani rials, up from 30.655 billion Omani rials at the end of the third quarter of 2024. This growth was largely due to a 3.5% increase in the value added of non-oil activities, which stood at approximately 21.409 billion Omani rials, offsetting a 2.2% decline in the value added of oil activities, which fell to approximately 10.645 billion Omani rials.

By the end of October 2025, the trade balance recorded a surplus of 4.690 billion Omani rials. Total merchandise exports reached 19.359 billion Omani rials, while merchandise imports stood at 14.669 billion Omani rials. Despite a decline in exports and a rise in imports, the trade balance remained in surplus, with total exports continuing to outpace imports.

Gross Domestic Product at current prices (Value Omani Rials)

Item	End of September 2024	End of September 2025	Change in value
 Oil activities	10.8	10.6	-2.2%
 Non-oil activities	20.6	21.4	3.5%
 Industrial activities	6.01	5.99	-0.1%
 Service activities	13.8	14.5	3.9%
Gross Domestic Product Price	30.8	31.3	1.5%
Gross Domestic Market Price	30.6	31.07	-4%

Source: Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

Contribution of economic sectors to the GDP

Based on current prices, by the end of 2025

**8.06**billion **Crude oil****2.57**billion **Natural gas****0.87**billion **Agriculture,
forestry and
fishing****0.159**billion **Mining and
quarrying****2.9**billion **Manufacturing Industries**

Source: Monthly Statistical Bulletin – January 2026 – National Centre for Statistics and Information

Item Value	Value (Omani rials) ₹	Change in value at the end of the third quarter (2024/2025)
Oil and gas extraction	24.8 billion	↑ 21.1%
Manufacturing industries	2.7 billion	↑ 11.1%
Financial intermediation	1.4 billion	↑ 9.0%
Real estate, rentals and commercial project activities	596.4 million	↓ -40.5%
Transportation, storage and communications	364.9 million	↓ -8.1%
Electricity and water	296.3 million	↓ -1.1%
Trade	292.8 million	↑ 17.4%
Hotels and restaurants	111.4 million	↓ -0.6%
Constructions	102.6 million	↑ 7.2%
Other	85.3 million	↓ -10.4%
Total	30.94 billion	↓ -16.2%

Source: Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

Foreign Direct Investment

The Sultanate of Oman has intensified its efforts to attract foreign investment by modernising its legislative frameworks, laws and regulations. To enhance its global competitiveness, the government has streamlined the business environment by digitising all investor services and offering attractive incentives.

Foreign direct investment in the Sultanate of Oman reached 30.3 billion Omani rials by the end of the third quarter of 2025, representing an increase of approximately 71% compared to the same period in 2021.

Key indicators of foreign trade: Value in millions of Omani rials

Oil and gas sector	January - October 2024	14.4	
	January - October 2025	12.1	
Non-oil exports	January - October 2024	5.1	
	January - October 2025	5.6	
Re-export	January - October 2024	1.4	
	January - October 2025	1.6	
Total merchandise exports	January - October 2024	21.04	
	January - October 2025	19.3	
Total recorded merchandise imports	January - October 2024	13.7	
	January - October 2025	14.6	

Source: Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

Non-oil exports by the end of October 2025



State	Value (billion Omani rials) ر.ع.
United Arab Emirates	1.07
Kingdom of Saudi Arabia	0.920
South Korea	0.434
India	0.597
USA	0.294
Other states	2.29

Source: Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

Re-exports by the end of October 2025



State	Value (million Omani rials)
United Arab Emirates	532
Iran	324
UK	179
Kingdom of Saudi Arabia	133
USA	64
Other states	379

Source: Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

Imports by the end of October 2025



State	Value (billion Omani rials) ر.ع.
United Arab Emirates	3.4
China	1.5
Kuwait	1.2
India	1.2
Kingdom of Saudi Arabia	1.01
Other states	6.1

Source: Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

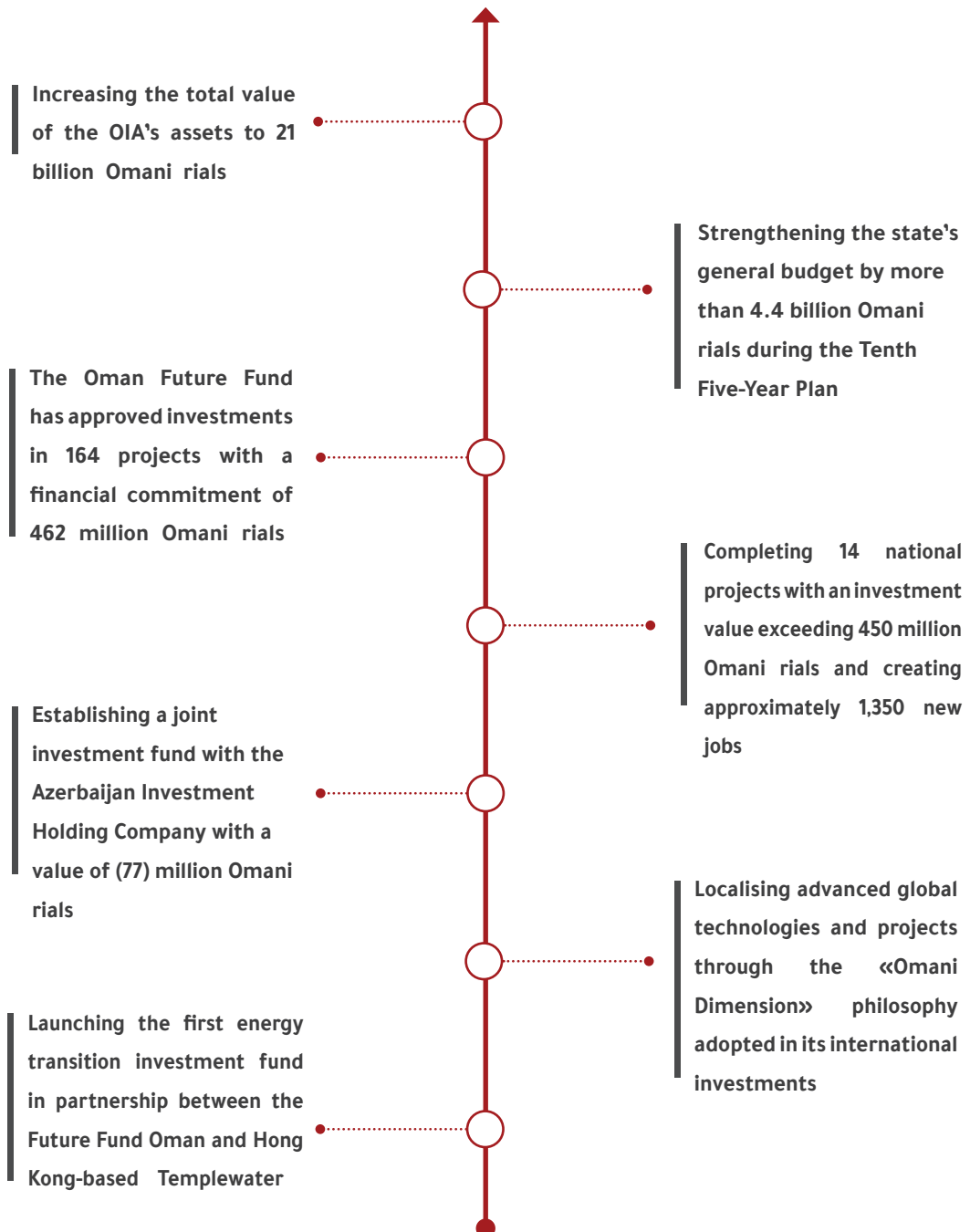
Oman Investment Authority (OIA)

The OIA is the investment arm of the Government of the Sultanate of Oman. It is tasked with managing, investing in, and developing the Sultanate's assets both domestically and internationally, with investments spread across more than 50 countries. The OIA manages its assets through three portfolios, each with clear responsibilities and specific objectives, ensuring no overlap between them. These portfolios are:

- **National Development Fund:** Responsible for managing all local assets and companies, which total more than 160 entities. It aims to drive Omani economic growth and development, support the state's general budget, and diversify the economy through investments in vital sectors.
- **Future Generation Fund:** Encompasses investments outside the Sultanate of Oman. This includes 186 investment funds in private equity, real estate, venture capital, and infrastructure, as well as more than 60 direct investments across various sectors, alongside stocks, bonds, and deposits.
- **Future Fund Oman:** Targets all economic sectors except oil, gas, and real estate. It aims to stimulate the economy, support small and medium enterprises, enter into partnerships, attract foreign investment, empower the private sector, and complete the financial and investment ecosystem established by the government.

The majority of the OIA's investments and assets are concentrated within the Sultanate of Oman at 61.3%. The remaining foreign investments are distributed globally across multiple continents, with North America leading at 19.9%.

OIA's Performance Indicators in 2025



OIA's Geographical distribution of investments



Sultanate of Oman	Europe	Asia and Pacific Rim countries
61.3%	8.8%	3.9%
MENA	Africa	
1.2%	0.2%	



North America	Latin America
19.9 %	0.7%
Emerging Europe and Central Asia	Other countries
2.5%	1.5%

Banking Sector

Driven by a rebound in economic activity and enhanced financial stability, the banking sector in the Sultanate of Oman witnessed remarkable growth in 2025. According to consolidated balance sheet data for conventional and Islamic banks, the total credit balance granted rose by 8.0% to reach approximately 34.5 billion Omani rials by the end of September 2025. Meanwhile, credit extended to the private sector grew by 5.7%, reaching 28.2 billion Omani rials during the same period.

Total deposits in the banking sector grew by 4.7% to reach 33.1 billion Omani rials by the end of September 2025. Private-sector deposits within the banking system drove much of this momentum, increasing by 7.5% to 22.3 billion Omani rials during the same period.

Performance of conventional commercial banks

7.3% Total credit balance growth	4.2% Credit granted to the sector increased to (21.5) billion ﷮	15.4% Growth of securities investments to (6.5) billion ﷮
5.7% Investment in government development bonds rose to (2.0) billion ﷮	2.6% Investments in foreign securities rose to (2.6) billion ﷮	3.2% Total deposits increased to (25.8) billion ﷮

Islamic Banking

19.7%

Increase in total assets to
(9.2) billion 

10.8%

The total outstanding loan
balance grew to approximately
(7.4) billion 

10.5%

Increase in deposits to reach
approximately
(7.3) billion 

Achievements and Statistics of the Central Bank of Oman during 2025

Improving the
direct debit service
and the launch
of its electronic
authorisation

Introducing the
partial payment of
checks

Applying the
International Bank
Account Number
(IBAN) to local
transfers

Launching the
national bank card
«Mal»

Improving lending
and asset quality



Two new Omani
banks joined the
«AFAQ» system to
enhance regional
transfers and Gulf
financial integration

Issuing the
regulatory
framework for
banking

Joining the Network
for Greening the
Financial System

Issuing 45 different
regulatory circulars
to licensed
institutions

Providing training
opportunities for
816 employees
and appointing 28
employees

Projects and Tenders

In alignment with Oman Vision 2040 and the ongoing administrative restructuring of the state apparatus, the Projects, Tenders, and Local Content Authority was established under a new structural framework. This integrated institutional system is designed to improve project management efficiency, rationalise public spending, regulate government procurement, and maximise local content. Enacted by Royal Decree No. 57/2025, this structural shift reflects a strategic commitment to enhancing governance and integrating administrative roles.

The Authority now manages government projects and procurement through specialised units dedicated to transparency and quality execution. Within this system, the Projects Follow-up Office plays a pivotal role in monitoring implementation, minimising change orders, and ensuring projects adhere to approved timelines and budgets. Simultaneously, the Directorate General of Government Procurement standardises practices and leverages economies of scale to achieve the highest possible value. To ensure local economic benefits, the National Office for Local Content establishes frameworks to increase the participation of national companies and empower small and medium enterprises. Complementing these efforts, the General Directorate of Tenders enforces transparency, equal opportunity, cost reduction, and efficient contract management, ultimately unifying procurement procedures to support robust national planning and decision-making.

Tenders issued and awarded up to the end of the third quarter of 2025

I. 84 tenders were issued at a cost exceeding (1.5) billion Omani Rials

- The supply of pharmaceuticals, vaccines, and serums to the Ministry of Health, valued at **250** million Omani rials.
- A contractor qualification project for the design and construction of preliminary site works for the proposed Musandam Airport project in the Musandam Governorate, valued at **220** million.
- The launch of a pre-qualification project for solid waste collection, transportation, and public hygiene services in the Sultanate of Oman, with a budget exceeding **113** million Omani rials.
- The redevelopment of Al Sahwa Tower and its associated road infrastructure, with a total value of **108,260,197** Omani rials.
- The upgrade of the Sinaw-Mahout-Duqm road (Part Three) in Al Sharqya North and Al Wusta governorates, at a cost of **54** million Omani rials. The dual carriageway project for the Nizwa-Bahla road (Daris-Jabrin intersection), valued at more than **53** million Omani rials.

II. 76 tenders awarded at a total value of 385,590,817 Omani rials, most notably:

- The development of Al Mouj Street and November **18th** Street, at an estimated cost of **5** million Omani rials.
- A government agreement for Oracle software licenses, valued at more than **33** million Omani rials.
- The construction of a multi-purpose port in the Wilayat of Masirah, Al Sharqya South Governorate, at a cost of **28,612,449** Omani rials.
- A project to design and construct **10** integrated school buildings (Phase One) across various governorates, valued at more than **20** million Omani rials.

Oil and Gas Sector

The oil and gas sector remains a primary catalyst for economic and social development in the Sultanate of Oman. To sustain this momentum, the Sultanate aims to maintain stable production levels at approximately 1 million barrels of oil per day, alongside an average natural gas output exceeding 150 million cubic metres per day. Total reserves currently stand at 4.8 billion barrels of oil and 23.3 trillion cubic feet of natural gas. Driven by this strategic focus, investments in the sector grew by 6% in 2025, reaching 3.8 billion Omani rials. Furthermore, the signing of a new exploration agreement in 2025 expanded the utilisation of concession areas to 82% of the total available territory. Beyond extraction, the sector made notable strides in 2025 through exploration and sustainable development projects, most notably:

Signing of the agreement
to extend concession area

(53)

in the Mukhaizna field

Three new offshore concession
areas, namely

(36, 43A, and 66)

have been opened

The signing of an exploration
and production agreement for
concession area **54** in the Al
Wusta Governorate underscores
Oman's commitment to deploying
advanced technologies and driving
long-term production efficiency

Offshore concession area **18**
has been launched in a bidding
round designed to attract
foreign investment and boost
the exploration and production
sector

Key Oil and Gas Projects and Initiatives in 2025

Projects

- 1** Expanding oil processing facilities in the concession area (60)
- 2** Enhancing the operational efficiency of steam injection stations in the Amal Field
- 3** Advancing enhanced carbon dioxide recovery projects to extend the lifespan of mature fields
- 4** Implementing programmes to upgrade and modernise sector facilities, while developing expansion plans for existing fields

Initiatives

- 1** Reducing the environmental footprint through recycling and waste reduction
- 2** Developing permanent power plants and committing to reducing emissions
- 3** Adopting comprehensive strategies and roadmaps that focus on sustainability
- 4** Implementing initiatives to develop alternative energy sources
- 5** Enhancing drilling and production efficiency through advanced technologies
- 6** Reducing steam consumption and improving power plant operating strategies

Source: Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

Oil Production and Exports

 Total oil production	2024	363.28 million barrels	 0.7%
	2025	365.75 million barrels	
 Average Daily Production	2024	992.6 thousand barrels	 0.9%
	2025	1.002 million barrels	
 Average price of Omani crude oil	2024	80.8 per barrel	 -12.1%
	2025	71.0 per barrel	
 Total oil exports	2024	308.4 million barrels	 -0.1%
	2025	307.964 million barrels	

Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

Industrial Sector

The Sultanate of Oman is actively building a robust industrial future that aligns with its long-term aspirations. Over the past five years, the industrial sector has achieved significant progress, continuing to serve as a cornerstone of a diversified and sustainable economy. This progress has been driven by expanding mining investments and boosting local content, specifically through empowering national talent and localising industries, fully in line with the strategic objectives of Oman Vision 2040.

Indicators and Achievements of the Minerals Sector 2024-2025

- 1** A total of 24 concession areas, including four currently offered for investment
- 2** Three Exploration licenses through bidding and 3 new agreements
- 3** (12.3%) Local gypsum manufacturing
- 4** (36%) Local limestone production
- 5** (80%) Digital services on the energy platform
- 6** (23%) Omanisation rate
- 7** Signing of three concession areas
- 8** Proposing at least two new mining concession agreements
- 9** Identifying (3) public mining areas: two areas in Salalah and one area in Al Sharqya North

Contribution of Industrial Activities to GDP in Q3 2025



8.1

billion 

Industrial activities



4.1

billion 

Manufacturing industries



0.2

billion 

Mining sector



2.7

billion 

Construction sector

Source: Monthly Statistical Bulletin, January 2026, National Centre for Statistics and Information.

Muscat Stock Exchange

During 2025, the Muscat Stock Exchange (MSE) delivered an outstanding performance, reflecting the strength of the national economy and the success of government programmes aimed at boosting market efficiency and investment attractiveness. Market capitalisation increased by approximately 60% compared to 2020 levels, reaching over 32.2 billion Omani rials. Concurrently, trading volume surged by 1,013% compared to 2020, exceeding 5 billion Omani rials. This growth was propelled by strategic initiatives designed to enhance liquidity and investor confidence, including the launch of the Capital Market Development Programme, the inauguration of the Start-ups Market, and legislative enhancements to create diverse opportunities for local and international investors.

Key Achievements of the Muscat Stock Exchange in 2025

- 1 Introducing new offerings across various sectors, including logistics
- 2 The promotional campaign for the start-ups market in different governorates
- 3 Publishing the newly adopted guidelines for the start-up market across various governorates of the Sultanate of Oman
- 4 Deploying and activating a dedicated webpage to host analytical reports for companies listed on the official Muscat Stock Exchange
- 5 Developing an Environmental, Social, and Governance (ESG) strategy and issuing the inaugural sustainability report, which includes a roadmap for transitioning to net zero
- 6 Participating in overseas promotional campaigns across key global markets, including the United States and the People's Republic of China
- 7 Encouraging the entry of international capital by listing new members from foreign exchanges on the platform, and announcing international market makers such as QMM

8

Establishing and launching the new start-up market

9

Executing multiple memoranda of understanding with counterpart exchanges to strengthen international collaboration and knowledge sharing

10

Establishing the «Corporate Day» initiative as a platform that brings together listed companies and international investors

11

Successfully hosting the annual conference of the Middle East Investor Relations Association (MEIRA) 2025

Muscat Stock Exchange Key Indicators

Item	End of 2024	End of 2025
Main indicator closing point	4,576.60	5,866.80
Number of transactions executed	257,544	672,123
Total Value of Trades (Omani rials)	1,257,299.343	5,042,294.462
Average Daily Trading Value (Million Omani rials)	5,090.280	20,414.147
Market Value (Billion Omani Rials)	27,595,093.234	32,011,279.341
Foreign investment in the capital of public joint-stock companies	16.30%	14.07%

Economic and Free Zones

The special economic zones, free zones, and industrial cities across the Sultanate of Oman's governorates are attracting significant investor interest. This comes at a time when there is a growing focus on implementing numerous infrastructure projects to attract investment, developing legislation, and promoting investment opportunities.

The year 2025 marked a pivotal point in the development of these special economic zones, free zones, and industrial cities, achieved through the modernisation of the regulatory framework, the expansion of new economic zones, and notable growth in the workforce and the volume and number of investments.

The total cumulative investment volume in special economic zones, free zones and industrial cities reached approximately 22 billion Omani rials by mid-2025, distributed across strategic sectors, including manufacturing, minerals, energy, petrochemicals, logistics and others.

The Public Authority for Special Economic Zones and Free Zones (OPAZ) seeks to attract investment across diverse sectors, including manufacturing, renewable energy, advanced technologies, food and pharmaceutical industries, and logistics services. During 2025, OPAZ sought to develop specialised industrial clusters, such as industrial aluminium in Sohar, cooling chains in Duqm, and industrial gypsum in Shalim. It also focused on developing advanced infrastructure in economic, free, and industrial zones, including modern ports and airports, an advanced road network, and integrated logistics zones.

OPAZ's Achievements and Indicators in 2025:

Creating two new economic zones:

1- Developing the special economic zone in Al Dhahirah to enhance trade with the Kingdom of Saudi Arabia, while supporting manufacturing industries and logistics services.

2- Developing the Al Rawdah Special Economic Zone to foster cross-border economic activity with the United Arab Emirates and enhance trade and logistics networks, underpinned by the following signed agreement:

- Concluding an agreement for the development and operation of the first phase of the Al Rawdah Special Economic Zone.
- Signing seven agreements and memoranda of understanding for the zone valued at over 22 million Omani rials, including the implementation of the first package for main roads and surface water drainage alongside investor consultancy and support.
- Securing a usufruct agreement for an advanced electric battery chemicals project in the Salalah Free Zone, to be delivered by GFCL EV, a subsidiary of the INOXGFL Group, with an investment exceeding 188 million Omani rials.

Organising the Duqm Economic Forum 2025:

The Duqm Economic Forum 2025 witnessed the signing of several important agreements in the energy, industry, and logistics sectors. Most notable among these were the establishment of a company specialising in managing the energy sector's supply chain, the establishment and operation of facilities for storing petroleum and chemical products, and an agreement to finance the construction of the social complex in Duqm.

23

investment zones in the Sultanate of Oman



Existing Zones

Economic Zones

- Sohar Free Zone
- Salalah Free Zone
- Al Mazunah Free Zone

Industrial Zones

- Al Rusayl Industrial City
- Sohar Industrial City
- Raysut Industrial City
- Sur Industrial City
- Nizwa Industrial City
- Samail Industrial City
- Ibri Industrial City
- Al Buraimi Industrial City
- Wadi Kabir Industrial City
- Knowledge Oasis Muscat
- Mahas Industrial City

Free Zones

- Duqm Special Economic Zone
- Khazaen City

Zones Under Development

Economic Zones

- Integrated Economic Zone in Al Dhahirah
- Al Rawdah Economic Zone

Industrial Zones

- Madha Industrial City
- Thumrait Industrial City
- Al Mudhaibi Industrial City
- Al Suwaiq Industrial City

Free Zones

- Muscat Airport Free Zone

Agricultural and Fisheries Resources and Food Security



In 2025, the Ministry of Agriculture, Fisheries and Water Resources in the Sultanate of Oman continued its integrated efforts to achieve the goals of Oman Vision 2040 by developing the food and water security system and enhancing investment in three vital sectors: agriculture, fisheries, and water resources. These efforts contributed to the growth of plant and animal production, increased the value of the sector's local output, and supported the development of smart agriculture and digital extension programmes.

Key indicators for agriculture, fisheries, food and water security for 2025:



153 agricultural projects with investments amounting to **604.549** million Omani rials



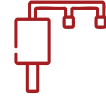
Deploying artificial intelligence applications for agricultural extension



Mitigating agricultural pests and enhancing water-use efficiency



Planting more than **25,000** acres with Omani wheat using improved, high-yield varieties, representing a 20% increase compared to 2024



Developing agricultural systems in Falaj Sa'ara and Falaj Sa'ara Al Buraimi in Al Buraimi Governorate



Inaugurating the Wadi An'ar Dam in Salalah with a storage capacity of **16** million cubic metres



Inaugurating Al Jufainah Dam in the Wilayat of Al Amerat, with a storage capacity of **16** million cubic meters



Providing reclaimed water to agricultural lands affected by salinity in Al Shakhkhith village, Wilayat of Barka



Executing **237** maintenance projects for traditional irrigation systems (afaj) across various governorates of the Sultanate of Oman



Inaugurating Wadi Al Jifnain Dam in the Wilayat of Al Seeb with a storage capacity of up to **12** million cubic metres



More than **1** billion Omani rials have been invested in fish farming

Ministry of Labour



The Ministry of Labour in the Sultanate of Oman represents a fundamental pillar of the national development system, given its pivotal role in regulating the labour market and promoting employment policies that support economic and social stability in alignment with the objectives of Oman Vision 2040. To this end, the Ministry has adopted a progressive institutional vision anchored in innovation and the advancement of human resource development strategies. This approach aims to foster an organised and dynamic labour market that successfully balances national development requirements with the respective needs of the public and private sectors. Ultimately, it provides an attractive, secure work environment that enables the national workforce to utilise its capabilities efficiently, whilst guaranteeing employment rights and enhancing opportunities for career progression.

In implementation of the royal directives of His Majesty Sultan Haitham bin Tarik, may Allah protect him, an amount of 100 million Omani rials has been allocated to support employment programmes and wage subsidies. This initiative is part of a strategic framework designed to enhance employment opportunities, empower Omani youth, and align educational outcomes with labour market requirements through comprehensive field and applied training programmes.

Employment Indicators in 2025:



The Ministry of Labour's strategic focus centres on employment-linked training programmes and on-the-job training as vital mechanisms for equipping job seekers with technical competencies and practical experience. These initiatives operate alongside workforce replacement schemes, part-time and freelance frameworks, and targeted wage subsidies. Concurrently, the Ministry places particular emphasis on supporting small and medium-sized enterprises (SMEs) to absorb national talent, thereby bolstering overall labour market stability.

Within the framework of institutional partnerships, the Ministry has concluded strategic agreements to develop national professional standards and implement a system of moral incentives under the "Ejada" project, with the aim of improving the work environment and the overall quality of professional life. These initiatives align closely with the digital transformation of the labour market, leveraging artificial intelligence and the national "Tawteen Program" to regulate employment and seamlessly connect job seekers with key economic sectors. Furthermore, the vocational education and training framework is being enhanced through a network of vocational colleges. These institutions contribute significantly to meeting the local economy's demand for technical and technological competencies, supporting the transition towards a green economy and increasing localisation rates across vital strategic sectors.

National Centre for Statistics and Information



In 2025, the National Centre for Statistics and Information (NCSI) continued its vital role in developing an integrated knowledge system to support decision-making and serve the goals of sustainable development and Oman Vision 2040. The year was marked by an increased focus on modern technologies, highlighted by the launch of the National Strategy for Statistics and Information (2025-2030).

This ambitious roadmap aims to advance the Sultanate's statistical and information system through an integrated, innovation-driven model. The strategy seeks to enable the digital economy and enhance the Sultanate's regional and international competitiveness by improving national data quality, integrating digital databases, and providing in-depth indicators and analyses for evidence-based policy formulation. NCSI also prioritises expanding open data access to promote transparency and accountability, while simultaneously building national capacity in statistics and data analysis through specialised training and scientific partnerships.

As part of this strategy's implementation, the National Centre for Statistics and Information launched a series of pioneering projects during 2025 that embody smart transformation in statistical work. The most prominent of these projects include:



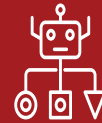
The «Marhbabak» Smart Management System: an integrated monitoring and security platform that focuses on developing the internal work environment and enhancing management efficiency



Developing modern electronic platforms for data exchange between government entities



The «Smart Statistics» Data Repository Project: A platform employing the latest technologies to enhance the efficiency of data storage and analysis in a secure and rapid manner



The AI-Powered Household Expenditure and Income Survey: A pioneering global initiative utilising artificial intelligence to revolutionise the collection and analysis of national economic data

These efforts culminated in a significant global achievement: the Sultanate of Oman ranked first in West Asia and ninth globally in the 2024 Open Data Inventory (ODIN), according to the Open Data Watch report, representing a substantial improvement from its 2022 ranking.

Looking ahead, the NCSI aims to build an integrated analytical system that provides accurate, real-time data to support decision-making and advance the aspirations of the renewed Omani renaissance, in line with the objectives of Oman Vision 2040.

Tax Authority



The Tax Authority in the Sultanate of Oman is a primary government entity dedicated to advancing the national tax system and enhancing the efficiency of financial collection. It contributes significantly to financial sustainability and the diversification of national income streams, in alignment with the objectives of Oman Vision 2040. The Authority plays a pivotal role in implementing tax legislation and regulating the relationship between taxpayers and the administration, grounded in the principles of fairness, transparency, and voluntary compliance.

The Tax Authority in the Sultanate of Oman is responsible for managing and collecting approved taxes, primarily corporate income tax, value-added tax, and excise tax, as well as supervising international tax agreements to prevent double taxation. The Authority is dedicated to developing tax policies and procedures that keep pace with economic transformations, aiming to achieve a balance between national revenue requirements and the protection of economic activity.

In recent years, the Authority has achieved a qualitative leap in digital transformation, marked by the development of sophisticated electronic systems for tax return submissions, payments, and informational services. Furthermore, it remains focused on fostering a robust tax culture and enhancing community awareness regarding tax rights and duties through targeted awareness campaigns and communication programmes.

Tax Authority Indicators in 2025:

- A 20% increase in tax return submissions
- An 11% increase in the number of companies registered for corporate income tax
- A 16% increase in the number of VAT-registered taxpayers
- A 27% increase in the number of registered taxpayers
- A 3% increase in total tax revenue
- The amendment of the organisational structure to align with international standards
- The issuance of the Individuals Tax Law
- The Sultanate of Oman achieved a «Highly Compliant» rating for adherence to international standards
- The successful launch of electronic invoicing and the completion of the «Distinctive Mark» project
- The signing of four agreements focused on eliminating and avoiding double taxation
- The Authority was selected as the best government institution for digital payments

Transportation, Communications and Information Technology



Oman's road network reflects the country's infrastructure development to the highest safety standards

The Ministry of Transport, Communications and Information Technology continues its efforts to develop modern infrastructure in the transport and logistics sectors to support the comprehensive development process in the Sultanate of Oman and to enhance the efficiency of the business system across sectors, thereby achieving the objectives of Oman Vision 2040. The year 2025 saw the implementation of a series of strategic projects and qualitative initiatives, achieving tangible leaps in land and sea transport, as well as remarkable progress in the communications and digital transformation sector.

During 2025, the Ministry of Transport, Communications and Information Technology achieved financial returns exceeding 26.6 million Omani Rials by the end of August 2025, an increase of 3.3 million Omani Rials compared to the same period in 2024. The Sultanate of Oman also advanced during the same year in several international indicators related to the transport, communications, and information technology sectors, including:

- Advanced by **6%** in the 2024 E-Government and Mobile Services Maturity Index issued by ESCWA.
- Climbed **25** places to rank first in the Arab world and **50th** globally in the 2025 Postal Development Index (Universal Postal Union).
- Achieved first place in West Asia and ninth globally in the **2024** Open Data Inventory (ODIN).
- Secured membership on the Postal Operations Council for **2025-2029**.
- Topped multiple pillars of the **Digital Economy Navigator Index**.
- The Sultanate achieved a perfect score of **100** points in the legislation and governance of technological innovation, and **92.9** points in the legislation of the communications and information technology sector.

Road Projects during 2025:

Work continues on implementing approximately 60 development projects, with a total cost exceeding **2** billion Omani Rials.

Sultan Turki Bin Saeed
Project (Sharqia
Expressway- Phase II)

74%
Completion
Rate

Sultan Faisal Bin
Turki Road Project
(Dibba-Lima)

58%
Completion
Rate

The signing of the agreement for the Al Mouj Road Development Project and the associated section of November Road (18) in the Muscat Governorate

The commencement of work on the dual carriageway of Sultan Said bin Taimur Road in the Dhofar Governorate (Parts 3, 4, and 5)

Logistics Sector

Investment in the logistics sector during the Tenth Five-Year Plan (2021-2025) reached approximately 3.4 billion Omani rials, with revenue growth rates of 17.4% in the ports sector, 9.4% in maritime affairs, and 18% in the land transport sector.

The Ministry of Transport, Communications and Information Technology, represented by the Oman Logistics Centre and in cooperation with the Civil Aviation Authority, has launched the project to prepare the National Advanced Air Transport Plan (AAM), Advanced Air Mobility, a strategic initiative aimed at harnessing innovative aviation technologies to serve economic and developmental goals within the framework of Oman Vision 2040. This project serves as a comprehensive and integrated roadmap for establishing a national advanced air transport system, encompassing regulatory frameworks, spatial and digital infrastructure, and national competency development programmes.

The National Aviation Strategy 2040 sets ambitious growth indicators, including: Receiving more than 40 million passengers by 2040. Transporting approximately 1 million tonnes of air freight. Attracting cumulative private sector investments exceeding 1 billion Omani Rials. Raising the sector's contribution to the gross domestic product to more than 3.5%. The implementation plan extends over 15 years, distributed across 3 main phases:

The first phase, "The Start and Readiness Confirmation Phase," will take place during the period 2026-2027. The second phase, "The Acceleration and Take-off Phase," will take place during the period (2027-2030). The third phase, "The Flight Phase," will take place during the period (2030-2040).

During 2025, the Sultanate of Oman achieved advanced results in the field of aviation security, including:

- A compliance rate of (94.4%) was recorded in the Universal Safety Oversight Audit Programme (USOAP) using the Continuous Monitoring Approach.
- A compliance rate of (100%) was recorded for the facilities requirements.

Performance indicators for the Civil Aviation Authority in 2025



A total of
(643,069)
aircraft
movements
were recorded



The number of
passengers in
the airports of
the Sultanate of
Oman reached
(15,213,150)
passengers

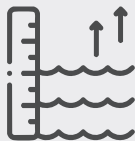


Revenues
exceeded
(107) million
Omani rials



Introducing
artificial
intelligence
technologies
in data analysis
and weather
forecasting

Implementation of strategic projects, most notably:



Flood Modelling Index



Launch of the Oman
Meteorology website



Advanced weather maps for
numerical models with an
accuracy of up to (2.1) kilometres



Activating the unified alert
protocol mechanism

Ports and Maritime Affairs

Omani seaports topped the trade exchange movement by recording more than 23.6 billion Omani Rials, accounting for 80.6% of the volume of foreign trade exchange, whether in exports or imports to the Sultanate of Oman, until the end of September 2025. The total revenue of the Maritime Affairs Department through the end of the third quarter of 2025 exceeded 1 million Omani Rials, representing a 31.24% increase over the same period in 2024.

Indicators for Omani ports and maritime affairs in 2025:

Receiving more than 60
cruise ships carrying 200
thousand passengers



Handling
more than
5.1 million
standard
containers



The volume of goods
increased to more than

(143)
million tons



Registering 584
ships and naval
units under the
Omani flag



Issuing 212 navigation permits
for foreign vessels operating in
the Omani territorial sea



The number of ship and
marine unit renewal
operations reached
1859 operations



Issuing 1011
Seaman's
Certificates and
1578 Licenses for
Maritime Activities



Sustainable Transport

The Sultanate of Oman has made tangible progress in supporting the transition towards sustainable transport by strengthening infrastructure for electric vehicles, with approximately 160 chargers installed and operational across various governorates by the end of 2025. The number of electric vehicles reached over 2,500 by the third quarter of 2025.

During 2025, the Ministry of Transport, Communications and Information Technology launched “Shahin,” the national application for public vehicle chargers, which allows users to locate chargers, check their operating status, and complete payments electronically. An agreement was signed to establish the Sultanate’s first national platform to develop an integrated green mobility system, and a tender was issued via the Ministry of Housing and Urban Planning’s development platform to construct an electric vehicle maintenance and repair workshop.

As part of initiatives to reduce emissions in the heavy transport sector, pioneering projects were implemented, most notably the operation of the first hydrogen production, supply, and distribution station in the Sultanate during the first quarter of 2025, in partnership with Shell Oman. This station is the first of its kind in the Middle East, complemented by the operation of the first 15 light hydrogen vehicles that run on green hydrogen. The Ministry also signed a memorandum of understanding with a consortium of private companies to establish the Sultanate’s first integrated green methanol production facility, aiming to develop an integrated centre for the production and supply of green methanol to ships, supporting efforts to reduce carbon emissions in the maritime shipping sector.

Artificial Intelligence, Digital Technologies and Space

The Sultanate of Oman successfully attracted investments in the communications and information technology sector, totalling 1.2 billion Omani rials in 2025, including approximately 65 million Omani rials in artificial intelligence. By the end of 2025, the number of startups specialising in artificial intelligence had reached approximately 22.

Several government agencies and private institutions have implemented a series of pilot projects on artificial intelligence applications across vital sectors, including health, the judiciary, tenders, cybersecurity, open data, and education. These projects, within the framework of the National Program for Artificial Intelligence and Advanced Technologies, embody the Sultanate of Oman's commitment to adopting artificial intelligence as a strategic tool to improve the quality of services, enhance the efficiency of government performance, and strengthen partnerships with the private sector, thereby supporting the achievement of the programme's objectives. The objectives of Oman Vision 2040 are to consolidate the Sultanate of Oman's position as an attractive environment for innovation and advanced technologies.

As part of the Sultanate of Oman's strategic plans to become a regional gateway for space applications that support economic diversification, an agreement was signed in 2025 to design, manufacture, and launch the Omani satellite. The Oman Space Accelerator programme was also launched to qualify 10 emerging local companies in the space sector, bringing the total to approximately 21.

As part of efforts to continue attracting strategic investments in semiconductors and electronic chip manufacturing, the Digital Industry Programme is being implemented alongside the development of specialised national capabilities in this vital industry. The Ministry signed a memorandum of understanding to develop an advanced project in the field of chips and semiconductors dedicated to artificial intelligence in the Salalah Free Zone, in partnership with EONH Private Holdings and in cooperation with a group of regional and international investment funds.

Work is continuing on developing a national programme to adopt this industry through the integration of efforts between public and private sector institutions, which includes: incorporating semiconductor curricula into electrical engineering, computer engineering, and similar disciplines; qualifying a number of Omani personnel in this specialisation over the next five years; attracting semiconductor companies to invest in the Sultanate of Oman; and establishing a centre of excellence in semiconductors.

Indicators of artificial intelligence and digital transformation in 2025:

Launching the initial version of the national linguistic model for generative artificial intelligence

The Oman Digital Triangle (ODT) initiative, a global leader in green computing and artificial intelligence data centres

Designating and launching a special zone for startups specialising in artificial intelligence

Announcing the Green Artificial Intelligence Alliance

Launching and operating the Artificial Intelligence Studio and the National Open Data Portal

Launching the second edition of the Artificial Intelligence Makers initiative with partner universities

Launching the unified portal for e-government services

Launching a sign language video library to support people with special needs

Achieving a rate of (80%) in the overall performance of the digital transformation program

Consumer Protection Authority



The Consumer Protection Authority operates within an integrated system to protect consumers from illegal commercial practices and to monitor markets across various sectors, ensuring transparency and integrity in commercial transactions.

The Authority has implemented specialised awareness and monitoring programmes and campaigns aimed at establishing a culture of consumer protection and raising compliance with the law. It also signed a joint cooperation agreement with the University of Technology and Applied Sciences to enhance collaboration across several fields.

The Consumer Protection Authority has strengthened digital transformation by launching the “Himma” electronic portal, one of the leading digital initiatives through which the Authority seeks to promote digital transformation, enable its employees to perform their tasks effectively, and provide modern services that meet society’s aspirations.

26,978

complaints
registered



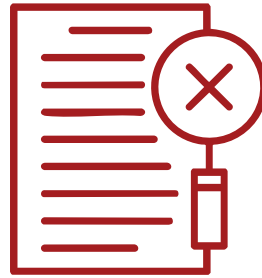
6,426

reports
received



75,626

counterfeit items
were seized



5,266

violations
recorded

3,305,987

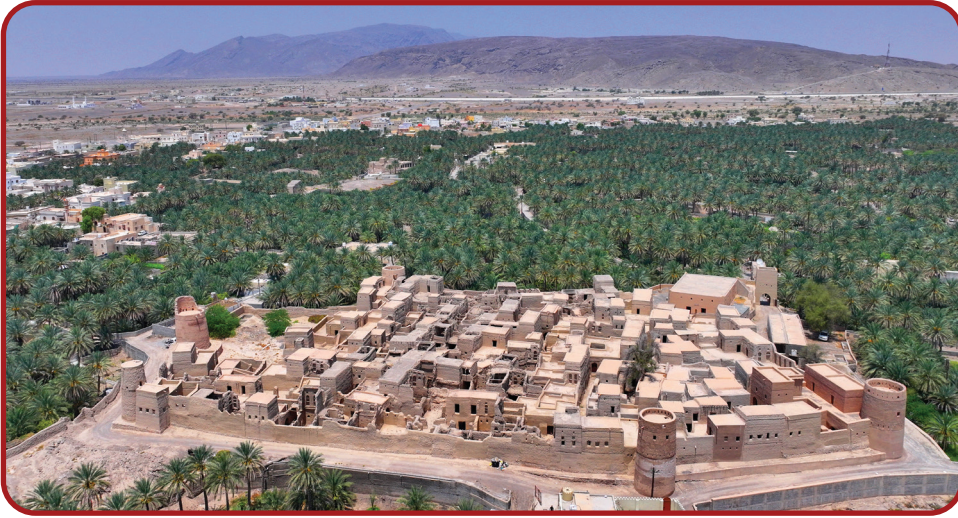
Omani rials
refunded to
consumers

293,060

field inspection
visits in various
governorates



Heritage and Tourism



Imam Ahmed bin Said Fort, Wilayat of Adam

The Omani tourism sector achieved rapid growth and positive results in 2025, with the volume of investments planned for implementation from 2020 to 2025 reaching approximately 2.7 billion Omani Rials, of which approximately 2.3 billion Omani Rials are classified as confirmed investments under the investment programme.

Omani cultural heritage forms a fundamental pillar of national identity, and the Sultanate of Oman works to protect it by supporting traditional industries and crafts. In this regard, a comprehensive national register of cultural heritage has been established to document tangible and intangible heritage, ensuring its preservation for future generations and its use in educational, cultural, and tourism activities.

The Ministry of Heritage and Tourism has continued its efforts in archaeological exploration, the maintenance of historical sites, such as the historic city of Qalhat, and the restoration of archaeological landmarks across various governorates. The Ministry has also developed museums and heritage houses, including the Fath Al Khair Centre, the Sohar Castle Museum, and the Natural History Museum, transforming them into educational and cultural spaces that attract visitors and organise workshops and educational activities to enhance awareness of national heritage across all generations. The Sultanate of Oman is recognised globally as a leader in documenting meteorite samples; it possesses 5.6% of the world's known meteorites and more than 7,000 meteorite fragments.

Heritage, Tourism and Culture Indicators during the 2025



1.5 billion Omani Rials were planned for integrated tourism complexes



During the 2021-2025 period, 363 tourism projects were initiated or completed, representing a total investment of **7.459** billion Omani Rials



Five cultural sites have been inscribed on the World Heritage List, with an additional **seven** sites placed on the tentative list



Investment and restoration of a number of historical landmarks, alongside the issuance of **50** scientific volumes documenting the Omani cultural contribution



The Sultanate welcomed approximately **3.9** million international visitors.



Promotional efforts have generated direct returns exceeding **69.8** million Omani Rials.



By the end of November 2025, Oman hosted **71** cruise ships, facilitating the arrival of **112,556** passengers



90 historical landmarks were documented using 3D virtual reality technology



Archaeological surveys and excavations were conducted, and over **100** castles and forts were restored



House of Wonders (Zanzibar): **55%** completion of reconstruction and rehabilitation



The completion rate has reached **96%** for Dibba Archaeological Site Visitor Centre



The completion rate has reached **40%** for both the Qalhat Archaeological City Visitor Centre in the Al Sharqya South Governorate and the Bat, Al Khatm, and Al-Ain Archaeological Site Visitor Centre in the Dhahirah Governorate

Toward Sustainability: Building the Future with Vision and Purpose





The renewed Omani renaissance is advancing confidently towards broader horizons of progress and prosperity, grounded in a comprehensive national vision that elevates the status of the individual and places national development at the forefront of priorities, ensuring the building of a sustainable future that keeps pace with change and capitalises on opportunity. Since His Majesty Sultan Haitham bin Tarik, may Allah protect him, assumed leadership on 11 January 2020, the country has embarked on a new phase of national endeavour, founded on a clear vision and shared responsibility. His Majesty affirmed in his Royal Address that Oman remains the ultimate goal in all that is undertaken and striven for, calling upon all citizens to preserve the gains of the renaissance and to participate actively in completing its journey with a spirit of responsibility and solidarity.



Based on His Majesty's profound belief in the role of education in nation-building, he affirmed that education is the cornerstone of societal development, the most important driver of sustainable development, and the solid foundation for preparing generations capable of helping shape the future of the Sultanate of Oman.

In line with this vision, a Royal Directive was issued to develop a comprehensive executive plan to advance the education and vocational training sectors in cooperation with specialised international institutions. This includes completing the technical education track within the general education system and aligning its outcomes with vocational education and training programmes, to achieve integration between educational pathways and advance the educational process in accordance with the highest standards and Oman Vision 2040.



Education: Ongoing efforts to develop and empower educational institutions and school students with future skills

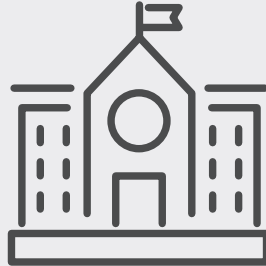
The Ministry of Education is responsible for developing education policies, building curricula, designing textbooks, evaluating student performance, supervising school operations, and providing technical and administrative support to educational bodies. It is also gradually granting greater administrative and financial powers to the Directorates General of Education across all governorates. In parallel, the Ministry is committed to keeping pace with technological developments and harnessing them in education by installing interactive screens in schools, completing the digital transformation project, and utilising artificial intelligence technologies. These efforts are complemented by ongoing work to embed a culture of science and innovation among students and members of society.

Inclusive Education and Sustainable Learning

Handover of

16

new school
buildings



operating in

9

educational
directorates

878

new school buses
at an annual cost
of 5,200,000 Omani
rials



Allocating more than

100

million Omani rials

To operate more than
21,600 school buses of
various types



Allocating

69

million Omani rials

for educational additions,
furnishing, renovations,
and air conditioner
replacement



Targeting

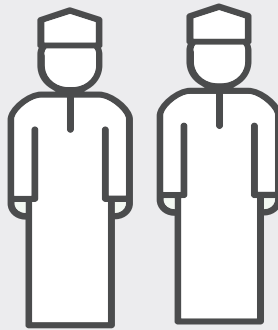
4000

male and female teachers
across various disciplines
through the third
orientation programme
for new teachers





Supporting Education and Renewing its Tools

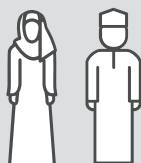


**Two new Omani
figures are included
in the UNESCO
Programme**

Statistics of School Staff

66379

male and female
teachers in government
schools for the 2025/2026
academic year



distributed across

1303

schools

11183

administrators
and technicians in
government schools



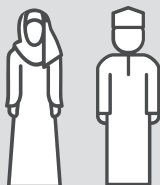
4420 males



6763 females

241

Male and female
teachers in special
education schools



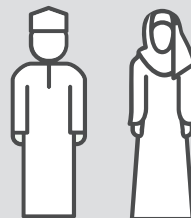
46

male and female
administrators

Appointing

3436

male and female teachers who passed the
written tests and personal interviews



New School Buildings



The Ministry of Education seeks to equip school buildings with all available resources to improve the quality of education and create a conducive environment for teaching and learning. At the start of the 2025/2026 academic year, the Ministry took delivery of 16 new school buildings to be operated across 9 educational directorates: 4 schools in the Muscat Governorate, 3 in Batinah North, 2 in Batinah South, 2 in Dhofar, and 1 in each of Al Dakhiliyah, Al Sharqya South, North Al Sharqiyah, Al Dhahirah, and Al Wusta. All schools were constructed in accordance with the highest safety and security standards.

Maintenance and Upgrades

The Ministry of Education is committed to carrying out maintenance, restoration, and extension works on school buildings across the governorates to meet the operational requirements of the educational process, in accordance with the latest technical and scientific specifications, and to ensure a suitable school environment that supports teaching and learning.

Extension and Renovations

Approval of (20) million Omani rials for extensions to (80) schools	Extensions were implemented in (68) schools at a cost of (15) million Omani rials, and (53) schools were handed over and put into opera- tion at the start of the academic year	(7) million Omani rials have been allocated for the renovation of the Directorates General of Education across the governorates	(4) million Omani rials have been allocated for the preparation and refurbishment of 77 science laboratories as part of the third phase, following the completion of the first and second phases, which covered 118 laboratories	The educational environment in more than 120 schools has been improved through the construction and preparation of sports fields and canopies, as well as the expansion of school canteens
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Air Conditioner Replacement

The Ministry has completed the first and second phases, supplying and installing 48,000 air conditioning units at a cost of 12 million Omani rials

Work is underway on phases three and four, involving the supply and installation of 48,000 air conditioning units at a cost of 11 million Omani rials

The supply and installation of more than 25,000 air conditioning units has been completed, representing 52% of the total so far

Security and Safety



The Ministry has prioritised school building safety by ensuring that all schools are equipped with emergency exits fitted with push-button locking systems, exit signs, three types of fire extinguishers (foam, carbon dioxide and water), lifts that stop automatically upon a fire alarm, smoke and heat sensors with audible alarm systems, fire-resistant doors in science laboratories and electrical rooms, designated assembly points, an evacuation plan approved by the Civil Defence, water filtration systems, surveillance cameras, and first aid kits.

School Transport



In response to concerns over student safety, school transport overcrowding, and the steady rise in student numbers across the Sultanate of Oman, the Ministry of Education, through the Directorate General of Projects and Services, School Transport Department, has taken steps to develop and strengthen this sector.

Over the past three years, approximately 12,000 buses have been added at a cost exceeding 14.4 million Omani rials, bringing annual expenditure on school transport to more than 100 million Omani rials and supporting the operation of over 21,600 buses of various types.

Renewal and Development of School Buses

01

The school fleet was supplied in the academic year 2025/2026 with 878 new buses at an annual cost of 5.2 million Omani rials.

02

Batinah North Governorate received 21% of this support, which was allocated to contracting for 184 new buses.

03

The Ministry has stipulated that all new school buses must be manufactured no earlier than 2023 and must meet all required safety and security specifications.

04

Implementation of the project to develop transportation services in (17) schools in Barka as a first phase.

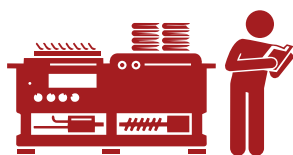
05

Creation of 432 passenger assistant posts on buses designated for transporting students with disabilities.

Curricula



The Ministry has concluded four-year rolling contracts with 13 printing houses for the production of textbooks. This year, all textbooks were supplied before the start of the academic year.



The total number of
textbooks printed reached
(19,332,066)
copies



At a cost of
(4,860,000)
Omani rials

Designing New Curricula

The Ministry has developed **(14)** new curricula across various grades and subjects, including:

Curricula

**Social Studies for
Grade Nine**

**Islamic Education for
Grade Nine**

**Chinese language for
eleventh grade**

Completion of



**Physical and Health
Education Materials
Guidelines**



**Visual Arts
Guides**



**Musical Skills Guides
for Grades (5-6)**

In the new year

**Completion of
the rollout of the
international series
for the English
Language subject at
Grades 7 and 8**

**Information
Technology series
for Grades
6 and 12**

**Continued
application of
the international
curriculum for the
Environmental
Science subject at
Grade 12**

Professional Development

Teachers are the cornerstone of the educational process. They equip students with knowledge and skills, provide life experiences inside and outside the classroom, shape their personalities and prepare them for life and work. With this in mind, the Ministry has been committed to offering high-quality professional development programmes for new teachers, designed to facilitate their effective integration into the educational system and aligned with national objectives to promote lifelong learning and develop educational, technical, and cognitive skills.

These programmes help new teachers familiarise themselves with the school environment, understand educational policies and legislation, and apply effective teaching practices, ensuring a strong professional start that positively impacts the quality of education in the Sultanate.

At the start of this academic year, the General Directorate of Educational Supervision launched the third orientation programme for new teachers, targeting approximately 4,000 male and female teachers across various specialisations. Delivered in a decentralised manner through the educational directorates, the programme focused on building foundational knowledge and skills, familiarising participants with educational projects and developments, and fostering positive attitudes towards the teaching profession from the outset. The same directorate organised a parallel orientation programme for new appointees to educational supervision and school administration positions, drawing 399 male and female participants from various educational directorates and the Ministry's central office. The programme aimed to strengthen leadership and administrative competencies and offer a comprehensive overview of participants' new roles, in line with the Ministry's commitment to investing in educational leaders.

The Advanced School Leadership Programme and the School Sports Experts Programme are among the most prominent programmes offered to experienced leaders and teachers. The institute also delivers several programmes in risk management, the Noor e-learning system, and the TIMSS programme in preparation for the 2027 international study. In addition, it offers 11 short supplementary programmes for skills development, as well as specialist programmes in Arabic, mathematics, science, English, special education, assessment, modern curricula, sign language, autism spectrum disorder, and continuing education. It also provides training in using interactive whiteboards. All these programmes aim to enhance modern teaching practices in line with the aspirations of Oman Vision 2040.

The programs are implemented in three ways: Direct training, e-learning, and work-based learning. Direct training includes small-group training, cooperative learning sessions, problem-solving activities, and modelling of effective teaching strategies and methods to develop teaching practices. E-learning is based on an electronic platform that contains lessons and includes questions posed through posts and discussions. Work-based learning is based on applying new methods and strategies to bring about changes in teaching and learning practices, and on evaluating them against evidence gathered by the teacher from experienced colleagues and student assessments, reflecting the institute's commitment to supporting the professional development of teachers and the advancement of educational policies.

Diverse professional development programmes for the academic year 2025/2026 targeting new teachers, experienced teachers and administrative staff.

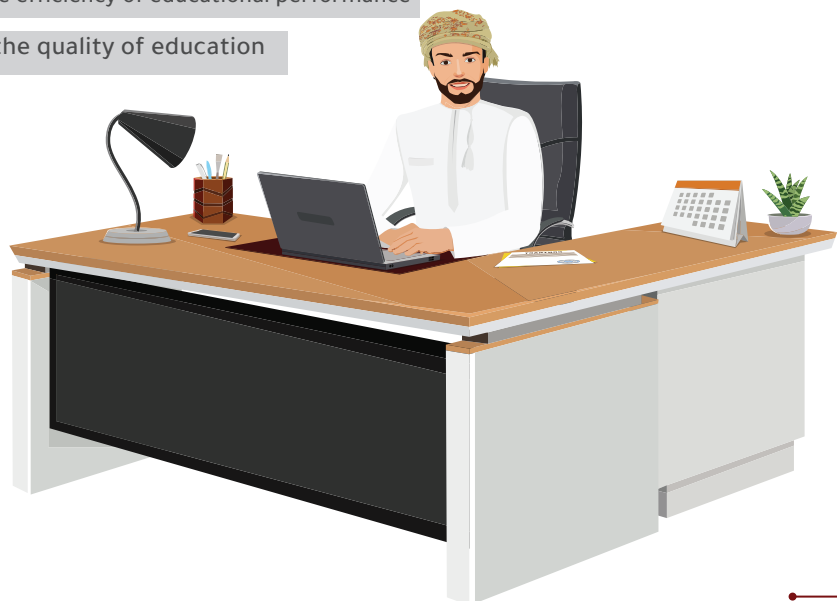
Key programmes adopted:

The new teachers' programme is delivered through in-person training, e-learning, and field experience.

The Equal Educational Opportunities Programme, in cooperation with the Arab Women's Organisation, covers **872** schools.

Objectives:

- 1 Improving the efficiency of educational performance
- 2 Enhancing the quality of education



Expansion of Vocational and Technical Education Specialisations



The Ministry continued its efforts to develop vocational and technical education across the Sultanate of Oman's governorates. This aligns with students' aspirations and labour market requirements and is in keeping with the objectives of Oman Vision 2040, which seeks to diversify education pathways and equip young people with the professional and practical skills needed for a promising future. Vocational and technical education is designed to provide students with professional knowledge, skills, and values. It also seeks to foster an environment conducive to entrepreneurship, prepare graduates to compete in the labour market, strengthen partnerships with economic sectors, and raise awareness across society of the value of vocational and technical education.

As part of the expansion plan for the academic year 2025/2026, the Ministry enrolled 890 students in the governorates of Muscat and Batinah North. These students were placed across engineering and industrial specialisations, including engineering maintenance, lifting and lowering operations, occupational health and safety, welding and metal forming, mechanical manufacturing engineering, and maintenance of solid structures. The expansion also brought in an additional 100 students per governorate in business administration and information technology, with equal opportunities for males and females.

New Specialisations in Vocational and Technical Education

The Ministry began implementing this type of education in the fields of business administration and information technology during the 2023/2024 academic year:

- It was implemented in four schools, two for males and two for females, across the educational directorates of the governorates of Muscat and Batinah North.
- It targeted approximately 200 male and female students, with 50 students in each school.

In the academic year 2024/2025, the Ministry introduced six engineering and industrial specialisations in partnership with the Oman Energy Association (OPAL): engineering maintenance, mechanical manufacturing engineering, steel structures maintenance, welding and metal forming, occupational health and safety, and lifting and hoisting operations.

- It was implemented in specific schools in the governorates of Muscat and Batinah North, with approximately **600** students enrolled, **300** in each governorate.

A significant Step Towards Diversifying Specialisations

The Ministry has launched the Travel and Tourism specialisation, which will be introduced in the governorates of Dhofar and Al Dakhiliyah starting in the academic year 2025/2026, with 100 students enrolled in each governorate.

The programme will be implemented in two schools in the Dhofar Governorate, namely



Al Saidiya for Basic Education



Khawla Bint Hakim for Basic Education

The Ministry of Interior has approved two schools



Abu Ubaida Basic Education for Boys



Umm Al-Fadl Basic Education for Girls

Digital Transformation Programme



The Ministry is pressing ahead with its efforts to harness technology and modern resources in support of quality education, in line with the priorities of Oman Vision 2040. Central to this is the Digital Transformation Programme, which rests on three main integrated tracks.

On the infrastructure front, the Ministry has made significant strides in expanding digital connectivity across all schools in the Sultanate. In coordination with telecommunications companies, internet speeds have been upgraded tenfold across all schools, from 100 Mbps to 1,000 Mbps, using fibre-optic and 5G technologies. For more remote schools, the Ministry has collaborated with the Telecommunications Regulatory Authority to roll out Starlink satellite technology, which now serves approximately 50 schools across various educational directorates.

Digital Transformation Programme Tracks

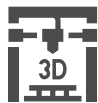
The first track covers the education management and institutional resources projects

The digitalisation encompasses various procedures related to the student data management system and operational processes in schools

The second track covers digital schools, delivered through a range of devices and technical systems

Where the following has been provided:

339



3D printers for 10th grade

3360



interactive screens for
grades (1-4) schools to cover
all classrooms

The mobile computer lab project covers 433 schools, including third- and fourth-grade classes, with 599 mobile storage cabinets containing laptop computers, totalling

19,450
devices



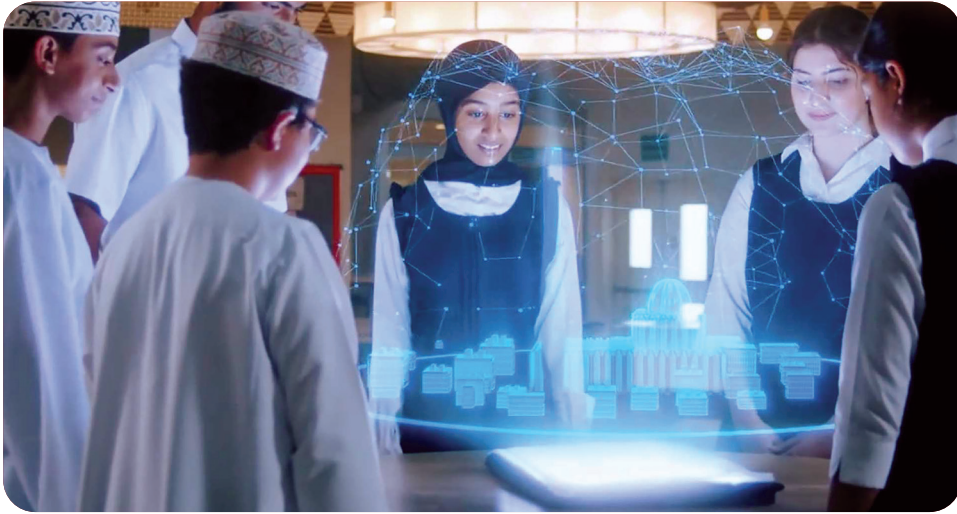
The third track focuses on e-learning projects

The Ministry has completed the necessary procedures for the Noor platform and rolled it out across all schools in the Sultanate, achieving full implementation.



Noor platform

Artificial Intelligence



The Ministry of Education is actively working to embed artificial intelligence (AI) in the educational process through programmes that enhance learning and develop future skills for both staff and students. AI technologies present significant opportunities to improve education, and the Ministry, through the Directorate General of Information Technology, has undertaken a range of initiatives at both the planning and implementation stages.

The Directorate General has designed and established an AI laboratory in the Batinah North Governorate Education Directorate and is currently working on a further laboratory in the Al Dhahirah Governorate Education Directorate. It has also signed memoranda of understanding with several entities to support its four main areas of focus. At the school level, the team has worked on implementing AI-enabled classrooms in discovery centres and AI laboratories, and on strengthening schools' technical infrastructure.

Plans to Embed an Artificial Intelligence Culture

- Establishment of the National Artificial Intelligence Team under the Digital Transformation Committee, along with the governance of its plan

- Designing the Ministry's Central Artificial Intelligence Team Plan

- Dedicating a day to artificial intelligence

- Designing a set of resources for use in the educational process, including a Digital Footprint and Athka publications

- Implementing the International Artificial Intelligence Driving Licence (IAIDL) programme for 30 trainees from across the Ministry's departments and the education directorates in the governorates

01

02

03

04

05

06

07

08

09

10

- Designing a draft executive programme for artificial intelligence in the teaching and learning process

- Forming artificial intelligence teams in educational directorates in the governorates and designing their plans

- Publishing a set of guides covering the use of artificial intelligence tools, including guides on Midjourney, ChatGPT, and artificial intelligence more broadly

- Supporting a group of team members to participate in local and international workshops, events, and conferences

- Providing accounts for a suite of AI tools and applications across a number of the Ministry's directorates and divisions

Educational Monitoring System



The Ministry of Education has launched the Educational Monitoring System, a digital platform through which schools can input detailed data on their readiness for the new academic year, flagging what has been completed and what remains outstanding. The system gives governorate-level authorities a centralised view of school preparedness, enabling faster interventions and timely technical support, and ensuring that all preparation requirements are met on schedule. By digitalising the monitoring and follow-up process, the system brings together schools, educational directorates, and the Ministry within a single integrated framework. The result is greater data accuracy, ease of use and a more coordinated approach to addressing schools' needs from the very first day of the academic year.

Special Education and Lifelong Learning

The Ministry expanded its inclusion programmes across educational directorates, benefiting approximately 2,700 students. It also completed the adaptation of curricula for visually impaired students in Braille, provided language-enhancement books for students with learning difficulties, and strengthened speech and language services by appointing new specialists in schools. This year, the Ministry delivered specialist training programmes for special education supervisors and teachers working with students with autism spectrum disorder, as well as sign language courses for newly appointed teachers of the hearing impaired. The Ministry is also continuing to implement the fourth edition of the Tharwa programme to identify and nurture gifted students through a range of enrichment activities that develop their creative and cognitive abilities.

This national programme aims to establish a framework for discovering and supporting gifted students in schools. As part of this, the Ministry has adopted a career aptitude test for gifted students to identify their talents and guide their career pathways, enabling the provision of appropriate support programmes. The Career Interests Scale was administered to students who passed the Profile of Creative Abilities (PCA), alongside the Arab Talent Scale. Through these assessments, a database of students was built based on their career interests, and a guide to enrichment activities for gifted students was developed.

Within the framework of the Adult Education Strategy 2030, the Ministry has drawn up a long-term development plan to improve the adult education system in the Sultanate across all its aspects. The plan draws on regional and international theoretical and applied frameworks in adult education, addresses the future needs of adult learners in the Sultanate, and seeks to reduce illiteracy rates by expanding the network of branches serving illiterate individuals across the governorates. Several specialist programmes were delivered in this area, alongside the opening of virtual classrooms for distance learning for grades 7 to 12 via the Noor platform. This underscores the principle of lifelong learning and provides flexible educational alternatives that cater to the needs of different segments of society.

Scouts and Girl Guides



Scouts and Girl Guides in the Sultanate of Oman maintained a strong presence and notable activity throughout 2025, with meaningful participation in local, regional and international events. This reflects the Sultanate's commitment to supporting the Scout and Girl Guide movement, promoting youth empowerment, and developing leadership and community skills.

A widespread presence and remarkable activity of Scouts and Girl Guides

January: The International Scout Forum in the sisterly State of Kuwait, held under the slogan «Leadership and Influence».

- The Forum brought together representatives of the scouting and guiding committees of the Gulf Cooperation Council countries to discuss a range of topics related to developing joint Gulf scouting activities.
- The gathering coincided with the Youth Empowerment Forum, which aimed to prepare young leaders to contribute actively to society through training programmes and specialist workshops.

February: The 10th International Scout Meeting in the Emirate of Sharjah, held under the slogan «Scouting and Sustainable Development,» was attended by 300 scouts from 80 countries, with a programme encompassing environmental, training, and skills activities.

April: The 7th Scout and Girl Guide Gathering for People with Disabilities, held under the slogan «Towards a Sustainable Digital Future».

- It was held by Al Amal Club in the Governorate of Muscat, with the aim of empowering this group and promoting their integration into society.

A training programme for scouts participating in the Omani Youth Voyage to Europe, incorporating introductory and training camps to develop their skills in maritime arts and seamanship

May: An awareness week entitled «Protection from Harm».

- Aimed at raising awareness of ways to prevent harm in scouting and educational environments.

July and August: The 24th Summer Camp for Girl Guides and the Advanced Gulf Scout Camp in Dhofar Governorate.

The Second Arab Forum for Scout and Girl Guide Leaders, and the Seventeenth General Assembly Meeting of the Arab Scout Parliamentary Union (ASPU).

The 24th Arab Regional Conference of Girl Guides in Algeria, which addressed the preparation of regional plans and strategies for the period 2025-2028.

October: The fourth meeting of the Scouts and Girl Guides Committee in the State of Kuwait.

- The meeting approved a number of recommendations, most notably the unified Gulf strategic plan for Scouts and Girl Guides (2026-2030).

Organising the activities of the Jamboree on the Air and Jamboree on the Internet (JOTA-JOTI) 2025, held under the slogan «A World Made by Young People.»

November: The 31st Arab Scout Forum in the United Arab Emirates.

- The Forum featured a range of workshops covering innovative education, scouting, leadership, empowerment, global scouting policies, and the future of volunteer work in its new era.

Omani National Commission for Education, Culture and Science

The Sultanate of Oman participated in the 43rd session of the General Conference of the United Nations Educational, Scientific and Cultural Organization (UNESCO), held in Samarkand, Uzbekistan, alongside delegations from member states, representatives of international and regional organisations and civil society organisations. The Omani delegation was headed by Her Excellency Dr Madiha bint Ahmed Al-Shaibani, Minister of Education and Chairperson of the Omani National Commission for Education, Culture and Science. During the conference's plenary session, she delivered Oman's address, conveying the greetings of His Majesty Sultan Haitham bin Tarik, may Allah protect him, Sultan of Oman, and his wishes for the conference's success and the achievement of its noble goals.

In October, the Omani National Commission for Education, Culture and Science organised the Regional Forum on Media and Information Literacy, entitled «Empowering Minds in the Age of Artificial Intelligence.» The forum addressed successful practices in media and information literacy, awareness of digital challenges, the role of national and regional policies in supporting media literacy, and the relationship between generative artificial intelligence, media, and information. The forum targeted teachers, supervisors, and curriculum designers in schools; academics and students in media studies at higher education institutions; journalists and editors across various media outlets; and those working in communication and media departments in the government, private, and civil society sectors. It aimed to introduce the concepts of media and information literacy, highlighting UNESCO's role in promoting awareness of users' rights in the digital space, the ethical use of information, and the ability to distinguish credible from misleading information amid the growing use of artificial intelligence.

In October 2025, the Sultanate of Oman successfully secured the inclusion of two new Omani figures in UNESCO's programme commemorating the 50th or 100th anniversaries of important historical events and globally influential figures. These are the poet Abdullah bin Ali Al Khalili, on the centenary of his birth, and the Omani linguist, grammarian, and poet Muhammad bin Yazid Al Azdi, known as Al Mubarrad, on the 1,200th anniversary of his birth. This brings the total number of Omani figures included in this international programme to nine.

Empowering School Students with Future Skills



The Ministry of Education continues its efforts to equip school students with future skills. On 30 September 2024, it formed a team to develop tools for measuring this empowerment. The team developed 14 indicators, based on the skills outlined in the Omani National Framework for Future Skills, to measure the extent to which students in Oman's school system have mastered these skills. The development of these indicators responds directly to one of the recommendations of the Omani National Framework for Future Skills, which emphasises the need to align education with global transformations, national priorities and the evolving demands of the labour market. Their significance lies in translating visions and policies into actionable educational practices and in supporting the development of a flexible, innovative, and inclusive education system. Local educational expertise was drawn upon, and international literature was reviewed, to ensure the work is comprehensive, realistic, implementable and continuously evolving.

Advanced Rankings for Omani Students



The Ministry of Education achieved notable results in a number of regional and international competitions during 2024 and 2025, reflecting advances in the gifted education system and the growing emphasis on science and innovation in the Sultanate of Oman.

Advanced Rankings for Omani Students

The Scientific Olympiad

Arab Maths Olympiad 2024 in Qatar



Bronze medal



Two honorary certificates

Gulf Science Olympiad in Saudi Arabia



7 Silver medals



5 Bronze medals

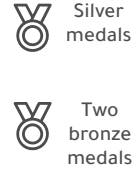
The International Junior Science Olympiad (IJSO) Bronze Medal in Romania



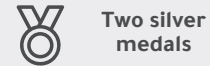
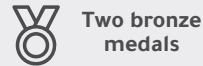
The Arab Championship for Mathematical and Logical Games in Tunisia



The International Nuclear Science Olympiad (INSO 2025) in Malaysia



10th Arab Chemistry Olympiad in Jordan



Robotics and Artificial Intelligence

The Arab Robotics Championship - Second place in the Sumobot Challenge in the Advanced and Innovation categories, along with awards for Best Strategy, Best Design, Best Programming, and the Judging Panel.

The Gulf Robotics Olympiad - First place in the Robotics Arena Champions, Community Impact and Engineering Design awards.

The VEX Robotics World Championship: (Fourth Place) in the Teamwork Challenge.

The International Invention, Innovation, and Technology Exhibition (ITEX) 2024 in Malaysia



Special awards in the fields of information technology and the environment.



Sheikha Fadia Al Saad Al Sabah Scientific Innovation Competition 2024 in Kuwait (1st place in the lower secondary category).

Sheikha Fadia Al Saad Al Sabah Scientific Innovation Competition 2025 in Kuwait



Two gold medals in the fields of Information and Communication Technology, Multimedia and Environment



Silver medal in the field of biotechnology and health



Special awards in the field of information technology



The Higher Education Sector..

A Fundamental Pillar for Developing Human Resources and Building National Capacities

Higher education is a cornerstone of human resource development and national capacity building, playing a pivotal role in preparing scientifically and professionally qualified individuals who can contribute to sustainable development.

In light of rapid advancements in knowledge and technology, the need to continuously develop the higher education system to meet contemporary demands and support national development priorities has never been greater. Since its establishment in 1994, the Ministry of Higher Education, Research and Innovation has been committed to raising the standard of higher education in the Sultanate of Oman by expanding its public and private institutions and diversifying academic programmes, thereby supplying the labour market with qualified national talent across a range of fields.

Enhancing the Quality of Higher Education



Regulating
the terms and
conditions
governing the
use of land
allocated to non-
governmental
higher
education
institutions



Licensing of
more than
300
academic
programmes
across various
disciplines
and fields of
knowledge
over five
years



Steady growth
in the number
of private higher
education
institutions,
reaching 26
universities
and colleges,
comprising 9
universities
and 17 private
colleges

Achievements Related to the QS World Rankings



Achieving strong performance in the QS World University Rankings is a key objective of Oman Vision 2040, which aims to have four Omani universities ranked among the top 300 universities globally by 2040. In pursuit of this strategic goal, the Ministry of Higher Education is working to empower private higher education institutions to participate in global rankings and enhance their academic competitiveness. In 2025, the Ministry implemented several initiatives in this regard. Most notably, it organised a workshop on improving the ranking of Arab universities in global classifications, in cooperation with the Arab League Educational, Cultural and Scientific Organization (ALECSO), hosted by Muscat University from 7 to 8 May 2025. The Ministry also participated in the preparation and launch of a report titled «The Enormous Potential of the Sultanate of Oman in Higher Education,» produced in collaboration with QS World University Rankings and the Modern College of Business and Science, as well as a dedicated report on the progress of Omani universities in the QS global rankings.

Significant Progress by Private Higher Education Institutions



4
private
universities

have entered the global rankings for 2025: the University of Nizwa, the University of Dhofar, the University of Sohar, and the German University of Technology in Oman.



10
Omani
higher
education
institutions

have succeeded in entering the QS rankings at the Arab world level: the University of Nizwa, the University of Dhofar, the University of Sohar, the Modern College of Business and Science, the German University of Technology in Oman, the National University of Science and Technology, the A'Sharqiyah University, the University of Buraimi, Middle East College and Gulf College.



20
non-
governmental
higher
education
institutions

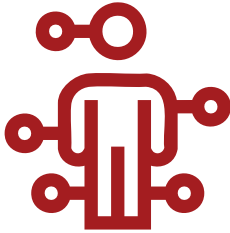
out of a total of 25, have obtained institutional accreditation from the Omani Academic Accreditation and Quality Assurance Authority.

General Directorate of Scholarships



The Directorate General of Scholarships oversees domestic and international scholarship programmes for undergraduate and postgraduate studies, as well as the Omani Programme for Scientific and Cultural Exchange with sisterly and friendly countries. It also supervises scholarships offered by private sector institutions in the Sultanate to students wishing to enrol in non-governmental higher education institutions within Oman, and scholarships offered by sisterly and friendly countries and higher education institutions across various study destinations. In addition, the Directorate recognises higher education institutions outside the Sultanate and accredits the academic qualifications of their graduates, ensuring the quality of educational outcomes and their conformity with approved academic standards.

Specialisations and Scholarship Programs



100

**new study places for
the Human Medicine
specialisation at Dhofar
University**

A variety of specialisations within the professional diploma programmes, including manufacturing processes, non-destructive testing (welding inspection), production and mining operations, renewable energy, heating, ventilation and air conditioning systems, quality control management, occupational health and safety, tourism and hospitality management, and legal assistance.

Signing of an agreement to provide 10 places in human medicine at the Royal College of Surgeons in Ireland - Bahrain



Allocating

200

**study places annually
for professional diploma
scholarships**

**Offering the
Air Transport
Pilot License
program at
Oman Aviation
Academy**



183

**scholarships within the National
Graduate Studies Programme (Watan
Track) across medical and academic
categories, with 81 seats for doctors
and 102 seats for academics**

Students with Disabilities

5

scholarships abroad for bachelor's degrees in Jordan for students with hearing impairments



50

scholarships for students with disabilities to pursue a bachelor's degree



40

scholarships for a diploma qualification in several programs



Launching a new internal scholarship programme for students with learning difficulties, with the option to choose their own specialisations and non-governmental educational institutions



Higher Education Admission Statistics, (2025-2026)

43145

male and female students are registered in the Higher Education Admission Centre for the undergraduate stage

27537

students accepted into higher education institutions

Expanding the Number of Overseas Scholarships

355

scholarships for undergraduate and postgraduate studies

568

scholarships contributed by non-governmental higher education institutions

162

scholarships contributed by private sector companies, most notably:
-Petroleum Development Oman.
-Oman India Fertiliser Company (OMIFCO.)
The Endowment Foundation for Supporting Education (Siraj)

The Omani Program for Cultural and Scientific Cooperation with Sisterly and Friendly Countries

The Omani Programme for Cultural and Scientific Cooperation with Sisterly and Friendly Countries provides scholarships for students from those countries, whether residing in the Sultanate of Oman or in their home countries, to strengthen cooperation and academic exchange.

In 2025, 150 tuition-free scholarships were allocated at the University of Technology and Applied Sciences across various disciplines for students residing in the Sultanate. A further 75 tuition-free scholarships, including monthly stipends and travel tickets, were allocated to non-resident students to study at non-governmental higher education institutions within the Sultanate. Additionally, 23 scholarships were allocated for the academic year 2025/2026 under the higher education institutions' scholarship programme.

Academic Partnership

2025 proved to be a significant year for scholarship partnerships, with several key agreements signed to expand international cooperation in higher education. These included an agreement with the German Academic Exchange Service (DAAD) for students to study in Germany, an agreement with the SFEER organisation to oversee Omani students in France, and an agreement with the Royal College of Surgeons in Ireland - Bahrain for students to pursue human medicine. Appendices to existing agreements with non-governmental higher education institutions within the Sultanate were also concluded, strengthening cooperation frameworks and safeguarding the quality of scholarship programme delivery.

E-services

In 2025, the Ministry sought to enhance its services to beneficiaries by streamlining a number of procedures to accelerate the processing of applications submitted by students and educational institutions. This development encompassed the following aspects:

- Direct recognition of the top 1,000 higher education institutions listed in global ranking platforms (QS, Shanghai, and Times), and their inclusion in the Ministry's list of recommended institutions for study, with the exception of educational institutions located in countries not recommended for study by the Ministry, and those whose recognition has been suspended or cancelled by the Committee for the Recognition of Non-Omani Higher Education Institutions and the Equivalence of Academic Qualifications.
- As part of its efforts to expedite the authentication of academic qualifications issued outside the Sultanate and to ensure their accuracy and reliability, the Ministry collaborated in 2025 with DataFlow, a company specialising in the verification and authentication of academic qualifications. This partnership contributes to improving the efficiency of the Ministry's services and enhancing the experience of those seeking equivalence and recognition of their qualifications.
- Ministerial Decision No. 2/2025 was issued on the regulations governing the study of scholarship students, setting out the legal provisions for organising scholarships across all higher education qualifications.

Bilateral Cooperation

The Ministry is actively seeking to strengthen bilateral cooperation with a number of sister and friendly countries to increase higher education enrolment rates in 2025. For example:

- Signing of a Letter of Intent (LOI) between the Ministry of Higher Education, Research and Innovation and the International Science Council on a joint executive programme for cooperation in the field of science, innovation, and technology.
- Signing of an executive programme between the Ministry of Higher Education, Research and Innovation in the Sultanate of Oman and the Ministry of Higher Education and Research in the People's Democratic Republic of Algeria in the fields of higher education, research and innovation for the years 2026, 2027, and 2028.
- Signing of a Memorandum of Understanding between the Ministry of Higher Education, Research and Innovation in the Sultanate of Oman and the Ministry of Higher Education and Research in the Republic of Iraq in the fields of higher education, research, and innovation.
- Signing of a memorandum of understanding between the Ministry of Higher Education, Research and Innovation in the Sultanate of Oman and the Ministry of Industry and Technology of the Republic of Türkiye on cooperation in the fields of science, technology, and innovation.
- Signing of a cooperation agreement between the Ministry of Higher Education, Research and Innovation in the Sultanate of Oman and the SFERE organisation in France.

International Student Recruitment

As a bridge of human and cultural communication between the Sultanate of Oman and countries around the world, the Omani Programme for Cultural and Scientific Cooperation offers 100 study places for students from sisterly and friendly countries that maintain diplomatic and cultural relations with the Sultanate, and 7 study places for students from the Arab Gulf countries. In the academic year 2024/2025, 107 students from sisterly, friendly, and Arab Gulf countries were accepted onto the programme.

Research and Innovation

Royal Empowerment: A Top National Priority in Oman Vision 2040

The Sultanate of Oman places great importance on research and innovation, and on providing a supportive and stimulating environment for researchers and innovators. This is grounded in clear principles and prominent national directions, which together have established a solid knowledge base. Foremost among these is the Royal Speech of 23 February 2021, in which His Majesty, may Allah protect him, stated that attention to the education sector at all its types and levels, and providing a supportive and stimulating environment for research and innovation, would be at the forefront of national priorities, with all means of empowerment provided, as it is the foundation through which the nation's sons and daughters would contribute to building the requirements of the next stage.

The research and innovation sector strives to achieve the goals of Oman Vision 2040 under the «People and Society» pillar by focusing on several key areas: prioritising education, learning, research, and national capabilities; activating the national research and innovation system to contribute to the objectives of Oman Vision 2040; building a knowledge economy through diverse and sustainable funding sources for education and research; and developing national talent with dynamic and globally competitive skills to elevate the Sultanate to the ranks of developed nations.

The Ministry has dedicated considerable attention to developing programmes, projects and initiatives that support researchers, academics, and innovators, launching several programmes tailored to different sectors and providing support across the academic, industrial, and governmental sectors.

Oman's Ranking in the Global Innovation Index 2025

Ranked
(55)
globally in
innovation
inputs

The
Sultanate of
Oman has
advanced
(5) places in
the Global
Innovation
Index

Ranked
69th **(69)**
out of 139
economies
worldwide

The
Sultanate
of Oman
has made
progress
in **(32)**
sub-
indicators

Achievements of Research and Innovation Programs and Projects:

Eight government institutions applied to participate in the Strategic Research Projects Programme, with 39 research projects funded



(1045) research proposals were submitted to the Competency-based institutional funding programme, of which 549 were funded



identified
10
(fungal species)

were newly identified globally, and three were newly identified in the Sultanate of Oman and the Arabian Gulf through the Oman Centre for Animal and Plant Genetic Resources (Mawarid).



Signing of 7 joint research projects between the industrial and academic sectors through the "Ejaad" program, and the joining of 3 new entities to the programme



(225) published scientific papers received and submitted for support under the Scientific Publication Support Programme



Receiving (**75**) applications for research collaboration with the Sultan Qaboos Scientific Chairs



215 training sessions and workshops delivered within the Incubators and Business Accelerators Programme, with 3 innovative projects receiving actual investment from local funds



24 ideas were selected to qualify for the final stage of the Falling Walls Lab competition in Berlin, with the Sultanate of Oman recording the highest number of entries among participating countries



Top rankings achieved by the Sultanate of Oman at the International Exhibition of Invention, Innovation and Technology in Malaysia



(284) scientific papers submitted for the National Scientific Research Award

(5) innovative scientific projects qualified to participate in the London International Youth Science Forum



A gold medal and two silver medals for the Sultanate of Oman at the Geneva International Exhibition of Inventions 2025



(54) researchers and academics participated in the Lindau Nobel Laureate Meetings Programme

(80) researchers from various governmental and private institutions participated in the Research Skills Forum programme



delivered
64
(**64**)
training courses



across 25 academic institutions in various governorates under the Training Courses Support Programme



Sultan Qaboos University

Sultan Qaboos University

A Journey of Purposeful Progress

Sultan Qaboos University's (SQU) 334th ranking in the QS World University Rankings is no accident. It reflects decades of sustained effort and evidence-based strategic planning that have shaped the university since its founding. Central to this is a commitment to equipping students with the skills and professional readiness they need before entering the labour market. Mandatory internships averaged 811.8 hours of real-world experience, while 3.66% of annual courses are now delivered remotely, keeping pace with global trends in technology-integrated education.

Beyond the classroom, SQU has made significant strides in building an agile academic environment, forging partnerships with community institutions and the public and private sectors and nurturing a culture of innovation and entrepreneurship. Together, these efforts ensure that research and educational capabilities are channelled towards national priorities, turning knowledge into tangible outcomes across all sectors.

Key indicators of the SQU's pivotal role in building a knowledge society and advancing the development journey:

Accreditation
of **188**
academic
programmes
at the
undergraduate
and
postgraduate
levels

70%
of
programmes
are
accredited
according to
national and
international
standards

85%
increase in
job market
satisfaction
at SQU

1705
Peer-
reviewed
research
published in
international
journals

Registration
of **(5)** new
invention
patents and
13 invention
disclosures

The private
sector's
contribution
to research
and
development
spending
rose to
38.6%

Financial
returns of
(1,997,388.5)
Omani rials
from paid
consultations
and
educational
programmes

(1,864,571)
Omani rials
Financial
investment
returns



University of Technology and Applied Sciences

The University of Technology and Applied Sciences (UTAS) continues to advance its national contributions, building on a long history of dedicated work to keep pace with rapid technological developments and global transformations. This progress is guided by the objectives and pillars of Oman Vision 2040 and the Eleventh Five-Year Development Plan. His Majesty Sultan Haitham bin Tarik, may Allah protect him, provided a clear direction during his opening of the first annual session of the eighth term of the Council of Oman, emphasising the priority of establishing the digital economy as a pillar of the national economy. The UTAS has achieved considerable accomplishments across various fields, reflecting its commitment to development and innovation in line with its mission and vision.

Its branches span all governorates of the Sultanate, except Al Buraimi and Al Wusta. Batinah North Governorate is served by two branches in Sohar and Shinas, whilst Batinah South Governorate is served by branches in Al Musannah and Rustaq. This wide reach underscores the university's role as an accessible resource for students across

the Sultanate and its growing contribution to national development. UTAS's academic programmes and specialisations rest on several key pillars: alignment with Oman Vision 2040, the university's own vision, mission, and strategic objectives, the evolving needs of the labour market, the requirements of national development, and keeping pace with new knowledge, skills, and professional developments in academic fields.

UTAS's Statistics 2024-2025



46,875

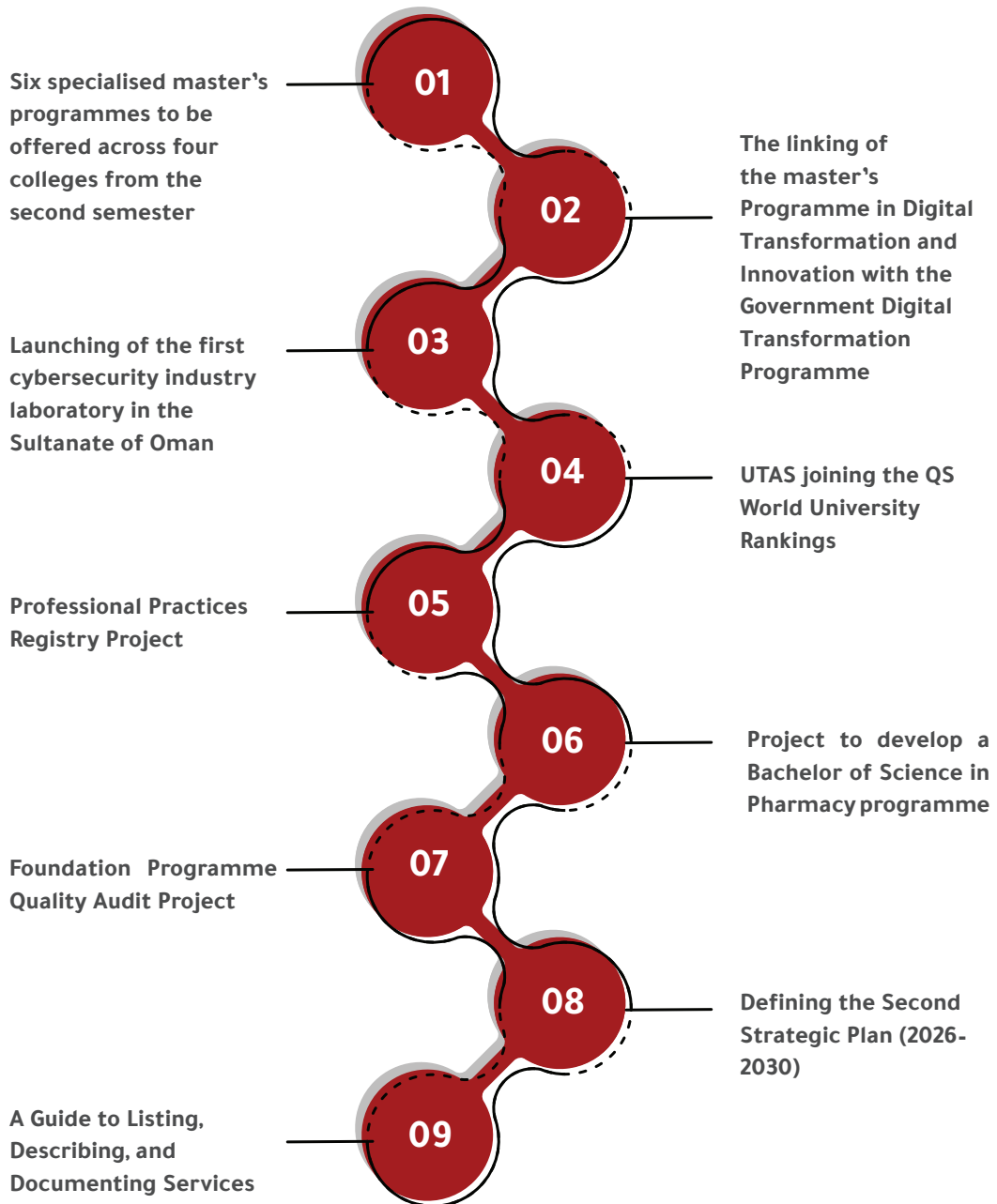
male and
female
students



6,292

graduates
in various
disciplines

Key Programmes, Initiatives, and Projects of UTAS in 2024-2025



UTAS's Awards

The Golden Vanguard Medal at the Third Arab Girl Guides Camp in Jordan

Third place and the bronze medal in the Asian University Football Championship in Malaysia

UTAS has been included in the list of global centres for NASA applications

Second place in the Arab world in the Arab Anti-Smoking Award (Makeen)

Third place in the Arab world at the Second Arab Camp for Talented and Innovative Youth (ALECSO)

Four university innovations were selected from among 36 projects at the Geneva International Exhibition of Inventions

The Grand Prize and the Golden Shield at the Dar Al Ata Volunteer Work Competition

12 awards in the «We Are Oman 2025» educational programme



The Oman Authority for Academic Accreditation and Quality Assurance of Education

The Oman Authority for Academic Accreditation and Quality Assurance of Education (OAAAQA) is advancing steadily through a range of integrated efforts towards building a high-quality educational system capable of keeping pace with global trends and achieving the goals of Oman Vision 2040 in education and national capacity development. Royal Decree No. 9/2021 reflects the keen interest of His Majesty Sultan Haitham bin Tarik, may Allah protect him, in developing this vital sector, expanding the Authority's remit to encompass both school and higher education, and the qualifications issued by their institutions. This strengthens the independence, impartiality, and objectivity of the external review processes conducted by OAAAQA, which are grounded in the twin pillars of competence and experience.

Key 2025 Achievements

Quality Assurance and Higher Education

39 institutions were included in the institutional accreditation activities schedule.
23 institutions obtained institutional accreditation.

Quality Assurance of Academic Programmes

- 11 programmes were included in the programme standards activities schedule, of which 2 received programme accreditation.
- Implementing training programmes for reviewers and academics.
- Reviewing, developing, and translating relevant regulations and manuals.
- Two new bodies were added to the register of international external quality assurance bodies and agencies, bringing the total to 55.
- Strengthening the national register of external reviewers, which now comprises 405 external reviewers.

Assessment of National and International Qualifications

- Alignment and inclusion of 18 national and international qualifications in the National Qualifications Register.

Enhancing the Quality of School Education

- Launching the training programme to qualify external reviewers for evaluating school performance, targeting 150 external reviewers.
- Training school leaders and administrative supervisors in three governorates in preparation for rolling out the system across 100 public and private schools.

Risk Management

- Identifying, classifying and addressing 205 risks.
- Developing research and studies through the design and analysis of 16 questionnaires.



Khasab Hospital in Musandam Governorate

Health Services

The health sector in the Sultanate of Oman is vital and has witnessed remarkable and sustained development in recent decades. The government has devoted considerable attention to developing the health system and enhancing its efficiency and service quality, in line with the pillars of Oman Vision 2040, which aims to build a fair and sustainable health system centred on human wellbeing and quality of life. Recent years have seen a focus on improving the efficiency of the health system by developing the infrastructure of health institutions, modernising legislation, and implementing digital solutions for remote healthcare delivery. Investment has also been directed towards training national cadres across medical and paramedical specialisations, as well as strengthening the system's capabilities in epidemiological surveillance and health emergencies. In pursuit of health sustainability, the Sultanate is keen to strengthen partnerships among government, the private sector, and civil society, encourage investment in health, and support research, medical innovation, and the localisation of the pharmaceutical industry. This progress reflects the Sultanate's commitment to building an integrated and modern healthcare system that keeps pace with global advancements, with service quality and human health firmly established as national priorities.

Universal health coverage is one of the fundamental pillars of health sector development under Oman Vision 2040, aiming to ensure that all members of society have access to comprehensive, high-quality healthcare without incurring excessive financial burdens. The programme focuses on enhancing the efficiency of the healthcare system through infrastructure development and the expansion of preventive, curative, and rehabilitative services across all governorates. Particular emphasis is placed on strengthening primary healthcare as the main entry point to the health system, linked to specialist services through an effective referral system that ensures integration and seamless service delivery.



Newly Opened Health Projects

- - Al Mazyouna Hospital.
- - Upgrading the Thumrait Health Centre to a local hospital.
- - The Fertility Centre within the General Directorate of Khoula Hospital.
- - Marsoudd Health Centre.
- - Balad Seet Health Centre.
- - The dialysis unit at Mahout Health Centre.
- - Maqshan Hospital.
- - Saih Al Maashi Health Centre.
- - Al Jarda Health Centre.
- - Al Fay Health Centre.
- - Al Amerat Heights Health Complex.
- - The dialysis units at Al Mazyouna Hospital and Sohar Health Complex.
- - Expansion and development of 7 hospitals, a health complex, a medical fitness centre, and 19 health centres.

Development of Health Services

The Ministry of Health seeks to expand the scope of health services and strengthen the healthcare system by providing high-quality services aligned with global scientific and technological advancements. Progress has already been made towards this goal, with the expansion of specialist clinics across several health institutions and the performance of complex surgical procedures in referral hospitals. Outpatient visits exceeded 15.6 million in 2024, and more than 14.1 million visits were recorded between January and October 2025. In 2025, the National Centre for Statistics and Information conducted a survey on public satisfaction with health services in the Sultanate. The survey covered four main areas relating to the condition of health institutions and patient satisfaction with doctors, nurses, and pharmacists. The results showed that satisfaction with health services in government institutions reached 81.1%, up 11.4% from 2024.

Key Medical Achievements Recorded for the First Time in the Sultanate of Oman



Use of the Rotablator Rotational Atherectomy System to perform eight complex procedures



Performing heart surgery without opening the chest cavity



Laparoscopic cholecystectomy in a patient infected with the liver fluke Fasciola



Use of Romiplostim to treat a child with Down syndrome and bone marrow failure



Removal of a rare and large abdominal cavity tumour

Organ Donation



More than 25 thousand people wish to donate through the “Shifa” application

The Royal Hospital conducted:



40 Kidney transplant operation



9 Liver transplant operations



63 successful corneal transplants

Developing and Improving Health Services



Health services specifically tailored for children:

- Strengthening childhood immunisation programmes and adding early screening for 26 diseases.



Services specifically tailored for women and childbirth:

- Enhancing premarital medical examination services and introducing a training programme in obstetric emergency medicine.



Measures to reduce waiting times:

- Reducing the average waiting time for new appointments in outpatient clinics at referral hospitals to only 4 to 5 weeks.

Health Sector Updates:

- Adoption of the organisational structure and national health policy.
- Strengthening the decentralisation of health services in specialist hospitals, -Developing the quality and accreditation system for evaluating the performance of the health system.
- Starting to design the eleventh five-year plan (2026/2030).
- Increasing spending efficiency, improving productivity, reducing waste and localising specialist services.

Healthcare Leadership Preparation and Development Project

The Healthcare Leadership Preparation and Development Project is one of the strategic programmes stemming from Oman Vision 2040 in the field of human resource development. It aims to build a second tier of supervisory leaders in the healthcare sector, in collaboration with the World Health Organization. The leadership training and development plan was adopted following a comprehensive study of the current situation to identify the programme's leadership needs and the skills required. A select group of national talents is chosen through specific tests and criteria developed for this project. These individuals possess the leadership capabilities needed to assume responsibility and contribute effectively to the development of the healthcare system. During 2024, 50% of supervisory positions were filled through this programme, equipping their holders to meet challenges and support the continuous improvement of the national healthcare system.

Health Education, Training and Qualification:

(628)

Graduates from
Oman College of
Health Sciences

(165)

graduates from the
Higher Institute for
Health Specialities

(175)

doctors are currently
pursuing their studies
at the Ministry's
expense, and 90 doctors
have completed their
studies

(628)

doctors enrolled
on scholarship
programmes through
the Oman Medical
Speciality Board

(75)

employees are
continuing their
studies abroad in
the medical and
paramedical fields

More than
(1000)

employees were
trained in short
courses within the
Sultanate, including
38 who received
training abroad

Strengthening National Drug Security

01

17 factories for medicines and medical supplies in the Sultanate of Oman

02

The opening of the Menagen Pharmaceutical Industries, the first of its kind in the Middle East

03

Opening of Dhofar Pharmaceutical Industries Factory

04

Implementing a project to reduce antimicrobial resistance

Digital Transformation in the Healthcare Sector

Implementation of a retinal disease screening project using artificial intelligence at the Bousher Health Complex

Launching the Artificial Intelligence Project in the Cardiac MRI Unit at the Royal Hospital



Introducing the virtual clinic service via the «Shifa» application



Developing indicator- and event-based surveillance systems



Applying artificial intelligence to analyse patient observations and classify clinical intentions



Oman Medical Speciality Board

The Oman Medical Speciality Board (OMSB) is advancing steadily towards its vision of developing medical education and training and consolidating its position as a leading national institution in preparing qualified medical professionals to the highest international standards. This contributes to improving healthcare quality, enhancing health practitioners' efficiency, and expanding international cooperation, thereby becoming a model for advanced medical education at regional and global levels.

OMSB's Achievements



Operating
the National
Examinations
Centre via
an advanced
digital
platform



Developing
medical
training
and health
innovation
using
artificial
intelligence
technologies



Implementing
a project to
align medical
specialisations
with
epidemiological
and population
needs

تجاوب
TAJAWOB

Activating
the Tajawob
platform
to enable
beneficiaries
to submit and
track their
requests
electronically,
linking more
than 55
government
entities



(197)
doctors
have joined
(21)
specialised
programmes



Bab Al Salam Mosque

Ministry of Endowments and Religious Affairs

The Ministry of Endowments and Religious Affairs designated 2025 as the “Year of the Employee.” To support this initiative, the Ministry developed a comprehensive plan and implementation framework aligned with the objectives of Oman Vision 2040. The initiative focuses on developing human capital, strengthening institutional loyalty, fostering a culture of excellence and innovation, and motivating employees to enhance performance. The plan is built around four main pillars, from which 18 practical initiatives have been developed. These include:

Empowerment
and Capacity
Building

Motivation

Internal
communication

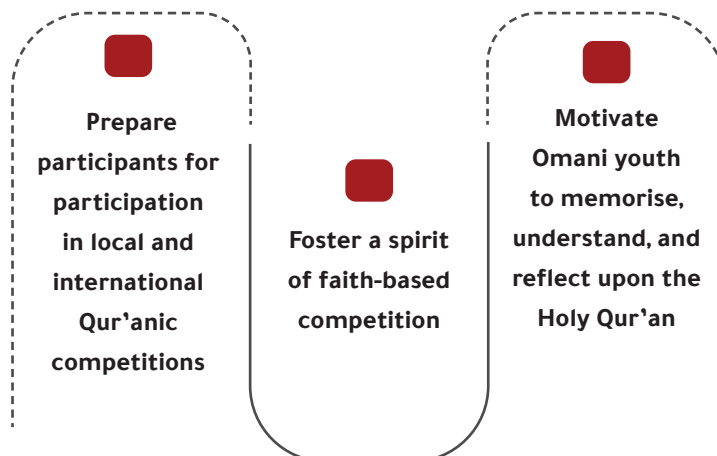
Excellence

The following section provides a brief overview of the achievements of the Ministry’s sectors during 2025, reflecting its efforts to enhance institutional performance and support employees as a fundamental pillar in delivering government services efficiently and effectively.

I. The Holy Qur'an

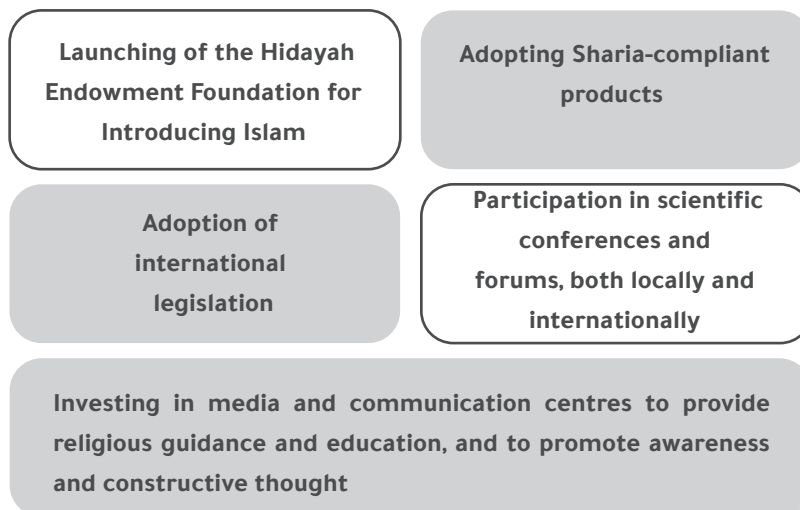
The Ministry of Endowments and Religious Affairs is responsible for promoting the dissemination and teaching of the Holy Qur'an in accordance with Royal Decree No. 6/1999. As part of its institutional development, a specialised Department for the Holy Qur'an was established following the Ministry's restructuring under Ministerial Decision No. 306/2021. The department comprises three sections: the Holy Qur'an Section, Qur'anic Teaching Strategies, and Interactive Programmes. Its responsibilities include developing educational curricula, supervising local and international Qur'anic competitions, monitoring the printing and translation of Qur'anic materials, and designing innovative educational initiatives. Among these initiatives are the Innovative Tajweed Curriculum, the e-Learning Programme, the Qur'anic Certification Project, and the Misk Programme for female Qur'an memorisers. The Ministry also seeks to regulate and expand Qur'anic schools to ensure the quality and continuity of educational programmes, in alignment with the objectives of Oman Vision 2040.

In 2025, the Ministry launched the Fastamsek Qur'an Memorisation Competition, sponsored by the Sheikh Mustahil bin Ahmed bin Ali Al-Mashani Endowment Foundation, to promote greater engagement with the Holy Qur'an, support Qur'anic schools as centres of knowledge and faith, and recognise outstanding participants. The competition included two categories for male and female participants, with two levels of full Qur'an memorisation, with or without the interpretation of Surah Al-Baqarah. A total of 347 participants took part, competing for prizes totalling 45,000 OMR. The competition aimed to:



II. Fatwa

The Ministry of Endowments and Religious Affairs seeks to consolidate the official authority for issuing fatwas in the Sultanate of Oman, thereby strengthening trust between the government and society. This is achieved through the provision of fatwa services locally and internationally via direct, traditional, and digital channels. The fatwa sector has witnessed a notable increase in the number of beneficiaries and in the number of individuals embracing Islam. At the same time, institutional performance has been strengthened and public communication further enhanced.



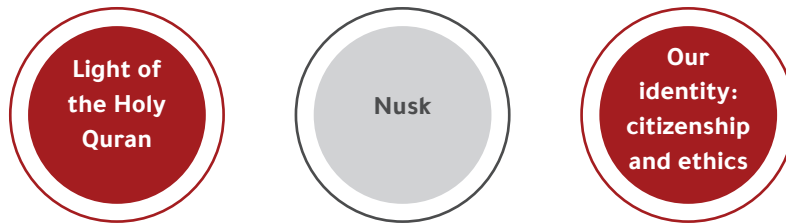
To strengthen the distinguished relations between the Sultanate of Oman and Malaysia, and to promote cooperation between academic and research institutions in the two brotherly countries, the Omani Research and Studies Centre IIUM was established at the International Islamic University Malaysia. The Centre aims to introduce the Sultanate of Oman by highlighting its people, civilisation, and achievements. It also seeks to advance Omani studies, raise awareness of their significance, and encourage researchers, academics, and specialists to conduct research related to Oman. In doing so, the Centre contributes to strengthening scientific cooperation and enhancing cultural, academic, and research exchange between the two countries.

III. Preaching and Guidance

The Ministry of Endowments and Religious Affairs seeks to strengthen the preaching and guidance sector as a key pillar in building trust between the government and society and in promoting the values of moderation, tolerance, and good citizenship within Omani society. The sector aims to strengthen society religiously, intellectually, and socially, while fostering a balanced national identity. In doing so, it contributes to building a community free of extremist manifestations and reflects the Sultanate of Oman's distinguished global standing on peace indicators for several consecutive years.

The Ministry also provides mosques, prayer halls, and schools with qualified religious personnel, supervises preachers and religious guides, and seeks to enhance their professional capabilities. In addition, it delivers religious services electronically via the preaching and guidance system (Ma'rifah), improving operational efficiency and facilitating access to services.

Key awareness programmes in the preaching and guidance sector for 2025 include:



Statistics and Indicators		
The percentage of beneficiaries of religious activities increased by 5% , bringing the total number to 18,124 beneficiaries	The number of Holy Qur'an students increased by 7% , reaching a total of 20,556 learners.	Percentage of beneficiaries of the Ministry's preaching and guidance services: 80%

IV. Zakat (alms)

Zakat is a fundamental pillar of the Ministry of Endowments and Religious Affairs' activities. It is an act of worship that plays an important role in strengthening social solidarity and fostering trust between the government and society, while ensuring that funds are distributed through the prescribed Sharia-compliant channels. The Zakat sector regulates the collection and disbursement of zakat funds to ensure transparency and credibility. This is facilitated through the electronic Zakat system (zakah.om), which has helped regulate the flow of funds, improve the efficiency of collection and distribution, and enhance public confidence in fulfilling this important pillar of Islam.

Statistics and indicators of the Zakat sector		
Total payments in 2025 via the portal 7,661,371 Omani Rials	Number of contributions 144263 Contributions	Total relief programmes 88 programmes

The Zakat sector aims to facilitate the electronic collection and distribution of zakat, ensure fairness in its allocation, and empower eligible families. It also directs support to key areas such as health and education for zakat beneficiaries, thereby contributing to improved quality of life and greater social stability.

V. Hajj and Umrah Affairs

The Ministry of Endowments and Religious Affairs manages the Hajj and Umrah sector in accordance with a clear philosophy based on governance, efficiency, quality, digital transformation and transparency. This approach is implemented in line with modern best practices and in coordination with relevant authorities, foremost among them the Ministry of Hajj and Umrah in the Kingdom of Saudi Arabia. The objective is to provide an enabling environment that allows pilgrims to perform their rituals with ease and tranquillity while fulfilling the objectives of Islamic Sharia.

The Hajj and Umrah sector represents a vital component of the Ministry's work. Its management is guided by clear Sharia and regulatory principles. Hajj is regarded as both a physical and financial act of worship, requiring adherence to eligibility criteria, fair standards, and the dignified representation of Omani pilgrims. The Ministry's responsibilities include organising Hajj affairs between the Sultanate of Oman and the Kingdom of Saudi Arabia, distributing Hajj quotas in accordance with population size, granting eligibility through transparent procedures, and managing pilgrim affairs in the Holy Sites through the Omani Hajj Mission.

The Ministry also seeks to strengthen public confidence in this sector by enhancing governance and regulating operational procedures. This includes supervising the work of 33 specialised Hajj and Umrah companies, which compete through an electronic system, and operating the electronic system for pilgrims from the Sultanate of Oman with 100% digital coverage. In addition, the Ministry promotes institutional integration and strengthens financial oversight to ensure integrity and prevent any unlawful practices.

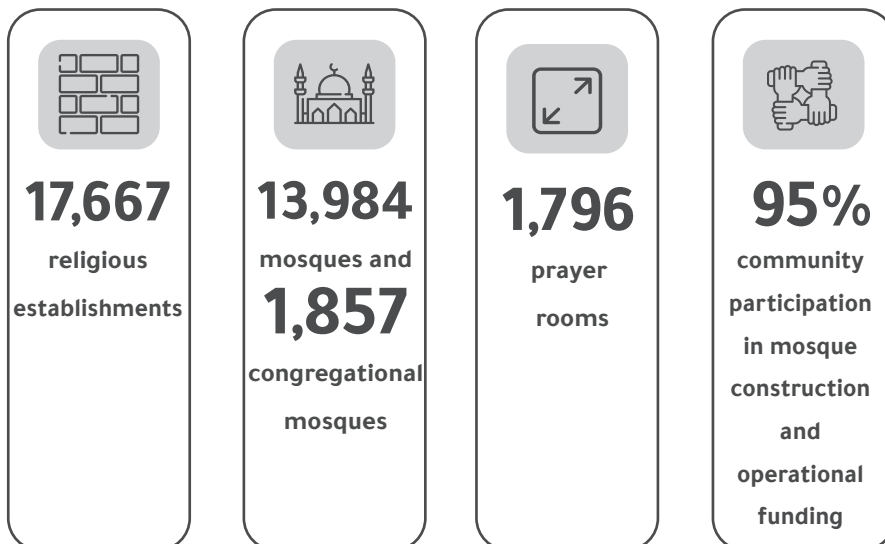
Statistics and indicators for the Hajj and Umrah sector:

Hajj applications increased from the 1437 AH season to the 1447 AH season, reaching 310,005 requests	99% satisfaction rate with the electronic registration system services for pilgrims from the Sultanate of Oman	94.7% satisfaction rate for services in Mina camp and 97.5% in Arafat. 99% for health services and 100% for security services
97.8% satisfaction rate for entry and exit services via land and air ports	98.9% satisfaction rate for religious guidance services	The electronic system for registering pilgrims from the Sultanate of Oman received the "Labaytum for Excellence" award from the Saudi Ministry of Hajj and Umrah

VI. Mosques

The Ministry of Endowments and Religious Affairs oversees the regulation and management of mosque affairs in the Sultanate of Oman within a governance framework that promotes financial sustainability and strengthens the mosque's role in community development. This approach was reinforced by designating 2024 as the "Year of the Mosque," highlighting the mosque's status as a house of worship and its role in preserving social values and fostering responsible citizenship. As part of this initiative, the Ministry established the electronic mosque system (masajid.mara.gov.om), linked mosques to the National Register of Endowments and the State Treasury, and appointed trustees and boards of trustees to oversee their administration. In addition, dedicated endowments were created to cover operational expenses and ensure the sustainability of mosque services. These measures enhance administrative efficiency and strengthen institutional integration. The Ministry also focuses on regulating mosque construction by determining capacity based on population density, verifying applicants' financial capacity, and ensuring that mosques are built to meet actual community needs.

Statistics and indicators of the mosques sector in 2025



VII. Endowments Sector

The Ministry of Endowments and Religious Affairs manages and develops the endowments sector as a developmental and investment arm that supports financial sustainability and strengthens trust between the government and society. This approach is reflected in a series of initiatives aimed at enhancing the governance of endowments, endowment institutions, and the affairs of their administrators. These initiatives include designating 2023 as the “Year of Endowments,” launching the National Endowments Registry, and establishing the Omani Endowment Foundation. Together, these measures enhance the efficiency of endowment management and ensure its sustainability in line with best institutional practices.

Statistics and indicators of the endowments sector in 2025

41,626
assets, with a
value exceeding
53 million
Omani Rials

The number of
shares increased to
100
shares

70
Endowment
Foundations

Revenue growth of
8.5%

The Ministry operates the electronic system for endowments (waqf.mara.gov.om), which provides a comprehensive electronic database and performance indicators. Through endowments, approximately 95% of the construction and operational expenses of mosques and prayer halls are covered. Endowments in the Sultanate of Oman are deeply rooted in Oman’s history. The first recorded endowment dates back more than 1,400 years, while some of the oldest surviving endowments were established by Imam Al-Warith bin Ka’ab Al-Kharousi over 1,200 years ago. Today, there are approximately 100 types of endowments, including those dedicated to aflaj (traditional irrigation systems), water springs, orphans, the sick, and travellers, among others. This diversity reflects the enduring role of endowments as long-term investments for the public good, contributing to the preservation of religious heritage and the promotion of sustainable community development in line with the objectives of Oman Vision 2040.

Digitalisation and E-government in Endowments

The Ministry of Endowments and Religious Affairs is implementing a comprehensive digital transformation as a key pillar for strengthening trust and enhancing institutional efficiency. This transformation is being achieved through the development of integrated digital systems governed by specialised operational frameworks, enabling the Ministry's sectors to utilise modern technologies and digital programmes to achieve their objectives. These efforts have strengthened information and service integration with state institutions and service providers, implemented automated eligibility algorithms for competitive services, and assessed the efficiency of digital systems through beneficiary satisfaction surveys. Together, these measures reinforce transparency and improve the overall quality of institutional performance.

Statistics and indicators for the digitalisation and e-government sector

90% of services have been digitised	Replacing traditional transactions with digital services and reducing in-person visits by 80%	The Ministry's digital transformation index in government services reached 80%	Beneficiary satisfaction with digital services reached 80%
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The digital transformation system includes the operation of a range of electronic programs and systems, most notably:

- 01 Distance teaching of the Holy Qur'an.
- 02 Electronic system for issuing fatwas.
- 03 Electronic system for preaching and guidance.
- 04 Electronic system for Zakat.
- 05 Electronic system for Hajj.
- 06 Electronic system for endowments.
- 07 Electronic system for mosques.
- 08 Oman Calendar app.
- 09 Message of Peace website.
- 10 «Sadaqu» app.
- 11 The management of endowments and treasury services, mosques and Qur'anic schools, and geographic information systems via the ministry's electronic portal (mara.gov.om).

Astronomical Affairs

Omanis have been associated with astronomy and the study of the stars since ancient times. Alongside other scholars, they contributed to observing celestial bodies, tracking their movements, and accurately determining their positions. This rich legacy of knowledge and practical application reflects the depth of their expertise and their effective use of astronomy in the service of society within the Sultanate of Oman and beyond.

Building on this scientific heritage, the Sultanate of Oman has adopted a balanced and institutional approach to lunar observation, combining the objectives of Islamic law with the requirements of modern astronomy. The Department of Astronomical Affairs is responsible for observing the crescent moon, conducting precise astronomical calculations, and monitoring various astronomical phenomena and events. In this context, the Department implemented several specialised programmes and initiatives during 2025, most notably:

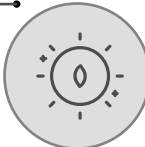
Organising an astronomical observation event for the Sun and the planet Saturn at the University of Technology and Applied Sciences- Muscat.



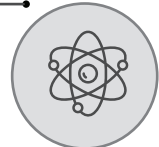
Participation in the COMEX 2025 exhibition, 8-11 September, 2025.



Organising an event to observe the partial lunar eclipse in cooperation with the Oman Astronomical Society at 12 locations across various governorates of the Sultanate of Oman.



Participation in the Al-Khouth Science Festival at Al-Khouth Basic Education School for Boys, as well as the Family Creativity Forum in the Wilayat of Sinaw.



Oman's approach to observing the crescent moon and promoting interest in astronomy, both historically and in modern times, remains a pioneering model that enjoys regional and international recognition and continues to attract the attention of researchers and scholars. This experience is characterised by a balanced institutional approach that combines the objectives of Islamic Sharia with modern astronomical knowledge. It follows a rigorous scientific methodology and aligns with international best practices, demonstrating the Sultanate of Oman's ability to integrate its scientific heritage with the principles of governance, specialisation, and institutional excellence.



Social Development

The Ministry of Social Development continues its efforts to consolidate the values of social solidarity and build an integrated social welfare system that provides social and economic support and empowerment to all segments of society, including families, the elderly, people with disabilities, women, children, and civil society organisations, with the ultimate aim of building an economically and socially empowered society. During 2025, the Ministry launched a range of new programmes and projects across various development sectors to enhance social work, support and empower the most vulnerable groups, build effective social protection mechanisms, strengthen family cohesion and social solidarity, activate community partnerships, and improve resource efficiency in delivering high-quality social services.

Rehabilitation Programmes, Projects, and Initiatives to Empower People with Disabilities

Inaugurating **(4)** sheltered workshops in Nizwa, Al Mudhaibi, Al Rustaq, and Salalah, targeting **(170)** beneficiaries

(60) graduates from the second cohort of the «Join Us for Them» initiative, with **(30)** participants successfully employed

Launching the «Batinah South: Friendly to People with Disabilities» initiative

Launching the professional diploma programme in autism spectrum disorder to train and qualify **(47)** special education graduates seeking employment

Statistics on Enrolment in Governmental, Private, and Non-profit Centres

(4020)
enrolled
beneficiaries
distributed
across **(41)**
government
centres
in various
governorates

(4478)
beneficiaries
enrolled
across **(72)**
private
rehabilitation
centres

(662)
enrolled
beneficiaries
distributed
across **(11)**
private
rehabilitation
centres

(4282)
individuals
benefiting
from
assistive
devices and
support
services

(68071)
disability
cards
issued in
total

The Family: Foundation of a Thriving Society

The family development sector is one of the Ministry of Social Development's most important areas of focus, given its pivotal role in building a stable and cohesive society. In this context, the Ministry has launched a range of development programmes and services that strengthen this sector and target its various segments. In the area of child protection and raising awareness of children's rights, the Ministry launched the Child Protection Guide, which aims to develop the social protection system for children by defining the roles of relevant authorities, standardising national procedures related to cases of abuse and neglect, and enhancing the capabilities of those working in child protection.

The Ministry also launched the National Guide for Childcare in Foster Families, which serves as a national reference regulating the mechanisms for caring for children in need of family care, establishing clear criteria for selecting and monitoring foster families, and ensuring a safe and stable family environment conducive to the child's sound and balanced upbringing. The Ministry supervises 366 nurseries accommodating approximately 9,565 children. It conducts periodic follow-up visits to ensure compliance with quality, safety, and security standards and to maintain a safe, educational, and healthy environment staffed by qualified and trained personnel.

Child Care Centres & Youth Hostels

The Ministry provides residential care for children deprived of normal family care due to social circumstances through the Child Care Centre and Youth Hostels. The centre offers an alternative family environment that provides comprehensive care encompassing living, educational, social, psychological, and health aspects, with a focus on developing children's abilities through diverse educational, cultural, and recreational programmes. The number of children enrolled in the centre up to the end of the first half of 2025 reached 83, comprising 33 boys and 50 girls, while 77 young people were enrolled in the youth hostels.

Family Protection Centre

The Family Protection Centre at the Ministry of Social Development plays a pivotal role in promoting family stability and protecting families from various forms of violence and abuse. It develops and implements awareness and care programmes, and provides protection, psychological, and social support services to various segments of society, in accordance with legal frameworks and regulations.

Strengthening and Protecting the Family

(49) children at risk of abuse were placed in the Family Protection Centre

(6) cases of women subjected to abuse, and **(11)** cases of women whose guardians unlawfully refused to permit their marriage

Child Protection Committees dealt with **(1792)** cases of children at risk of abuse

The Child Protection Hotline received approximately **(1005)** calls relating to various protection reports and cases

The centre dealt with **(23)** cases of human trafficking

Juvenile Care



The Ministry of Social Development gives special attention to juveniles through an integrated system of programmes and services aimed at protecting, rehabilitating, and reintegrating them into society, delivered through juvenile reform centres and juvenile guidance centres. These institutions operate on a reformatory and educational approach, providing a safe and supportive environment and implementing educational, vocational, and guidance programmes that develop juveniles' abilities and reinforce values of discipline and responsibility, contributing to the prevention of delinquency and enabling positive reintegration into society. The Ministry also continues its follow-up with juveniles after their placement period through the Aftercare Programme, which runs until the juvenile reaches the age of 18 and may be extended to 21 where the case requires, ensuring continued support, reducing the risk of reoffending, and enhancing opportunities for psychological and social stability.

During the first half of 2025, the Ministry received 38 cases of at-risk juveniles referred by the Public Prosecution and 265 cases of delinquent juveniles. A further 359 juvenile cases were monitored during the same period. The number of delinquent juveniles placed in the Juvenile Reform Centre reached 27, whilst 9 at-risk juveniles were placed in the Juvenile Guidance Centre. A total of 36 cases benefited from aftercare programmes, reflecting the Ministry's role in strengthening the social justice system, protecting young people, and providing a comprehensive environment for containment and rehabilitation.

Elderly Care



The Ministry of Social Development continues its efforts to strengthen the integrated care system for the elderly by developing programmes and services that address their needs, protect their rights, improve their quality of life, and ensure their active participation in the family and society.

Home Care Program for the Elderly

1 3 2 7

beneficiaries
of the
programme
across
various
governorates

1 3 2 7

assistive and
medical devices
provided,
including
wheelchairs,
medical beds, and
hearing aids

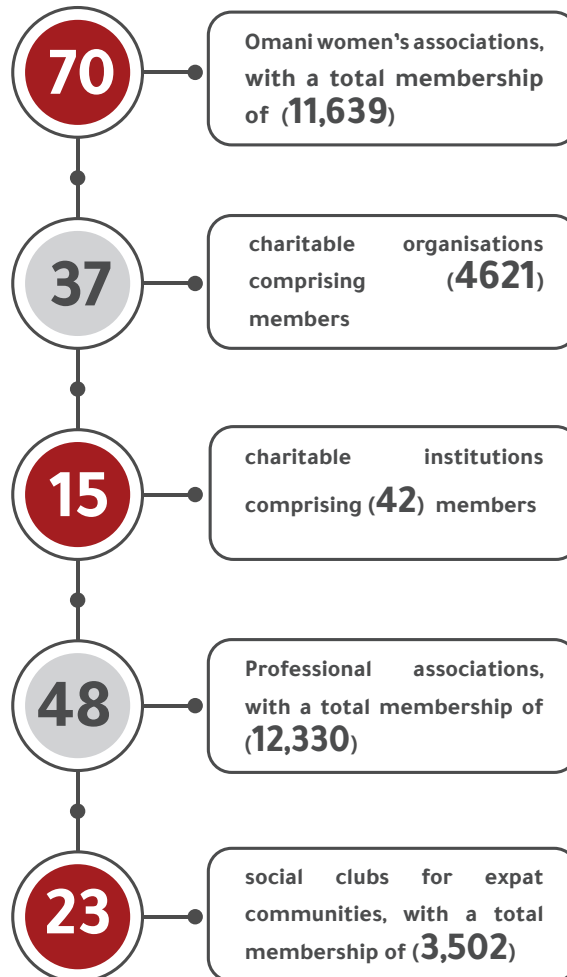
3 6

elderly
individuals
who received
care within
alternative
family settings

Civil Society

The Ministry of Social Development is placing increasing emphasis on strengthening the role of the civil society sector, which represents a fundamental pillar in supporting the social development process. This is achieved through supervising civil and professional associations, Omani women's associations, and social clubs for foreign communities, and working to empower them and enhance their participation in community development.

Civil Society Sector Statistics

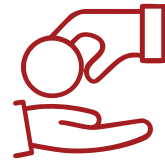


Statistics on the Charitable Sector and Social Development Committees

(64) volunteer teams, **(31)** charitable societies, and **(5)** endowment institutions registered on the Jood platform



More than **(200,000)** donors on the Jood platform, with total donations exceeding **(3.7)** million Omani rials



(2350) beneficiaries of assistance provided by social development committees, totalling **(389,804)** Omani rials



(242,065) beneficiaries of assistance provided by volunteer teams affiliated with the development committees, totalling **(7,707,495)** Omani rials





Culture, Sports and Youth

The Ministry of Culture, Sports and Youth affirms its continued pivotal role in consolidating Omani cultural identity and preserving its intellectual and artistic achievements. Through its Cultural Sector, it seeks to enhance the Sultanate's presence regionally and internationally, in line with the strategic vision to build a sustainable, knowledge-based, and creative society. The Cultural Sector continues to implement programmes and plans aimed at strengthening cultural work in the Sultanate in line with a sustainable development vision, grounded in reinforcing national identity and projecting the Sultanate's presence on the regional and international stage through knowledge and creativity.

The Ministry's Cultural Strategy has been a fundamental pillar in supporting the development of the cultural sector and launching targeted projects that seek to highlight and preserve Omani cultural heritage, reflecting the depth of Omani history across the ages and its rich intellectual and cultural legacy.

During 2025, the Cultural Sector delivered a wide range of activities and programmes, spanning specialist seminars, training workshops, intellectual sessions, literary and

knowledge-based events, local and international exhibitions, and high-quality research projects. Platforms were created to showcase the work of creative individuals, researchers, and talented people. At the same time, sustained efforts continued to preserve tangible and intangible heritage, document intellectual output, support cultural and creative industries, and foster knowledge among children and young people, all with a view to nurturing generations equipped to engage thoughtfully with the present and the challenges ahead. Underpinning all of this is the Cultural Sector's commitment to consolidating the values of national belonging and safeguarding the authentic system of Omani values and traditions. This is pursued through high-quality programmes and initiatives that bring the components of national identity to the fore, support cultural heritage in the collective consciousness, empower creative practices, and develop human capacities across the cultural field.

On the international stage, the Cultural Sector was actively represented at several significant meetings and conferences in 2025. These included the 18th session of the Intergovernmental Committee for the Protection and Promotion of the Diversity of Cultural Expressions at UNESCO in Paris, the 46th meeting of the Standing Committee on Copyright and Related Rights in Geneva, the 50th and 51st sessions of the WIPO Intergovernmental Committee on Intellectual Property and Genetic Resources, Traditional Knowledge and Cultural Expressions (IGC), also in Geneva, and the 10th session of the Conference of the Parties to the 2005 Convention on the Protection and Promotion of the Diversity of Cultural Expressions in Paris. The Ministry also participated in the 43rd session of the UNESCO General Conference, which was held in Samarkand, Uzbekistan.

The exhibition «Cultural Communication: From Oman to the World» was organised at the headquarters of the World Intellectual Property Organization (WIPO) in Geneva, presenting specialist knowledge and cultural displays that brought the depth of Omani national identity to life through a collection of authentic cultural and creative works

A Flourishing Cultural Scene

Intellectual Events and Programmes Presented by the Literary Forum

- Symposium: The Literary Criticism Movement in Oman - Horizons and Aspirations
- Symposium: Scholarly Explorations of the Thought of Sheikh Sulaiman bin Nasser Al Lamki
- Symposium: Sources of Dhofar's History
- Introductory sessions on the Omani Encyclopaedia for Youths
- Symposium: Omani Women in Foreign Sources
- Panel Discussion: Qalhat in Foreign Sources
- Workshop: Information Sources and the Use of Artificial Intelligence Tools
- Two programmes: Hiwar Al-Ma'rifa (Dialogue of Knowledge) and Afaq Hadariya (Civilisational Horizons)
- Publishing several studies and books documenting various aspects of Omani intellectual and cultural heritage
- Implementing the pioneering national project «Oral History»
- Converting twenty issues of the Forum's publications into digital copies

Digital Transformation Efforts



(50) manuscripts from the House's collection and **(10)** external manuscripts photographed using the digital scanning system



Restoration of **(5)** manuscripts from the House's collection and **(3)** external manuscripts, totalling **(572)** pages



Manuscript binding **8**

Participation in Efforts to Enhance the Presence and Support of the Cultural Sector

Organising the Muscat International Book Fair, attracting more than **(70) media professionals** from countries around the world

Participating in **(14) international exhibitions, both Arab and foreign, in 2025**

Introducing the **Excellence Competition for Private Libraries and Cultural Centres**

Organising the celebration of **World Poetry Day**

The Sultanate of Oman is a guest of honour at **three major exhibitions: the Cairo International Book Fair, the Amman International Book Fair, and the Kuwait International Book Fair**

Participating in the **London Design Biennale and the Venice International Architecture Biennale**

Hosting the **15th Arab Theatre Festival**

Holding the travelling exhibition «**Japanese Manga Art - Hokusai Manga**»

Hosting the «**Iskraqt Ahd**» forum to draw a picture of the Honourable Lady

Hosting the exhibition of **(Malath: From Venice to Nizwa)**

Hosting the **Gulf Film Festival events**

Organising art exhibitions: «**Hibr 2**» for calligraphic formations and artistic manifestations, and «**Muscat Art**»

Omani Youth: Excellence and Creativity



The Sultanate of Oman achieved a new global milestone, reflecting the excellence and creativity of Omani youth in visual arts, by winning two World Cups at the 42nd FIAP Youth Biennial in the Under-16 and Under-25 categories. In the Under 16 category, photographer Amer bin Mohsen Al Hajri won the silver medal, whilst Layan bint Sultan Al Batashiy and Yassin bin Mohsen Al Hajri each won the bronze medal. In the Under 25 category, photographer Wahab bin Ibrahim Al Kindi won the silver medal, further confirming Oman's distinguished presence on the global art scene.

In support of cultural creativity, the Clubs' Cultural Creativity Competition recognised several winning talents across various fields: Mohammed bin Abdullah Al Farsi in classical Arabic poetry, Fahd bin Ali Al Maamari in Nabati poetry, Khamis bin Fayel Al Zar'i in sports commentary, Dana bint Hani Al Balushi in debates, Hussein bin Juma Al Mukhaini in chanting, Awf bin Abdulrahman Al Balushi in music, and Ammar bin Hassan Al Hosni

in visual arts. The Rustaq Fans Media Council also won the award for best media team in recognition of its excellence in media.

These results emerged from the latest edition of the Youth Creativity Clubs Competition, which drew a remarkable turnout, affirming its status as one of the most important national platforms for discovering promising talents and nurturing young people across the Sultanate. The latest edition was distinguished by the expansion of the competition to include literary, artistic, cultural, and technological tracks, giving young people a broader opportunity to showcase their skills and develop their creative abilities. The competition was also accompanied by a series of training workshops and motivational sessions that helped develop participants' skills and enrich their practical experience. The clubs continued to play a pivotal role in fostering a supportive environment for young people by providing essential guidance and support, reflecting the Ministry's vision of empowering youth and preparing them to be active partners in the Sultanate's cultural and creative development.

Steadfast Forces:

The Shield of the Nation's Achievements and Stability





The Sultanate of Oman continues to consolidate its position as one of the safest and most stable countries regionally and internationally, attaining high rankings across global security indicators throughout its ongoing renaissance. It remains among the countries least exposed to terrorism risks and has secured a leading position in the Global Peace Index, reflecting the strength of its security system and the stability of its society under the leadership of His Majesty Sultan Haitham bin Tarik, may Allah protect him. These achievements and high rankings reflect an integrated system devoted to protecting citizens and ensuring their security. It is upheld by trusted hands working tirelessly, day and night, to safeguard the homeland and preserve its gains. The Sultan's Armed Forces, the Royal Oman Police, and other military and security institutions continue to exert sustained efforts that have strengthened security and positioned the Sultanate of Oman as a model of peace and a haven of stability.



**Military
Parade**



Scan the QR code

The military parade and naval fleet review, held on 20 and 21 November under the royal patronage of His Majesty the Sultan, the Supreme Commander of the Armed Forces, may Allah support him, as part of the Sultanate of Oman's National Day celebrations, reflect the advanced level of readiness and efficiency attained by the Sultan's Armed Forces and all its units in this prosperous era. They also highlight the sustained support and attention that have driven their qualitative development in both formations and equipment. The military parade at Al-Fath Square featured units from the Royal Army of Oman, the Royal Air Force of Oman, the Royal Navy of Oman, the Royal Guard of Oman, the Sultan's Special Force, the Royal Oman Police, Royal Court Affairs, and the divisional forces, in addition to the joint military and mounted bands. The naval parade also featured a number of vessels from the Royal Navy of Oman fleet, royal yachts, and several boats from the Royal Oman Police, reflecting the rich history of Oman's maritime heritage, which has, over the centuries, formed a firm pillar of the country's strength, stability, and openness to the world.



The Ministry of Defence and the Sultan's Armed Forces

Designing defence policies and protecting the homeland and its assets

The Ministry of Defence is responsible for implementing the defence policy of the Sultan's Armed Forces, guided by the enlightened vision and royal directives of the Supreme Commander, may Allah protect him. This is achieved through agreements to modernise systems and equipment, and through carefully planned defence procurement that meets the needs of the Armed Forces and enables them to fulfil their national role in the country's comprehensive development. These efforts are carried out in line with their duties to protect Oman's land and assets and to safeguard its enduring achievements. The Ministry's strategy and policies are grounded in a rich civilisation and a long-standing heritage.

The Sultan's Armed Forces stand as a key pillar of the modern renaissance, whose foundations were laid by the late Sultan Qaboos bin Said, may Allah rest his soul, and whose development continues under the leadership of His Majesty Sultan Haitham bin Tarik, the Supreme Commander, may Allah protect him. His Majesty affirmed his support and attention in his address of 23 February 2020, stating: "We record, with pride and honour, our appreciation and gratitude to all those serving in our valiant armed forces and the military and security sectors, who are entrusted with protecting this dear homeland, defending its borders, and safeguarding its achievements. We



reaffirm our continued care for them, so that these sectors remain a steadfast fortress and a reliable shield, defending every part of our dear homeland.”

The personnel of the Sultan’s Armed Forces remain central to its strength and continue to receive the attention and care of His Majesty the Supreme Commander, may Allah protect him. They represent its true wealth and form the cornerstone of its development, training, and armament systems across its main branches: the Royal Army of Oman, the Royal Air Force of Oman, and the Royal Navy of Oman, together with the Royal Guard of Oman and the Sultan’s Special Force, are founded on advanced training designed to achieve the highest levels of operational efficiency. This has produced modern, well-organised and well-equipped forces that integrate all elements of a joint arms system, with personnel capable of effectively utilising the latest military technologies across a range of fields.

In light of escalating digital challenges, increasing attention has been given to cyber defence as a key domain of modern national security. The Sultan’s Armed Forces continue to develop their cyber capabilities by establishing specialised structures to monitor cyberspace, strengthening network and data security, and enhancing personnel skills in cybersecurity through advanced training programmes and international cooperation with leading institutions.



The Sultan's Armed Forces play an important role in developing human capabilities by training civilian personnel in navigation, communications, and administration. They also deliver military discipline programmes for young people, helping to instil a strong sense of responsibility and national duty. The Sultan's Armed Forces conduct search-and-rescue and evacuation operations during natural disasters, assist fishermen, support distressed vessels, and contribute to environmental protection and the expansion of green spaces.



Chief of Staff of the Sultan's Armed Forces

Defined roles and key responsibilities in support of development

The Chief of Staff of the Sultan's Armed Forces oversees a wide range of operational, training, qualification, service, media, and cultural coordination functions. It plays a central role in supporting and developing the capabilities of the Armed Forces and enhancing them across its various branches, brigades, formations, and bases through the work of its directorates and departments in fields such as planning, training, technology, media, social affairs, knowledge development, administration, and sport. It is also committed to providing its personnel with everything they need to consistently achieve the highest standards.



Royal Army of Oman

Over the years of the blessed Renaissance, the Royal Army of Oman has undergone sustained development and modernisation, becoming a source of pride and honour. Its brigades, formations, and units have been equipped with advanced weapons systems, supported by training programmes aligned with these technologies from a modern operational perspective. Its personnel have also been developed both scientifically and technically to meet evolving demands. Continuous training strengthens combat readiness, alongside comprehensive development across all brigades, formations, and units. They are equipped with a wide range of capabilities required to carry out their national duties, including armoured personnel carriers, modern artillery systems, air defence systems, armoured vehicles, signal capabilities, transport assets, and maintenance facilities.

As a result, these brigades and formations form an integrated, high-level combat system that demonstrates strong operational, administrative, and technical capability. The divisional forces have also undergone significant organisational development, supported by infrastructure, service facilities, and advanced communication systems. The acquisition and modernisation of advanced weapons continue in line with the Royal Army of Oman's plans, enabling it to meet its operational requirements and national duties, and to align with the strategy of building an integrated Omani military system. This is achieved through the modernisation and development of unit structures, as well as the establishment of specialised and professional formations capable of safeguarding the homeland and preserving the achievements of the modern Omani renaissance.



Royal Air Force of Oman

The Royal Air Force of Oman has undergone significant advancement across all aspects of its operations, emerging as a modern, well-organised, and well-equipped force. It operates advanced aircraft and fighter jets, supported by modern systems and highly trained personnel, enabling it to safeguard the achievements of the comprehensive Omani renaissance within a clear and well-planned framework. The capabilities of this force have been strengthened through the acquisition of a diverse range of aircraft and systems, including fighter jets, transport aircraft, helicopters, air defence systems, training aircraft and flight simulators.

The Air Force has also concluded a number of agreements to meet future challenges and requirements and to enhance its armament capabilities by introducing the latest military technologies into its systems. It is further supported by air bases equipped with the necessary infrastructure and systems to ensure effective operations in a wide range of conditions. Systems, equipment, transport assets, and personnel are continuously upgraded to maintain high levels of efficiency and readiness. This ensures that the Royal Air Force of Oman can carry out its tasks and national responsibilities in safeguarding Oman's skies, while also supporting the other branches of the Sultan's Armed Forces in their various duties and operations.



Royal Navy of Oman

The Sultanate of Oman maintains a modern naval force in the Royal Navy of Oman. Its fleet comprises a wide range of advanced vessels that play a vital role in safeguarding national interests, both in security and economic terms, through a continuous presence in Omani waters. It includes a fleet equipped with advanced weapons and systems, along with a range of surface vessels, including gunboats, fast missile boats, and support, training, cargo, and hydrographic survey vessels. These assets protect Oman's coasts, secure its waters, monitor the safe passage of ships and oil tankers through the strategic Strait of Hormuz, ensure maritime transport for units of the Sultan's Armed Forces along the Sultanate's coasts, and provide support for defensive and joint amphibious operations. Its personnel are also highly trained and capable of responding efficiently to the challenges they encounter while carrying out their national duties.

The Royal Navy of Oman's requirements are continuously reviewed and met through the provision of the necessary vessels and advanced equipment.



Royal Guard of Oman

The Royal Guard of Oman is an integral part of the modern Omani military system. Like the rest of the Sultan's Armed Forces, it receives the continued care and attention of His Majesty the Supreme Commander, may Allah protect him, and has attained a high level of efficiency and combat readiness. It includes infantry and support units equipped with advanced systems and equipment, as well as educational, technical and administrative units. The Royal Guard of Oman places great emphasis on training and professional development, with structured programmes designed to meet the requirements of operating the advanced equipment it uses.

The Royal Guard of Oman Technical College provides the Royal Guard of Oman and other state institutions with qualified technical personnel who meet international standards in technical education, while the Royal Oman Symphony Orchestra showcases professionally trained young Omani musicians. The Royal Guard of Oman includes fully integrated military bands that maintain a strong presence at national and military events, as well as at international engagements. Its cavalry also delivers a range of equestrian displays and shows jumping performances at national and military events and graduation ceremonies.



Sultan's Special Forces

The Sultan's Special Force has seen sustained development in its operational capability and capacity. It has been equipped with the weapons and systems required to carry out its duties and fulfil its national roles effectively. This continued progress reflects the sound leadership and vision of His Majesty Sultan Haitham bin Tarik, the Supreme Commander, may Allah protect him, and its contribution, alongside the rest of the Sultan's Armed Forces, to defending the nation's borders and safeguarding its security and stability.



Academy of Strategic and Defence Studies

The Academy of Strategic and Defence Studies was established by Royal Decree No. 27/2022, issued by His Majesty Sultan Haitham bin Tarik, the Supreme Commander, may Allah protect him, on 5 May 2022. It represents a new addition to the state system and a strategic institution within Oman's renewed renaissance. Within the Ministry of Defence, operating under this distinguished academic institution are the National Defence College, the Joint Command and Staff College, and the Centre for Strategic and Defence Studies.

National Defence College

The National Defence College was established by Royal Decree No. 2/2013 and officially opened on 11 December 2013. It stands as a key pillar of the blessed renaissance, contributing to the development of both the state and its people. The College is the highest strategic academic institution dedicated to preparing national cadres capable of analysing and planning at the national, regional, and international levels in areas related to security, defence, and strategic decision-making. It also strengthens integration and coordination across national efforts within a comprehensive framework.

The College makes a significant contribution to consolidating the achievements of the Sultan's Armed Forces and other military and security institutions, as well as those of the wider state sectors. The College fulfils its mission of developing national capabilities through the annual National Defence Course, which brings together senior officers from the Sultan's Armed Forces, the Royal Oman Police, Royal Court Affairs, and other military and security institutions, alongside senior officials from ministries and civil government bodies. The National Defence College also conducts the annual strategic drill "Decision Making", undertaken by participants in the National Defence Course, in the presence of experts and advisers from military and security institutions, ministries, government and private entities, as well as the College's directing staff.

Joint Command and Staff College

The Joint Command and Staff College is one of the outcomes of the blessed renaissance, having established itself as a distinguished academic military institution with a strong record of achievement. The College continues to witness notable development and is progressing steadily towards achieving its strategic objectives. The College adopts a forward-looking academic approach, keeping pace with developments in military and leadership sciences. It prepares officers not only for their operational roles after graduation but also for future leadership responsibilities. The College is a leading military academic institution that awards a Bachelor of Science in Military Science. It prepares qualified officers for the Sultan's Armed Forces, the Royal Guard of Oman, and other security agencies, equipping them with the leadership capabilities required for future responsibilities.

Centre of Strategic and Defence Studies

The Centre for Strategic and Defence Studies is a specialised research institution focused on strategic, defence, and military affairs. It plays a key role in analysing future challenges and advancing research within the Ministry of Defence and the Sultan's Armed Forces by developing highly skilled researchers. The Centre was officially opened on 9 December 2003. The establishment of the Centre for Strategic and Defence Studies marked a significant turning point in strategic and defence research within the Ministry of Defence and the Sultan's Armed Forces. Since its inception, it has developed into a leading source of expertise and insight, providing high-quality research and analysis to support informed decision-making.



Medical City for Military and Security Services

The Medical City for Military and Security Services stands as a major healthcare institution and a key milestone in Oman's renewed renaissance, under the leadership of His Majesty Sultan Haitham bin Tarik Al Said, the Supreme Commander, may Allah protect him. It was established by Royal Decree No. 95/2022, which set out its formation and regulatory framework. The Medical City is designed to meet the needs of the military and security sectors and to enhance the quality of healthcare provided to personnel of the Ministry of Defence, the Sultan's Armed Forces, other military and security services, and their families. The opening of the Medical City for Military and Security Services in Muscat, under the patronage of His Majesty Sultan Haitham bin Tarik, the Supreme Commander, may Allah protect him, on 11 November 2025, reflects the priority given to strengthening the healthcare system, in line with the comprehensive development witnessed by the Sultanate of Oman across various sectors.

The headquarters of the Medical City for Military and Security Services is strategically located in the heart of Muscat Governorate, with its other facilities distributed across the Sultanate of Oman. These include referral hospitals, medical complexes, health centres, and a range of medical and administrative support units, as well as clinics providing different levels of care. It also delivers frontline, preventive, and operational



medical support to military and security services. The Medical City also supports other state institutions during accidents and natural disasters and works in coordination with the Ministry of Health and other healthcare sectors to strengthen the national health system.

The Medical City has continued to expand its services, developing an integrated network of hospitals and medical centres across various governorates, providing specialised and advanced care in line with the highest international standards. It has achieved several notable medical milestones, including performing its first partial corneal transplants using advanced techniques that reduced complications and improved success rates. It has also carried out advanced procedures using robotic surgery, including gastric sleeve operations performed with high precision by specialised medical teams. In addition, it successfully performed a spinal fixation procedure under regional anaesthesia, marking a significant advancement in modern surgical care.



The Ministry of Defence's Engineering Services

The Ministry of Defence's Engineering Services is a key support arm of the Sultan's Armed Forces, providing essential technical and engineering support. It plays a vital role in supporting military exercises and ensuring the provision and maintenance of core services such as water, electricity, sewage networks, and basic infrastructure across camps, bases, and military installations. It is also responsible for the design and supervision of construction and maintenance projects, the upkeep of infrastructure and facilities, and the design and implementation of internal road networks within camps. In addition, it contributes to national development by supporting road construction in various governorates of the Sultanate of Oman.

The Ministry of Defence's Engineering Services places strong emphasis on education and training. It collaborates with various national institutions to advance research and technical cooperation in engineering fields, and to deliver specialised courses and training programmes aimed at enhancing training quality and promoting the exchange of knowledge and skills.



National Survey and Geospatial Information Authority

The National Survey and Geospatial Information Authority (NSA) was established within the Ministry of Defence in October 1984. It has developed into a central national body responsible for producing military and civilian maps, conducting aerial surveys across the Sultanate of Oman and setting standards for topographic surveying. The NSA also maintains the national archive of geographic data and provides mapping and geospatial information using advanced technologies, specialised production methods, and high-precision surveying systems. It undertakes the review and verification of geographic data, subjecting it to rigorous quality control procedures before it is made available to users or integrated into the national database.

The NSA plays a key role in maintaining surveying networks and providing geospatial support and training in map production. It also established the Institute of Surveying Sciences and Map Production, which awards a National Diploma in Surveying and Mapping and attracts personnel from both military and civilian institutions. The NSA is the official body responsible for producing, reviewing, and approving maps of the Sultanate of Oman. Its approval is required prior to the use or publication of any map of the Sultanate. The use of unapproved maps is prohibited, and appropriate measures will be taken against any violations.



Military Technical College

The Military Technical College is a leading institution in specialised technical education, distinguished by advanced curricula, highly qualified training staff, modern workshops, and strong academic management, all supported by facilities built to high standards. It offers programmes up to bachelor's level, supports the transition of general education graduates in the Sultanate of Oman, and has achieved a high level of Omanisation across both academic and support roles.

The Military Technical College (MTC) delivers both theoretical and practical academic training programmes, designed to meet the evolving technical and engineering needs of the Sultan's Armed Forces. These programmes cover a range of specialisations, including aeronautical engineering, marine engineering, mechanical and electrical engineering, construction engineering, and electronics and communications engineering. The MTC also delivers technical courses in advanced military specialisations and refrigeration and air conditioning. In addition, it offers training in control and command systems, precision instruments, medical equipment, and other technical fields.

Military Social Services

The Military Social Services of the Chief of Staff of the Sultan's Armed Forces provides welfare support to personnel and their families, with the aim of ensuring social stability. This includes the provision of housing services, supervision of residential construction, and the delivery of a range of other social support services. These services extend beyond the period of active service, with continued support provided to personnel of the Sultan's Armed Forces and the Royal Guard of Oman after retirement. This includes care for people with disabilities, through rehabilitation, social integration, regular follow-up, and meeting their various needs, as well as the organisation of programmes, events, charity activities, and community initiatives. Support also includes arranging Umrah trips, organising visits for retirees during holidays and official occasions, and providing care and outreach to the injured, the sick, and the families of the deceased from the Ministry of Defence and the Sultan's Armed Forces.

The Sultanate of Oman is also a permanent member of the Arab Federation of Veterans and War Victims, represented by the Military Social Services.

SAF Morale Guidance and Military Protocols

The Morale Guidance and Military Protocol serves as the official voice of the Sultan's Armed Forces and the Ministry of Defence. It carries out a wide range of military media functions, including news dissemination, awareness and educational programmes, morale building, and support for military operations. The Morale Guidance and Military Protocol seeks to sustain morale and highlight the national role of the Sultan's Armed Forces and their personnel, as well as the high standards they have achieved across various fields. It also provides media coverage of military, social, cultural, and sporting activities through print, audio, visual, and digital platforms.

On the first anniversary of His Majesty's accession to the throne, the Ministry of Defence and the Sultan's Armed Forces marked the occasion with the official opening of Al Sumoud Radio on 11 January 2021, under the patronage of His Highness Sayyid Shihab bin Tarik Al Said, Deputy Prime Minister for Defence Affairs.



Integrating Young Omanis into the Ministry of Defence and the Sultan's Armed Forces

The Ministry of Defence and the Sultan's Armed Forces have achieved extensive progress in serving the nation and its citizens across a wide range of fields. Recruitment remains a key priority, with large numbers of young Omanis regularly joining their ranks. The continuous graduation of new cohorts of officers and soldiers reflects a strong commitment to developing national human resources and to integrating graduates from general diplomas, universities, and postgraduate programmes into national service.

The Sultan's Armed Forces play a leading role in recruiting young Omanis across a wide range of specialisations, including military, technical, and support fields. Alongside other departments of the Ministry of Defence and the Royal Guard of Oman, they continue to make sustained efforts to integrate young Omanis at different levels and across diverse disciplines. New cohorts of recruits are regularly graduated, joining those before them in serving the nation and contributing to the defence of its borders.

Information Technology Services

The Information Technology Services of the Sultan's Armed Forces General Staff have made significant progress through the professional development of their personnel, the adoption of leading international software, and the training of departments across the Ministry of Defence and the Sultan's Armed Forces. This has enabled the expansion of specialised information systems supporting e-government and key functions such as human resources, supply and procurement, and finance.

These systems enhance productivity, streamline processes, and provide decision-makers with timely and accessible data. In support of continuous improvement, system maintenance is performed by qualified Omani personnel with extensive expertise. This is reflected in their ongoing training and the attainment of professional certifications in areas such as project management, service management, and specialised technical fields.

Maritime Security Centre

The Maritime Security Centre was established to coordinate maritime security efforts in Omani waters, where large numbers of commercial vessels and oil tankers pass, posing significant security challenges. Its role is to ensure the safety and security of international navigation by coordinating responses and taking appropriate measures. The Centre serves as a key national institution responsible for safeguarding maritime navigation and protecting the marine environment within the Sultanate of Oman. It receives and manages reports of maritime threats, including marine pollution, search-and-rescue incidents, disruptions to shipping routes, piracy, infiltration, and smuggling. It also works in coordination with military, security, and civilian agencies to address unlawful activities at sea.

Sultan's Armed Forces Museum

The Sultan's Armed Forces Museum offers a comprehensive overview of Oman's military history across its different periods. It is housed in the historic Bait Al Falaj Fort, built during the reign of Sayyid Said bin Sultan in 1845. The museum presents the development of Omani military history from pre-Islamic times through to the Renaissance era. Its galleries display key events and milestones, reflecting the legacy and achievements

of each period. Since its official opening by Sultan Qaboos bin Said, may Allah rest his soul, on 11 December 1988, the museum has played an important role in preserving and presenting the history of the Omani military, highlighting its cultural contributions and achievements, past and present.

Joint Exercises

The development plans and training programmes of the Sultan's Armed Forces focus on maintaining high levels of readiness and efficiency, ensuring they are fully prepared to carry out their national missions and duties. Joint military exercises form an integral part of these programmes, strengthening training outcomes and enhancing coordination and cooperation. In this context, and in order to sustain and enhance the readiness of the Sultan's Armed Forces and their personnel, joint exercises are conducted at various levels across brigades, formations, units, and bases of the Sultan's Armed Forces and the Royal Guard of Oman. These exercises test equipment performance and personnel operational capabilities, particularly in handling advanced systems. A wide range of exercises is also conducted with the forces of brotherly and friendly countries, strengthening cooperation and the exchange of expertise.

Cultural, Scientific and Religious Activities

The Sultan's Armed Forces and the Royal Guard of Oman place strong emphasis on education, establishing central libraries that offer a wide range of resources across diverse fields. These complement the libraries and recreational clubs within commands, formations, units, and bases. The Sultan's Armed Forces Chief of Staff also organises a variety of cultural activities and events each year. Units and formations contribute through lectures, competitions, and other initiatives that help identify and develop young talent across different fields.

To enhance access to information, the libraries have been linked via the Ministry of Defence's internal network, enabling faster, more efficient access to resources and providing an additional platform for researchers.



Royal Navy of Oman Ship (Shabab Oman II)

The Royal Navy of Oman Ship Shabab Oman II continues the historic role of its predecessor, Shabab Oman I, in building bridges of communication and friendship between the Sultanate of Oman and countries around the world. The ship visits ports in brotherly and friendly nations, promoting cultural exchange while showcasing Oman's heritage, civilisation, and people. Carrying a message of culture and identity across continents, and crewed by young Omanis, Shabab Oman has earned wide recognition and appreciation in the ports and cities it has visited.

On 30 April 2025, Shabab Oman II set sail for Europe on its seventh international voyage, "Amjad Al Bihar". The voyage reflects Oman's rich maritime heritage and the achievements of its present, embodying the Sultanate's enduring commitment to promoting friendship, peace, and mutual understanding among peoples around the world. During this voyage, the ship achieved several notable awards. It was named Best Ship in the crews' parade at a maritime festival in Le Havre, France and was awarded second place overall in sporting competitions in Dunkirk. It also secured third place among Class A sailing ships and fourth place overall in the second stage of the Tall Ships Races 2025. In addition, Shabab Oman received the Best Ship award in Aberdeen, Scotland, while its crew



achieved first place in the sporting competitions held alongside the maritime festival in Kristiansand, Norway. The ship was also awarded Best Ship in Port at the conclusion of the third stage of the Tall Ships Races 2025 in Kristiansand.

The ship also received the International Friendship Award at the Tall Ships Races 2025 in Esbjerg, Denmark. Its crew secured first place in football and volleyball, as well as first place in individual shooting competitions held alongside the SAiL Bremerhaven in Germany. It also won the Sea Ambassadors Cup during its participation in the Amsterdam Sailing Festival in the Netherlands. In addition, the ship was awarded the International Friendship Award at the Tall Ships Races 2025 for the fifth time, the highest distinction granted to a sailing ship in these races.

Military Music of the Sultan's Armed Forces and the Royal Guard of Oman

The military bands of the Royal Army of Oman, the Royal Air Force of Oman, the Royal Navy of Oman, and the Royal Guard of Oman play a central role in strengthening national identity and showcasing military heritage by participating in national celebrations and military parades. They embody the spirit of Omani military identity, projecting a distinguished presence and serving as a unifying voice at national events, combining tradition with professionalism. Military bands have participated in numerous international festivals beyond the Sultanate of Oman, representing the country on global platforms and earning several awards. Their presence has strengthened Oman's cultural and military profile internationally, while showcasing military music as a form of cultural exchange through performances that reflect precision and discipline.

Regional and International Sporting Participation

The Sultan's Armed Forces have made sustained progress in developing and modernising sport across all branches, formations, and bases by creating a well-equipped and supportive environment. This has been achieved through investment in sports facilities, the development of national talent, and the organisation of regular competitions. These efforts have produced high-performing military teams that represent the Sultanate of Oman at regional and international events, while also maintaining a strong presence in national and military competitions.

Military and Security Services Pension Fund

The Military and Security Services Pension Fund was established by Royal Decree No. 51/2023 as a unified body bringing together all military and security pension schemes. It aims to streamline pension management and strengthen integration within the social protection system, ensuring financial sustainability and improving services for beneficiaries. The Fund has also received a Certificate of Excellence in Corporate Communication by the International Social Security Association (ISSA), recognising the quality of its communication practices and its alignment with international standards. This reflects its institutional maturity and its commitment to good governance and transparency.



Royal Oman Police

The Royal Oman Police (ROP) has established itself as a professional and trusted institution, committed to serving the nation and society under the leadership of His Majesty Sultan Haitham bin Tarik, the Supreme Commander, may Allah protect him.

It carries out its responsibilities with dedication, ensuring security and maintaining public confidence, while strengthening cooperation with the community. At the same time, it continues to advance towards its vision of delivering high-quality policing services based on efficiency, excellence, and a people-centred approach. The ROP also adopts modern technologies and fosters a culture of innovation across its operations, while investing in the development and training of its personnel, recognising that people are central to achieving security and stability.

Human-Centred Services

With a nationwide presence and an integrated operational system, the ROP's regional commands and centres play a key role in maintaining security, providing reassurance, and responding rapidly to incidents in coordination with the Special Tasks Police Units. Across the governorates, police service centres offer a modern and accessible interface with the public, delivering civil status, passport, and traffic services efficiently and to high standards. This approach reflects a modern, people-centred police service focused on strengthening public trust.

Service Digitisation

The ROP is at the forefront of digital transformation in government services, with more than 650 integrated electronic systems that set national benchmarks for smart, efficient service delivery. Its services are widely accessible through mobile applications and self-service kiosks, including digital identity solutions and the electronic display of official documents, allowing users to access services quickly and conveniently, anytime and from anywhere.

Criminal Investigation and Research

The ROP continues to strengthen its criminal investigation capabilities through advanced technologies and the development of specialised personnel. The Forensic Laboratory and Fingerprint Department has achieved ISO/IEC 17025 accreditation, demonstrating the accuracy and reliability of their work. Its Digital Laboratory has been enhanced with state-of-the-art systems for analysing electronic evidence and combating cybercrime, alongside the expansion of biometric databases and the use of artificial intelligence to analyse crime patterns. Cooperation with regional and international partners has also been strengthened, leading to a clear improvement in monitoring and investigative capabilities.

The Cyber Security Centre has further reinforced its capacity to protect data and counter cyber threats, contributing to the ROP receiving the Cyber Security Excellence Award 2025. This award underscores its leading role in cybersecurity and in advancing e-government, strengthening the Sultanate of Oman's cybersecurity.

Combating Drug Trafficking and Money Laundering

The ROP places high priority on combating drug trafficking and money laundering, given their impact on social and economic security. In line with the directives of His Majesty the Sultan, may Allah protect him, the relevant authorities are implementing the National Strategy for Combating Narcotic Drugs and Psychotropic Substances (2023-2028), bringing together efforts in prevention, treatment, rehabilitation, and awareness. The police also conduct field operations and awareness campaigns, particularly targeting young people, and support programmes for the rehabilitation and reintegration of recovering individuals. This reflects both their preventive and community-focused role.

Empowerment

The ROP places strong emphasis on training and professional development to ensure the effective integration of skilled and qualified personnel. Royal Decree No. 72/2023 reorganised the Police College and expanded its academic mandate, enabling officer cadets to obtain a Bachelor of Science in Police and Legal Sciences. The Sultan Qaboos Academy for Police Sciences includes specialised institutes for officers, other ranks, recruits, and female police officers. Its Practical Training Complex provides a comprehensive and realistic environment for applied training.

Science, Technology and Innovation

The Research and Studies Centre at the Sultan Qaboos Academy for Police Sciences plays a leading role in enhancing research on policing performance to support police activities and decision-making. Its peer-reviewed journal, *Al Amana*, is one of its key publications, contributing to the dissemination of security and legal studies and strengthening institutional knowledge. The Centre also supports empirical research and invests in artificial intelligence technologies for analysis, monitoring, and training, fostering a culture of innovation within policing. The Academy has also been approved as a member of the International Association of Police Academies (INTERPA), reflecting its growing international engagement.

Supporting the National Economy

The Directorate General of Customs plays a key role in supporting the national economy and facilitating trade. It has developed its integrated electronic system, “Bayan”, which offers more than 495 services and is linked to 74 government and private entities, making it an advanced national platform for customs clearance and data exchange. The system has streamlined procedures, reduced processing times, and enhanced the efficiency of customs control, thereby strengthening transparency and supporting investment. In recognition of these efforts, the Royal Oman Police received the Government Innovation Award 2025 for the “Bayan” system, highlighting its leadership in applying modern technology to security and service delivery.

Enhancing Road Safety

The Directorate General of Traffic plays a central role in improving road safety and regulating traffic flow through more than 53 service centres and specialised training and awareness institutes across the governorates. It also promotes a culture of road safety among young people through dedicated traffic education initiatives, including mini traffic schools for children, as part of a sustainable preventive approach. The traffic system has seen significant progress in electronic integration with customs, civil affairs, insurance, and vehicle dealership systems, streamlining registration and technical inspection procedures. These efforts have been recognised with the International Road Federation (IRF) award in road safety and the 2025 award for Best Artificial Intelligence Applications for its Intelligent Traffic Monitoring System.

Coast Guard Police

The Coast Guard Police Command plays a vital role in protecting Oman's coasts and combating infiltration and smuggling. It is equipped with modern vessels fitted with advanced navigation and communication systems, enhancing its ability to respond swiftly to maritime incidents. In 2024, the Command also received international accreditation to operate the Global Maritime Distress and Safety System (GMDSS), enabling it to deliver specialised training programmes in line with international standards.



Police Aviation

Police Aviation provides support to the various ROP units and plays a key role in specialised operations, particularly during crises. It makes a significant contribution to search-and-rescue missions and to the delivery of supplies to remote areas. It also conducts operational sorties as required and carries out medical evacuation tasks, reflecting its humanitarian and national role, supported by highly trained specialised personnel.

Mounted Police

The Mounted Police Command plays a distinctive role in patrolling difficult terrain, searching for missing persons, detecting drugs and explosives and participating in national events and international competitions. In 2025, it achieved a notable scientific milestone through a study on the effects of the nutritional supplement (EBN) on Arabian horses, reflecting the integration of research with operational practice. It has also received advanced awards in regional and local competitions.



Police Sports Association

The Police Sports Association plays a central role in promoting physical fitness and developing skills among members of the Royal Oman Police, while fostering teamwork and fair competition. Its teams have achieved strong results at the regional and international levels, securing top positions in the 2025 Arab Police Shooting Championship in Tunisia, the International Warrior Championship in Jordan, and the annual Police Shooting Championship in the United Arab Emirates.

Security Media

The Security Media Department of the Royal Oman Police serves as a vital link between the police and the community, promoting public awareness and a culture of preventive security. It uses modern digital platforms, including social media and the official police YouTube channel, to deliver timely and accessible content. In collaboration with government and private-sector partners, the Department conducts ongoing awareness campaigns, particularly on combating extortion and online fraud, and on raising awareness of the risks associated with harbouring or employing illegal entrants. These efforts contribute to a more informed and cooperative society and help maintain security and order.



Civil Defence and Ambulance Authority: Continuous Development to Protect Lives and Property

The Civil Defence and Ambulance Authority (CDAA) shapes its policies to support security and stability in society, guided by clear strategies aligned with the objectives set out in Article 2 of Royal Decree No. 39/2021. These include protecting lives and property, ensuring public safety, reducing the risks of natural and industrial disasters and limiting their impact. The CDAA delivers a comprehensive range of civil defence and ambulance services, including emergency response, road ambulance, home ambulance, and air ambulance services, with a strong emphasis on professionalism and high-quality service.

Water rescue services form a vital part of the CDAA's operations, reflecting the diverse nature of Oman's aquatic environments. Teams respond to incidents at beaches, dams, wells, springs, and drainage channels, and also assist in search-and-rescue missions for missing persons in wadis. The CDAA places strong emphasis on maintaining highly trained and internationally accredited teams. In this context, the National Search and Rescue Team has received international accreditation from a United Nations Advisory Body and has responded to numerous incidents both within Oman and abroad in recent years.

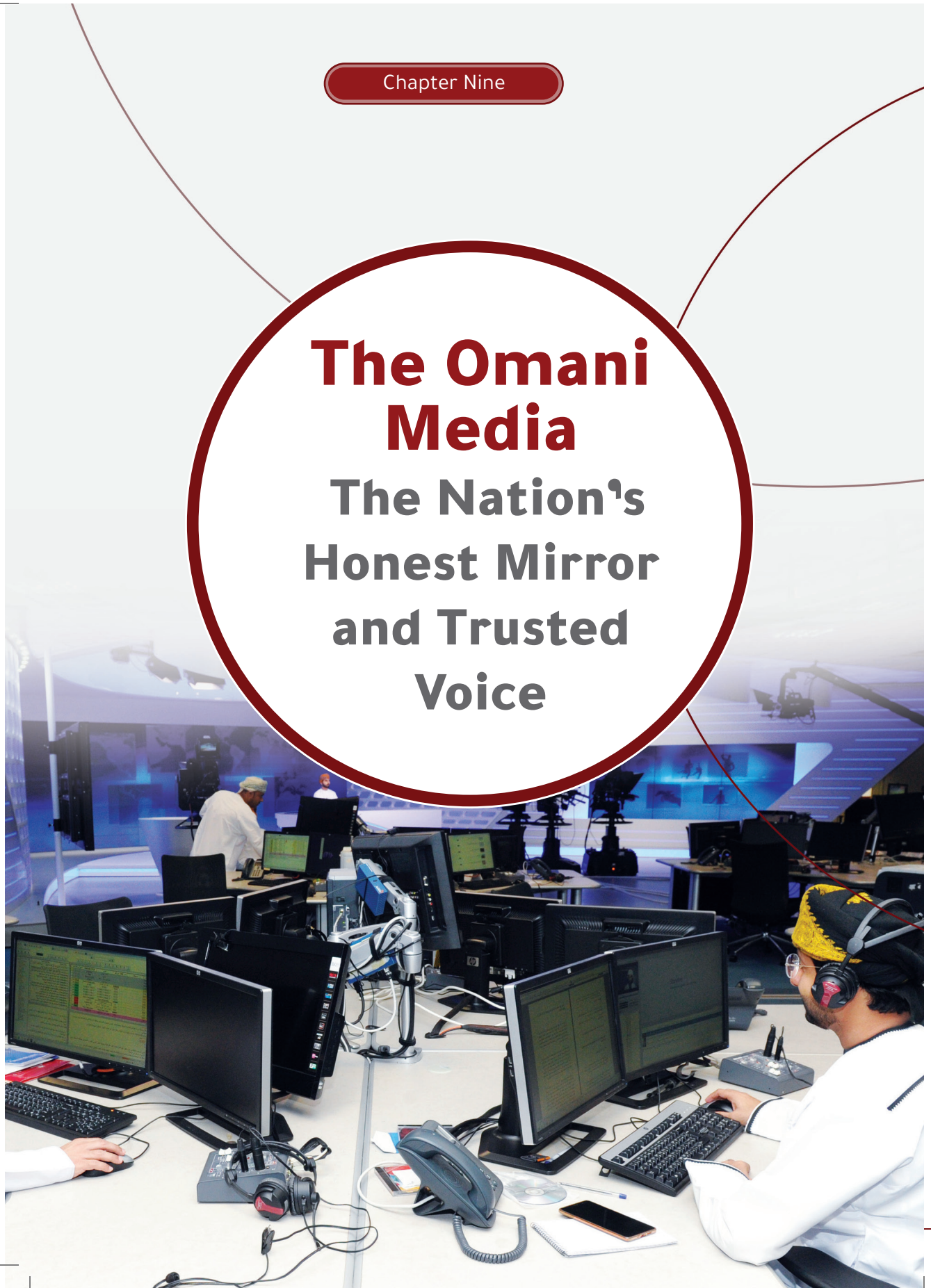
The ambulance service is a core component of the CDAA's essential services, providing direct support to its wider operations. Demand for this service continues to grow, with 3,063 calls handled in 2025. During these incidents, ambulance teams provided medical care to those affected by a range of emergencies, including traffic accidents, fires, building collapses, and drownings.

It also provides emergency medical response for critical cases in homes, ensuring safe transfer to the nearest appropriate healthcare facility. In line with Oman's industrial growth and the expansion of industrial zones and ports, the CDAA has placed strong emphasis on managing hazardous materials incidents. This includes developing specialised personnel capable of handling chemical, biological, radiological, and petroleum-related incidents. Dedicated teams are equipped with modern vehicles, advanced equipment, and protective gear designed to the highest international safety standards.

The Directorate General of Civil Defence is expanding its services while ensuring that commercial and industrial establishments comply with safety requirements. It also seeks, in coordination with relevant authorities, to simplify and expedite procedures for issuing civil protection licences and certificates. Its services are integrated with the Ministry of Commerce and Industry and the Investment Promotion through the "Invest Easy" platform, using modern technology to deliver efficient and accessible services. The Directorate is also committed to raising awareness and promoting a culture of compliance with safety standards, while keeping the public informed of the latest developments in safety practices. In addition, ambulance services have been introduced in the Wilayat of Thumrait in Dhofar Governorate, the Wilayats of Bukha and Madha in Musandam Governorate, and at the Rub' al Khali border crossing, operating alongside civil defence services. This brings the total number of Civil Defence and Ambulance centres across the Sultanate of Oman to 63, distributed throughout all governorates.

The Omani Media

The Nation's Honest Mirror and Trusted Voice





Standing as a fundamental pillar in the building of the modern state, the Omani media is far more than a news channel. It is a true mirror of the Omani character and a measured voice addressing the world in the language of peace and moderation. From the dawn of the blessed Renaissance to the era of renewed renaissance under the leadership of His Majesty Sultan Haitham bin Tarik, may Allah protect him, the Omani media has played a vital role as a partner in the comprehensive development of the nation, and a faithful chronicler of the achievements realised across the land of the Sultanate of Oman.

His Majesty Sultan Haitham bin Tarik, may Allah protect him, has stressed the importance of conveying accurate messages on issues raised across media and social media platforms, and of highlighting the efforts made and the achievements recorded at the national level, to raise community awareness and enhance public knowledge.

This chapter examines the defining features of the development witnessed in the media sector, particularly following the issuance of the Media Law and its executive regulations, which represent a significant legislative shift aligned with the objectives of Oman Vision 2040. This legal framework was not designed solely to regulate media work, but to equip it with the tools of the age, strengthen responsible freedom of expression, and support the use of modern technologies and artificial intelligence in the service of the national message.

Radio, television, news agencies, and the print and online press each play a distinct role in Oman's media landscape, yet together they form a coherent and integrated whole. The Government Communication Centre and the Directorate-General of Electronic Media are equally central to this picture, serving as strategic instruments for promoting transparency and maintaining open channels of communication between government institutions and the public in an ever-expanding digital space.

This chapter examines the figures and statistics that tell the story of the media's reach and influence. It reviews the training initiatives shaping the next generation of national media professionals, ensuring that Omani media remains a voice for truth, a platform for development, and a guardian of national identity and cultural heritage.

**Omani media
has always
been a voice
for truth, a
platform for
development
and a
guardian of
both national
identity
and cultural
heritage**



Radio and Television: A Sincere and Purposeful Media Message

Since their inception, radio and television channels in the Sultanate of Oman have kept pace with the modern Omani Renaissance, objectively and responsibly documenting the achievements of construction and development across all sectors. Today, in the era of the renewed Renaissance, they continue to deliver diverse content that balances a purposeful message with sound professional standards, carrying forward their media mission with full competence and grounded in values that strengthen national identity and deepen the principles of belonging and good citizenship.

Radio and television channels have played an important role in guiding community participation towards constructive and developmental ends, highlighting the state's achievements and shedding light on Omani policies rooted in the values of peace, coexistence and cooperation at all levels.

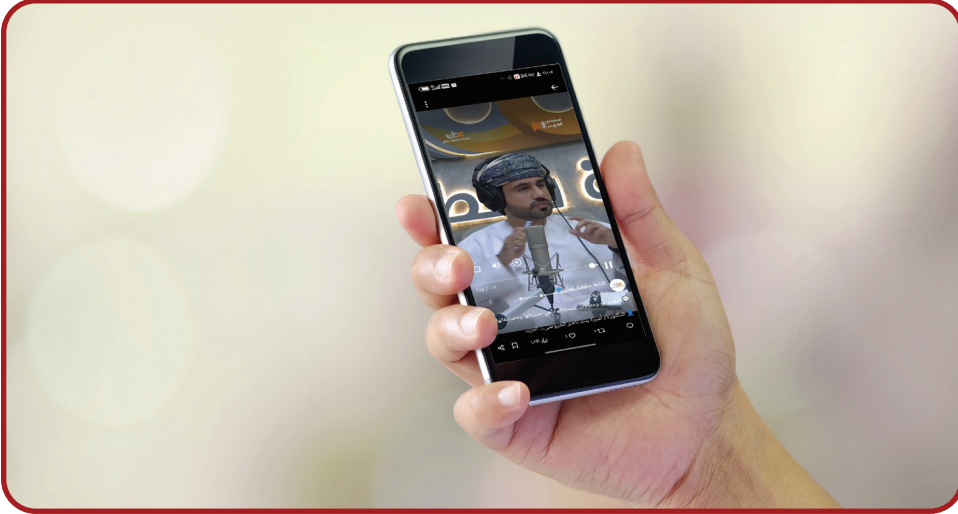
They have equally been committed to producing content that reflects the civilised image of the Sultanate of Oman and underscores its regional and international role, within the framework of a balanced media message that builds trust and strengthens communication with all segments of society.



Radio Oman: An Enduring Presence and Content Close to the Heart of Society

Radio Oman stands as the most prominent voice in the Omani media landscape, playing a pivotal role in disseminating national culture, preserving heritage, and strengthening authentic Omani identity. Through specialised programmes addressing sustainable development, environmental protection and natural resource management, it continues to fulfil its educational and developmental mission, raising community awareness and aligning with the Sultanate's broader development goals. Radio Oman also provides ample space for community participation and audience interaction, strengthening communication channels and affirming the media's role as an active partner in development. Radio Oman has always strived to be a comprehensive media platform that reflects the aspirations of Omani society and keeps pace with the country's development. Its wide range of programmes spanning news, politics, culture, heritage, religion, and entertainment has solidified its position as a trusted outlet that represents society and engages with its concerns.

Over the years, Radio Oman has undergone remarkable professional and technological development, transitioning from traditional broadcasting to the digital sphere, enabling it to reach a far wider audience both within and beyond the Sultanate.



Radio Oman and Its Growing Presence in the Digital Media Space

With the rapid shift towards the digital environment, Radio Oman has continued to expand its presence through online broadcasting and strengthen its reach across digital platforms, including the Ayn platform and social media. This has broadened its audience base and consolidated its standing in the modern media space, keeping pace with the swift transformations reshaping the digital media landscape.

As the media industry continues to evolve, Radio Oman has demonstrated a remarkable capacity to adapt, ensuring that its influence endures and its role in the digital age remains firmly established.

Central to this has been the adoption of visual radio broadcasting, a significant step beyond traditional radio, realised both through studios equipped with visual radio technology and live outside broadcasts of events and programmes. The fusion of sound and image has transformed the audience experience, bringing a new interactive and dynamic dimension to the content and widening its appeal, not least among younger listeners. This transformation also speaks to Radio Oman's awareness of the importance of media convergence and its embrace of modern production models that keep pace with shifting media consumption patterns. It reflects a broader commitment to remaining present and relevant in a media environment that is increasingly defined by multi-platform content.

Public Radio

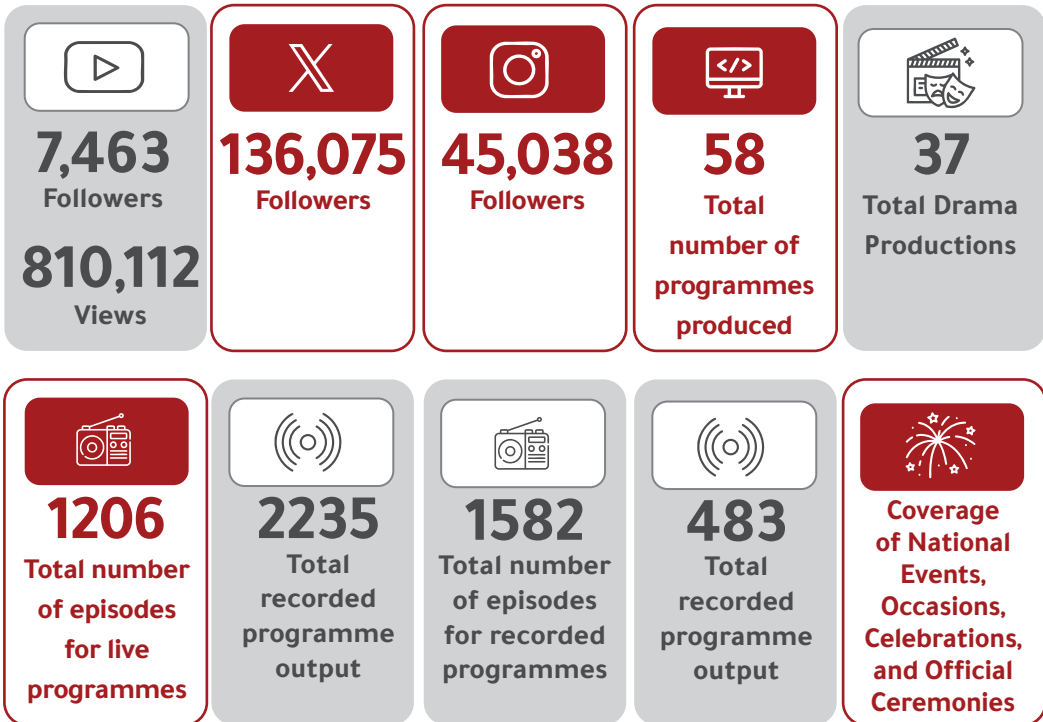
The Public Radio station stands as the founding nucleus of Oman's radio system. Since its launch on 30 July 1970, coinciding with the dawn of the modern Omani Renaissance, it has established itself as an enduring pillar of the national media landscape.

The Public Radio station strives to instil authentic national values that embody genuine citizenship and deep loyalty to the homeland, while upholding tolerance and moderation as cornerstones of its media discourse. Through diverse programming, it raises public awareness of societal issues across cultural, social, and economic spheres, fostering a culture of community participation and contributing to the building of a conscious and forward-looking society. It also serves as an effective platform for constructive dialogue and positive interaction among different segments of society.

On all fronts, the Public Radio station is undergoing rapid development, both in the diversity of its programming and in its adoption of modern technologies in production and broadcasting, all of which have contributed to raising the quality of its content and broadening its appeal. This development is evident in the expansion of its programming to encompass a comprehensive spectrum of cultural, social, economic, sports, and health content, extending to programmes tailored for children and families. In this way, the Public Radio station continues to fulfil its media responsibilities with a level of professionalism that reflects the maturity of its institutional role and cements its position as a cornerstone in disseminating knowledge and advancing societal awareness across all its dimensions.



Public Radio Statistics



Shabab Radio

Shabab Radio was launched in 2003 as a voice for the aspirations and ambitions of Omani youth. Beginning as a specialised radio programme, it expanded over time to broadcast around the clock, reaching all parts of the Sultanate and the Gulf Cooperation Council countries.

The station aims to provide young people with a genuine platform to express their opinions and share their ideas, offering ample opportunities to participate in talk shows and to interact directly with presenters and guests. It also plays an active role in covering youth events and activities, and in strengthening the bond between young people and the wider community.

Shabab Radio offers a diverse range of programmes catering to the interests of young people, from talk shows and entertainment to cultural and sports content, with a firm commitment to delivering engaging and innovative material that resonates with Omani youth.

The station also makes effective use of modern technologies to bring an element of excitement and dynamism to its programmes, making them more engaging for young audiences. Shabab Radio is readily accessible across various radio frequencies and digital platforms, and encourages listener interaction through text messages, phone calls, and social media.

The station is committed to continuously developing its programmes and services to meet the evolving needs of young people. It seeks to strengthen its partnerships with youth and social organisations to support its mission of nurturing and developing young talent. This commitment has been recognised at the Arab level, with Shabab Radio receiving the Arab Youth Programmes Award for its work on the Jobs Without Borders programme in Tunisia.

Shabab Radio is a valuable asset to Omani media, giving voice to the aspirations and ambitions of young people. Through the dedication of its team, the station has achieved remarkable success and firmly established itself as one of the leading radio stations in the Sultanate.

إذاعة الشباب

Scan the QR
code for the live
broadcast



Shabab Radio Statistics



9,756

Followers

920,378

Views



157,300

Followers



51,431

Followers



30

Total
number of
programmes
produced



1363

Total number
of episodes
for live
programmes



3022

Total live
programme
output



330

Total number
of episodes
for recorded
programmes



50

Total
recorded
programme
output



Coverage of
National Events,
Occasions,
Celebrations,
Official
Ceremonies and
Receptions

Holy Quran Radio

The Holy Quran Radio is a station dedicated to the Holy Quran and its teachings, featuring recitations of the Book of Allah in a variety of styles and voices from people of different ages and genders, alongside carefully selected programmes devoted to Quranic studies. The station operates from a clear vision grounded in the principles of moderation, centrism, and tolerance in Islam. These values are deeply embedded in Omani society and rooted in the teachings of the true Islamic faith. These principles find expression in a commitment to freedom of belief, the rejection of all forms of extremism, fanaticism, and intolerance, and a constant call for understanding and rapprochement between Islamic schools of thought, as well as for harmony, brotherhood, and human compassion.

The Holy Quran Radio began broadcasting on Friday, 2 Rajab 1427 AH, corresponding to 28 July 2006, initially for seven hours daily, from 3:00 PM to 10:00 PM. Broadcasting hours were subsequently extended every Friday, beginning on 18 Rabi al-Awwal 1428 AH, corresponding to 6 April 2007, with broadcasts starting at 11:00 AM. On the first day of Ramadan 1429 AH, the station extended its daily broadcast from 6:00 AM until midnight. On Friday, 15 Muharram 1431 AH, corresponding to 1 January 2010, broadcasting hours were further extended to run from 6:00 AM until 1:00 AM the following day. Finally, on Wednesday, 29 Muharram 1435 AH, corresponding to 1 January 2014, the Holy Quran Radio moved to a full 24-hour daily broadcast.

Achievements Accomplished in 2025:

- The Holy Quran Radio produced an audio Quran featuring Omani reciters. It acquired six Quran recordings by various reciters, namely Zakaria Al Hadi, Hassan Daghriri, Badr Al Turki, Zafar Al Qulaib, and Muhammad Al Zubaidi.
- The station produced six supplications reflecting Omani values and principles.
- Broadcasting Quran recitations on YouTube.

إذاعة القرآن الكريم

Scan the QR
code for the live
broadcast



Holy Quran Radio Statistics



1,193
Followers

115,415
Views



12,031
Followers



5,997
Followers



19
Total
programmes
produced



30
Total number
of episodes
for live
programmes



30
Total broadcast
hours for live
programmes



3012
Total number
of episodes
for recorded
programmes



524
Total broadcast
hours for recorded
programmes

Oman English FM

Oman English FM is the most listened-to and watched English-language radio station broadcasting from the Sultanate of Oman, a distinction it has held throughout 2024 and 2025. It is also the only government-run English-language radio station staffed entirely by Omani professionals. The station has played a pioneering role in developing government radio content, becoming the first government radio station in Oman to produce professional podcast content, a milestone achieved in 2021, alongside its regular live programming. Oman FM English helps project a modern image of the Sultanate. It reflects the goals of Oman Vision 2040 through contemporary content that addresses the local community, residents, and those interested in Omani affairs regionally and internationally, with a particular focus on culture, economy, development, innovation, and society. The station will mark its fiftieth anniversary since the launch of its foreign language programme on 15 December 1975.

Achievements Accomplished in 2025:

- Oman English FM achieved a record five million views across social media platforms, reflecting the growing engagement of its audience with its content.
- Oman English FM is the most followed English-language radio station on social media among its counterparts, with approximately 42,000 followers.
- Oman FM Summer Camp: A two-week summer training camp was held during the summer vacation, targeting students from the tenth grade through to the final year of university, to empower young people and develop their media skills through hands-on experience in a professional radio environment. The programme included intensive training through practical workshops inside radio studios and direct engagement with professional work teams, contributing to the development of participants' skills and the discovery of promising talent.
- Oman FM English has embraced artificial intelligence in curating and presenting its playlists, streamlining its workflows and raising the overall quality of its musical output. By analysing audience preferences, listening patterns, and the mood of different times of the broadcast day, AI has sharpened the station's approach to audio programming and delivered a richer, more personalised listening experience, reflecting its commitment to digital transformation and the goals of Oman Vision 2040.



Scan the QR
code for the live
broadcast



Oman English FM Statistics



2,570

Followers

112,191

Views



1,884

Followers



51,431

Followers



17

Total
number of
programmes
produced



774

Total number
of episodes
for live
programmes



2388

Total broadcast
hours for live
programmes



438

Total number
of episodes
for recorded
programmes



1.266

Total recorded
programme
output



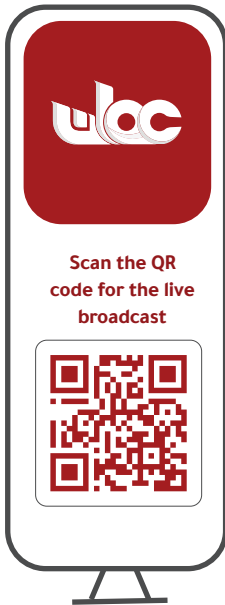
Oman Classical Music Radio

Since its launch in 2010, Oman Classical Radio has established itself as a leading cultural platform dedicated to the appreciation of refined music, bringing together timeless masterpieces from around the world and the Arab world. Its mission extends beyond presenting artistic content, encompassing a commitment to strengthening national identity through musical pieces associated with local occasions. Broadcasting in both Arabic and English, it delivers programmes in an educational style that enriches listeners' experience and deepens their understanding of this art form. A defining feature of its journey has been its strategic partnership with the Royal Opera House Muscat, which has enabled the live broadcast of concerts, supported the dissemination of musical culture, and showcased Omani talent.



Oman Television: A National Channel in Constant Renewal, Reflecting the Voice of Society

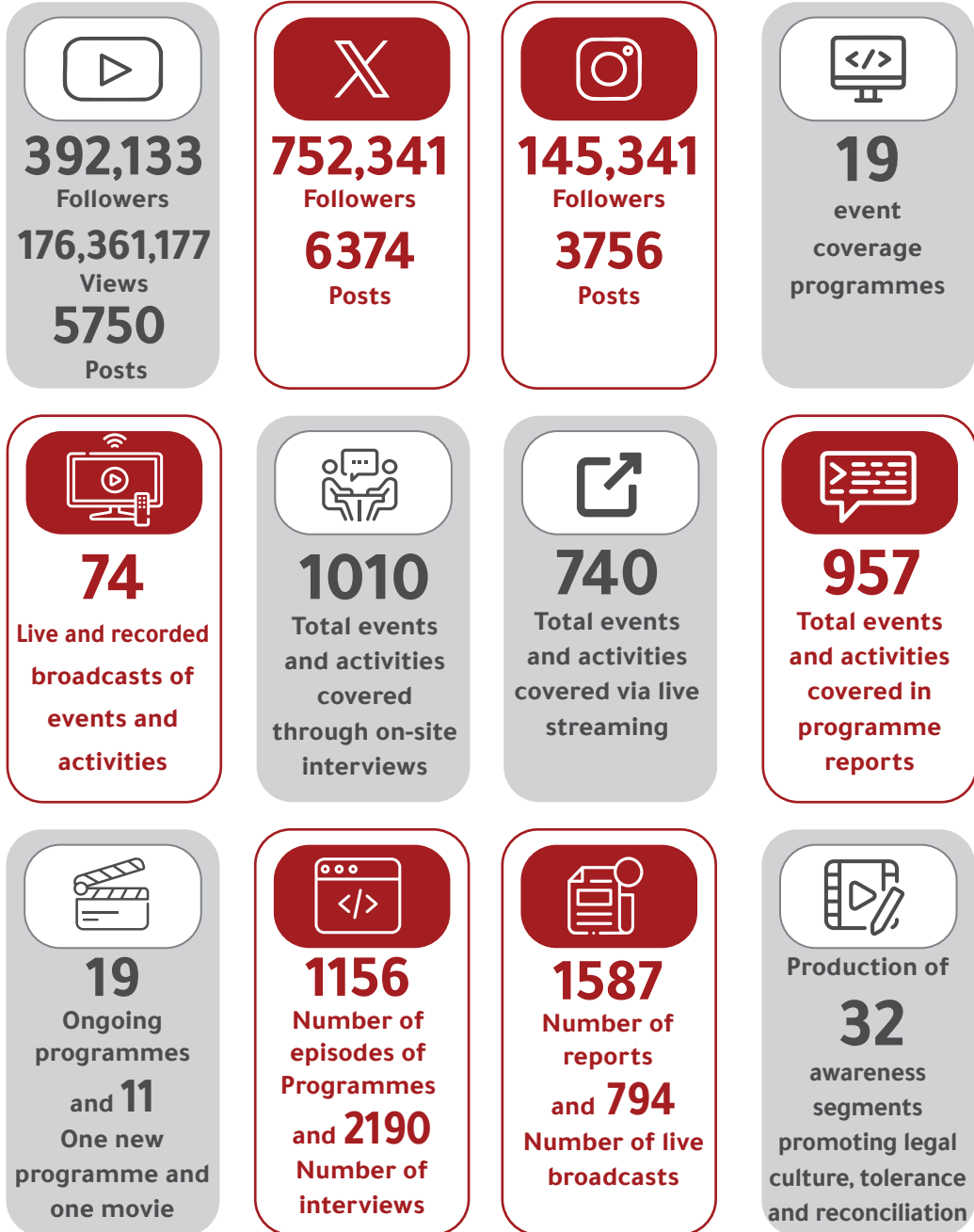
Since its first broadcast on 17 November 1974, Oman TV has continued to fulfil its role as a dynamic national media platform, delivering diverse content that reflects the Sultanate's cultural and civilisational identity and keeps pace with the aspirations of Omani society. Oman TV has remained committed to developing its programmes and modernising its production methods in line with the latest advances in media, enhancing content quality and broadening its reach to diverse audiences. Oman TV offers a comprehensive range of news, cultural, social, and entertainment programmes that engage viewers and keep them abreast of the rapid changes in the media landscape, all within a balanced media mission to raise awareness and support development. Its portfolio of channels affirms its standing as a key national instrument for strengthening communication between government and society and highlighting the values of national identity at both the local and international levels. These channels are the General Channel, the Sports Channel, Oman Live Channel, and Oman Cultural Channel.



General Channel

The General Channel plays a leading role in the national media landscape, keeping pace with the renewed Renaissance that the country is witnessing under the leadership of His Majesty Sultan Haitham bin Tarik, may Allah protect him. Its programmes reflect the achievements of national development and reinforce Omani values, evoking the rich history of the Sultanate while keeping pace with its evolving present. Across its diverse output, the channel also works to embed the concepts of citizenship, tolerance, and peace. The channel devotes considerable attention to covering national projects and social events, offering a diverse range of scientific, religious, economic, health and youth programmes, alongside children's and entertainment content, catering to the interests of all segments of society. It has also strengthened its digital presence across social media platforms and live-streaming services, keeping pace with digital transformation and ensuring its content reaches the widest possible audience effectively.

General Channel Statistics

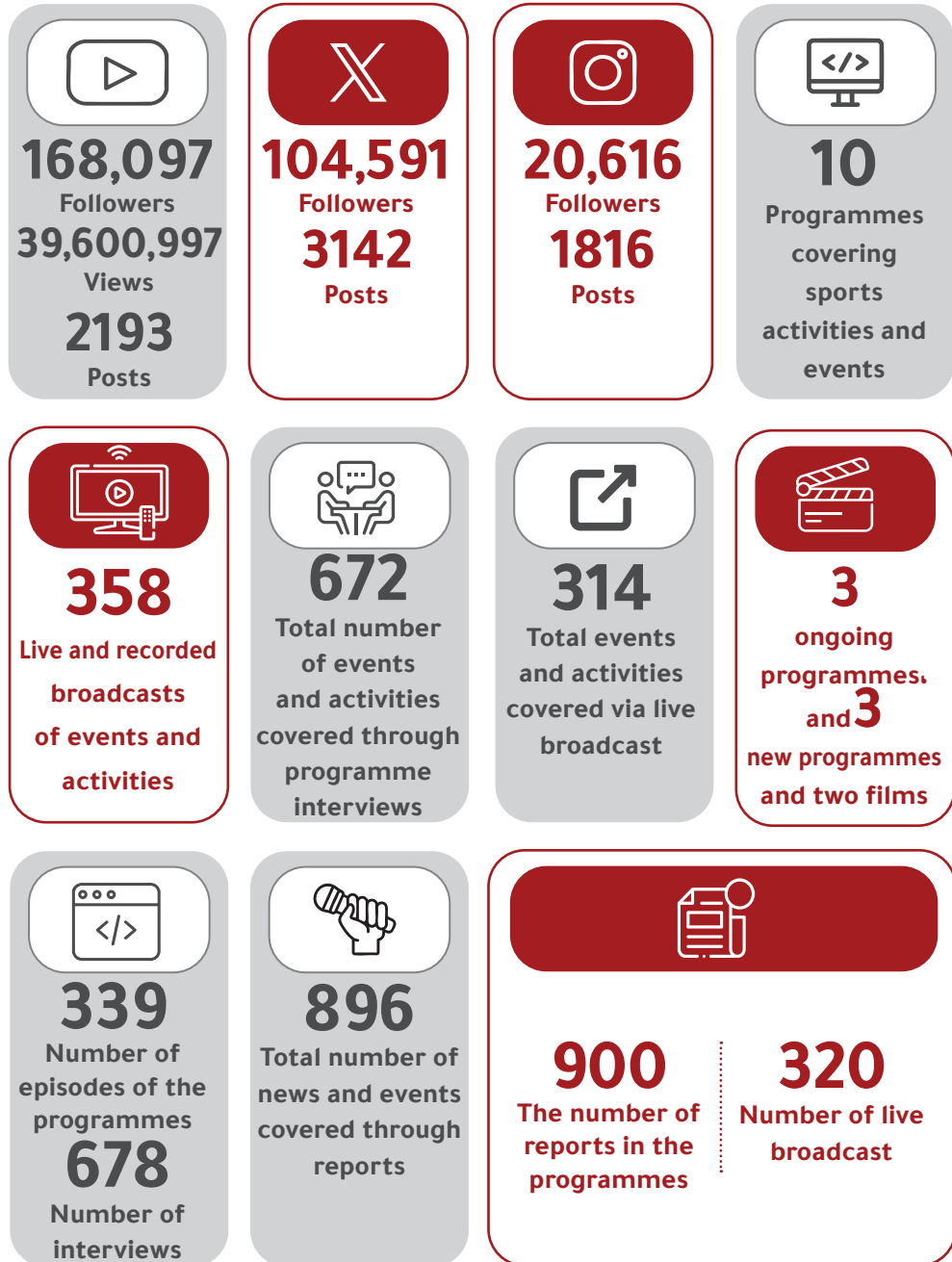


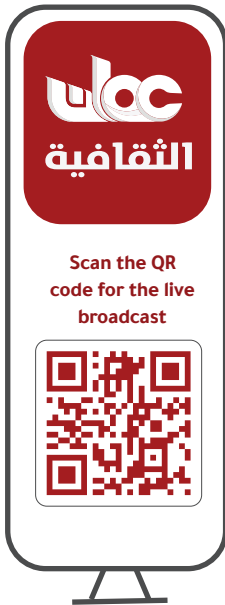


Sports Channel

The Sports Channel is a dedicated sports platform that covers a wide range of local and international events and championships, catering to sports fans, particularly younger audiences. Alongside regular news bulletins, the channel offers a rich mix of daily, weekly and seasonal programmes, with a particular emphasis on Omani sports achievements and the accomplishments of national teams, clubs and players. The channel also seeks to spotlight national efforts to support the sports sector and promote the values of fair competition and teamwork, reflecting a broader commitment to advancing sport at both the local and international levels.

Sports Channel Statistics

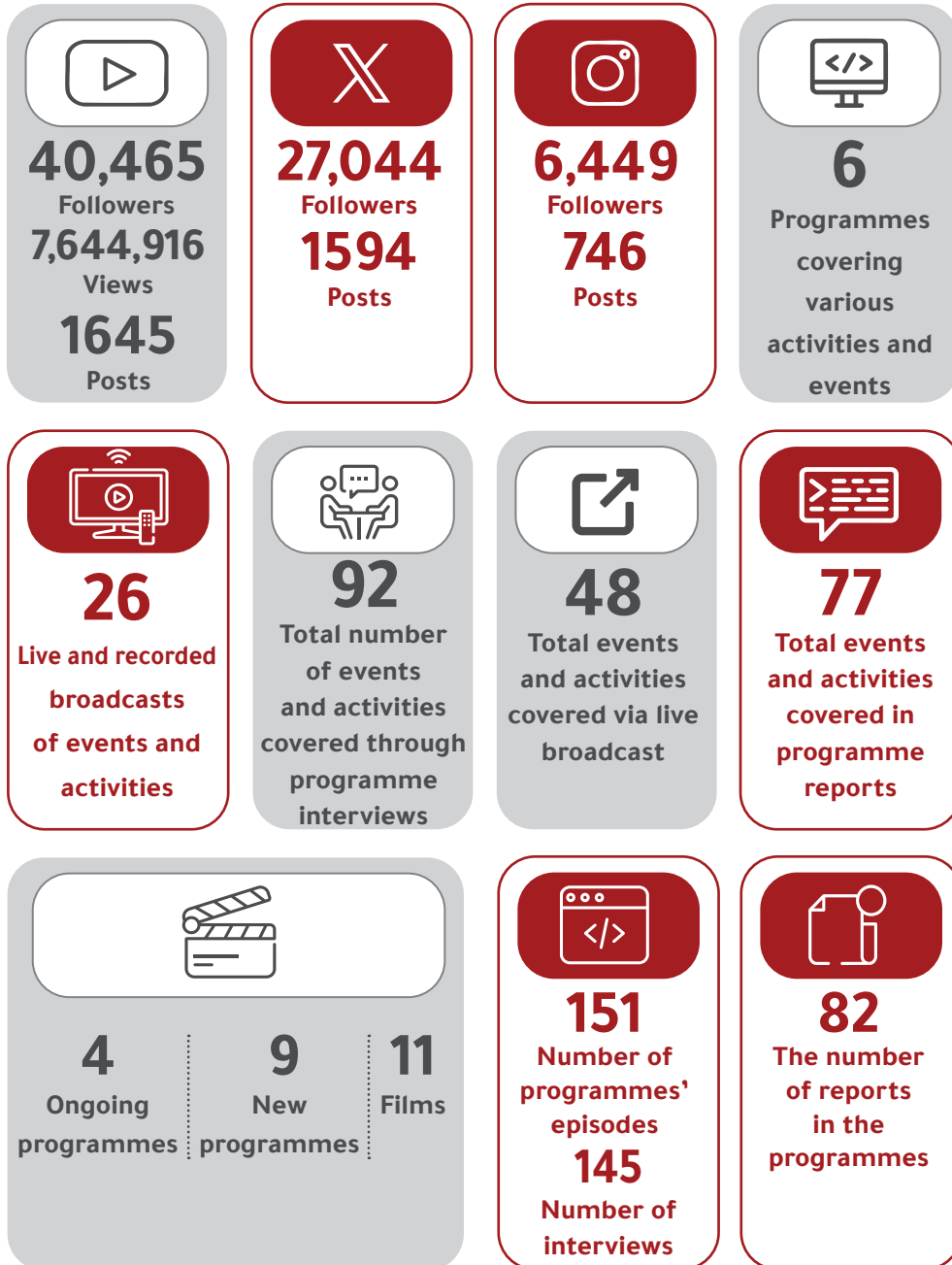




Oman Cultural Channel

The Cultural Channel remains firmly committed to its mission to highlight Oman's national identity and bring its tangible and intangible cultural heritage to the fore. Rooted in a deep appreciation of Omani culture, yet open to the world's diverse cultures, its programmes strike a balance between local character and a broader human dimension. Broadcasting around the clock, the channel presents a rich mix of content celebrating the creative achievements of Omanis throughout the ages and across a wide range of cultural fields, alongside programmes introducing audiences to the cultures of peoples from different continents and eras. A daily cultural news bulletin keeps viewers abreast of the most prominent cultural events and activities in the Sultanate and around the world, reinforcing the channel's vision of culture as a bridge for human and intellectual exchange.

Oman Cultural Channel Statistics





Radio Oman and Television: A Journey of Excellence, Creativity, and Achievement

In 2025, Radio Oman and Television distinguished itself across the Gulf and Arab media landscape through the diversity of its content and the high professional standards of its productions. Seven awards at external media competitions and festivals stood as testament to this, reflecting the remarkable strides made by Oman's media sector and its growing ability to produce creative content that competes at the highest levels of Arab broadcasting.



for radio and television programmes

25th Arab Radio and Television - Festival, Tunisia



Golden Award:

Thailal Al Rahma (Shadows of Mercy)
Charitable Work Media Competition
Radio Oman

«Jobs Without Borders» programme
Youth Programmes Competition
Radio Oman



Silver Award:

Majra (Galaxy) Programme
Scientific Programmes Competition
Radio Oman

Bila Hawiya (Without Identity) Programme
Documentary Programmes Competition
Radio Oman



Second Place

The song Mawten Al Jalal (Homeland of Glory)
Arab Song Competition
Radio Oman

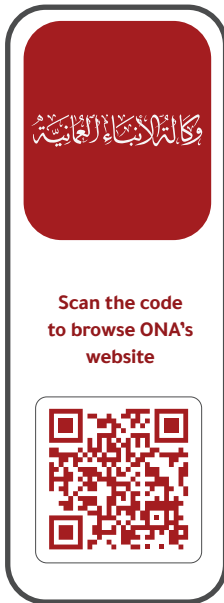


The Silver Award:

Ramsa Programme
In the television talk show competition
Oman TV

Kuwait Award for Creativity 2025

Al Duhira Studio (Midday Studio) programme
- The Arab Media Forum in Kuwait
Radio Oman



Oman News Agency

The Oman News Agency (ONA) is the primary and official source of news in the Sultanate of Oman, fulfilling a national media mission by delivering information to local and international audiences in both Arabic and English through four integrated channels. The first is print news produced by the editorial department. The second and third focus on audio-visual news produced by the news centre, while the fourth is dedicated to electronic news content across its various forms and digital platforms.

These efforts have been underpinned by a new generation of qualified Omani media professionals, trained to the highest standards in the industry's latest tools and systems. Further vital support has come from the technical expertise of the Operations Department, whose work encompasses directing, graphics, and the production of film and photographic material. Together, these factors have driven a significant increase in output and a steady improvement in content quality, with 2025 seeing notable production growth compared to previous years.

ONA broadcasts specialised reports and bulletins on economic, cultural, and sports affairs, as well as a governorate bulletin that tracks events and activities across all governorates of the Sultanate, highlighting national achievements in line with Oman Vision 2040.

ONA's Statistics



1,009
Followers

158,196
Views



112
Thousand
Followers

141
Thousand Posts



88.4
Thousand
Followers

746
Posts



45,442
Followers on
the WhatsApp
channel



60
entities
providing
photographs



370
media pieces
produced
for external
coverage



43,444,450
Website
visits



One daily
news bulletin



18,230
Volume of
electronic
content



Number of
correspondents
within the Sultanate
of Oman (visual,
audio and print)

79
correspondents

Number of
correspondents
abroad (visual,
audio and print)

36
correspondents



The Omani Press

The Omani Press continues to keep pace with the rapid transformations in media and communication at both the regional and international levels, while remaining committed to engaging with citizens' concerns and aspirations and expressing them professionally and transparently. The activities of press institutions in the Sultanate of Oman, alongside the procedures for issuing newspapers, establishing publishing houses, printeries, and advertising companies, are governed by the Media Law issued under Royal Decree No. 58/2024, which constitutes a modern legislative framework that keeps pace with successive developments in the media sector and promotes a professional and responsible media environment.

The Oman's media landscape encompasses a rich diversity of press publications, magazines and periodicals, ranging from daily, weekly, fortnightly, monthly, quarterly, biannual, and annual publications, in addition to free magazines, reflecting the vitality of the media scene and its responsiveness to the rapidly evolving interests of society and its audiences. Many ministries and government bodies also publish specialised magazines and periodicals that highlight their activities, programmes and initiatives and address issues of concern to society and citizens, thereby strengthening institutional communication and broadening the dissemination of knowledge.

Daily printed Newspapers Published in the Sultanate of Oman

Local Arabic Newspapers



Oman Newspaper



Al Watan Newspaper



Al Roya Newspaper



Al Shabiba Newspaper

Local English Newspapers



Oman Observer



Times of Oman



Muscat Daily

Oman Newspaper

Oman Newspaper stands as a distinguished media platform, delivering rich and diverse content to its readers through multiple channels: the daily print edition, its website, social media pages, the Oman Newspaper app, and supplements published to mark national occasions.

The newspaper is equally dedicated to investing in Omani talent, fostering creativity and developing the journalistic and writing capabilities of its staff. It draws on domestic and international sources to gather news, information, reports and images and edits and publishes them across its print and digital editions. The newspaper also analyses developments, translates material and produces reports, surveys and in-depth analyses on a wide range of vital issues.

Throughout 2025, the newspaper played an active role in reflecting citizens' views and monitoring their concerns and demands addressed to government bodies regarding public services, serving as a bridge between government and society and enhancing public awareness of government projects, decisions, and policies.



Scan the QR
code to access
the newspaper



Supplements published with the Oman Newspaper in 2025



Oman Cultural
Supplement

12 Supplements



Oman Scientific
Supplement

12 Supplements



Omani Economic
Supplement

11 Supplements



Governorates
Supplement

12 Supplements



Oman Newspaper's Editorial Content in 2025

610

Press
reports

349

Surveys

27

Investigation
reports

281

Interviews

71

Analyses

794

Columns

1003

Articles

820

Translated
pieces

603

Graphics + Caricatures

176,559,980

Visits to the website

Oman Observer



Oman Observer is an English-language daily newspaper offering in-depth coverage of local and international news. It reports on developments across Oman's economy, society, politics and culture, and features analysis and opinion pieces from writers at home and abroad.



Scan the QR
code to access
the newspaper

OMAN DAILY
Observer

Oman Observer Statistics

330

Important events
highlighted

95%

Reach rate of local
news published across
all newspaper sections

936

News articles

572

Translated pieces

506

Columns

6

issues of
Correspondent,
an e-magazine

135888

Reports

98.4 million

website visitors

Nizwa Magazine



Nizwa is a quarterly magazine, with its first issue published in November 1994. It is one of the most prominent Arab cultural platforms, covering literature, criticism, philosophy, poetry and intellectual articles. It also features profiles of cultural figures, alongside coverage of the arts, dialogues, cinema, theatre and translated pieces.



Scan the QR
code to access
the Magazine



Nizwa magazine published three quality books in 2025



Salwat Al Mahzoun
(Comfort for the
Grieving Heart):
Selected Love Poems
by Rashid bin Khamis
Al Habsi, compiled by
Waleed Al Nabhani



**Anta Al Kitab wa
Ana Al Qari** (You
Are the Book and
I Am the Reader),
written by Ibrahim
bin Saeed



**Tami Yahras Al
Tareekh** (Use of
Quaternary Deposits
in the Construction of
Fortifications), written
by Robert Hird and
Mohammed Al Kindi, and
translated by Yaqoub bin
Nasser Al Mafraji

Nizwa Magazine's Arab Cultural Contributions in 2025



**A seminar entitled:
Cultural Discourse and the Changing Times**

3,240,000 visitors to the magazine's website during 2025

Government Communication

The Government Communication Centre is dedicated to enhancing the effectiveness of communications issued by government entities and unifying media discourse, ensuring clarity of information and strengthening public trust. The Centre plays a key role in ensuring the timely flow of accurate information and making it accessible to the public in a professional and organised manner. It also provides media support and consultancy to government institutions in managing events, projects and initiatives, helping to highlight their efforts and address emerging issues effectively. It coordinates efforts among different entities by designing and implementing clear strategic media plans and defining roles and responsibilities according to each entity's area of specialisation, to bring institutional performance together in an integrated way.

As part of its monitoring of the media landscape, the Centre tracks and analyses social media activity, measures trends in public opinion, and prepares analytical reports that support decision-makers and enhance communication with the public in line with their aspirations and interests.



Scan the code
to browse GC's
X page



Media Support Provided to Government Institutions in 2025

316	251	78	120	81	15
requests and shared materials	media plans	joint projects managed	clarifications and verifications	advisory communication support	directive circulars

Government Communication Statistics

752

topics concerning public trends, impressions and ideas were presented to decision-makers through research reports and studies

4

meetings in 2025

247

government events promoted across various platforms

53

news networks engaged with

80

media pieces

Content Published across the Government Communication Centre's Accounts



514

Posts



490

Posts



30

Videos



79

Posts



18

Stories

1494

Snapshots

Supporting and Managing Social Media Platforms

Verifying

16

accounts for:

- Government institutions and state-owned companies.
- Government officials (Ministers/ Undersecretaries).

The total number of solutions provided for technical and operational issues in account management reached 1000, including:

- Inquiries
- Accounts deleted
- Recovering an account after restriction.

E-media: New digital horizons enriching communication and the media message

Electronic media has become a growing pillar of the modern media landscape, known for how quickly it spreads information and its exceptional ability to reach audiences. In this context, the Ministry of Information, through its General Directorate of Electronic Media, is adopting modern strategies and mechanisms that reflect the latest digital developments. These aim to give online platforms and websites a strong presence in line with professional standards, while leveraging modern technologies and artificial intelligence to improve the quality of media services and keep pace with digital change.

Electronic publishing has become a key tool for delivering media messages to society, helping extend their reach and raise public awareness. The Ministry puts this approach into practice by supporting radio and television channels and the «Ayn» platform, and by promoting their content across social media to ensure messages reach the public quickly and effectively. It also reinforces this role through digital coverage and live streaming of events, support for national digital campaigns, marking Omani and international occasions, and the launch of innovative digital initiatives and competitions to encourage public engagement.

E-Media Statistics 2025:

7,218,298

followers across the
Ministry's accounts
and electronic
platforms

an increase of

483,034

followers compared
to last year

394,686,258

views on the Ministry's
YouTube channel

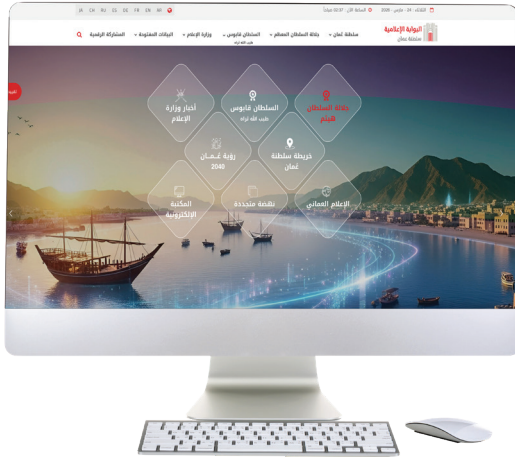


an increase of

51.4

compared to last
year

Information Portal



Scan the code
to browse the
website



Total visits to the
Information Portal

19,561,690 visits

Arabic

18,682,895

Visits

English

396,816

Visits

French

69,605

Visits

German

28,323

Visits

Spanish

71,837

Visits

Russian

40,119

Visits

Chinese

232,093

Visits

Japanese

39,002

Visits

Ayn Platform



Scan the QR
code to access
the platform



Total number of views and
listens on the «Ayn» platform

18,714,696



Total views of
visual content on
the platform

2,410,811



Live stream
views

15,672,421



Total plays of
uploaded audio
content

631,464

Number of audiovisual items on
the «Ayn» platform

74,440 items



Audio items
published on the
«Ayn» platform
36,635 items



Visual items
published on the
«Ayn» platform
37,805 items

Statistics Related to the Children's Section on the «Ayn» Platform

10,882
items

The total number of
audiovisual items in the
children's section

763,982
times

Number of listens
and views

Audiobooks Statistics

Scan the QR code to explore the «Ayn» platform and enjoy a
world of audio content, rich and ready for listening



Number of audiobooks

75 audiobooks



Audiobook listens

39,599 times



Top viewing countries on the «Ayn» platform

The table shows the top 9 countries worldwide by number of platform views for
the period from 1 January to 31 December 2025.

Series



183,293

Children



277,626

Entertainment



63,376

Sultanate of
Oman

248,540

Kingdom of
Saudi Arabia

7,973

Arab Republic
of Egypt

4,129

Tunisia

2,919

The United
States of
America

3,579

Lebanon

1,766

United Arab
Emirates

1,613

Kuwait

1,334

Iraq

1,251



A Growing Global Media Presence, Carrying Oman's Story to the World

Oman continues to build its presence in the international media landscape, showcasing its cultural heritage and development achievements, and deepening cultural and media ties with countries worldwide. This reflects the country's vision of openness and dialogue, and its belief in the media's role in presenting an accurate picture of Oman and supporting relationships built on mutual respect and cooperation.

The Ministry of Information plays an active role in this effort, working to broaden Oman's international media presence. It runs programmes to host international journalists, builds partnerships with global media organisations and think tanks, takes part in international media events and forums and supports the production and distribution of content that introduces audiences to Oman's history, culture and contribution to civilisation.

As a result, coverage of Oman has grown across international media outlets and platforms. At the same time, the Ministry has built a broader network of relationships with media professionals and researchers worldwide, reinforcing Oman's image as a country that helps build bridges of understanding and communication between people.

International Media Presence at a Glance

8 international media hosting programmes, in which 298 media professionals from various media organisations took part.

10 researchers and specialists from global think tanks and research centres were hosted.

7 media memoranda of understanding are ready for signing as part of the international cooperation track.

4 specialised reports analysing international media coverage of Oman to support decision-makers.

150 international media reports on national achievements via digital publishing platforms.

More than 200 international media and cultural figures attended the screening of the documentary on Oman's presence in Zanzibar and East Africa, held in the United Kingdom.

59 international media professionals took part in the panel discussion «A Cultural Heritage Bridging Oman and the World», held to mark the glorious National Day celebrations.

01

02

03

04

05

06

07

08

09

10

11

12

13

14

967 international media items published by visiting journalists, ranging from documentaries and press and TV reports to special features on Oman.

9 media memoranda of understanding and cooperation agreements signed.

227 media statements issued to support international media organisations.

30 official participations by the Ministry of Information in 8 international media events and conferences.

3895 international media articles about Oman were monitored across 10 influential media outlets and platforms, with the highest volume of coverage occurring during Oman's hosting of the nuclear talks between Iran and the United States.

77 international media professionals took part in the 12th International Media Forum, «Oman and the World», held on the occasion of the fifth anniversary of Renaissance Day on 11 January.

A British translator has been commissioned to translate the Omani novel «Dilshad», with the project due for completion in May 2026.



International Participations:

The Ministry of Information has been active in raising Oman's profile at international forums and events, taking part in conferences, exhibitions and specialised media gatherings. Through working papers, presentations, panel discussions and media pavilions, it has helped showcase the country and strengthen its global presence. The Ministry has also allowed its staff to broaden their knowledge by participating in events relevant to their fields of expertise.

The Ministry participated in 6 international book fairs during 2025, as follows:



Cairo International Book Fair

23 January to 5 February 2025



Amman International Book Fair

25 September to 4 October 2025



Kuwait International Book Fair

19-29 November 2025



Sharjah International Book Fair

16-5 November 2025



Beijing International Book Fair

18-22 June 2025

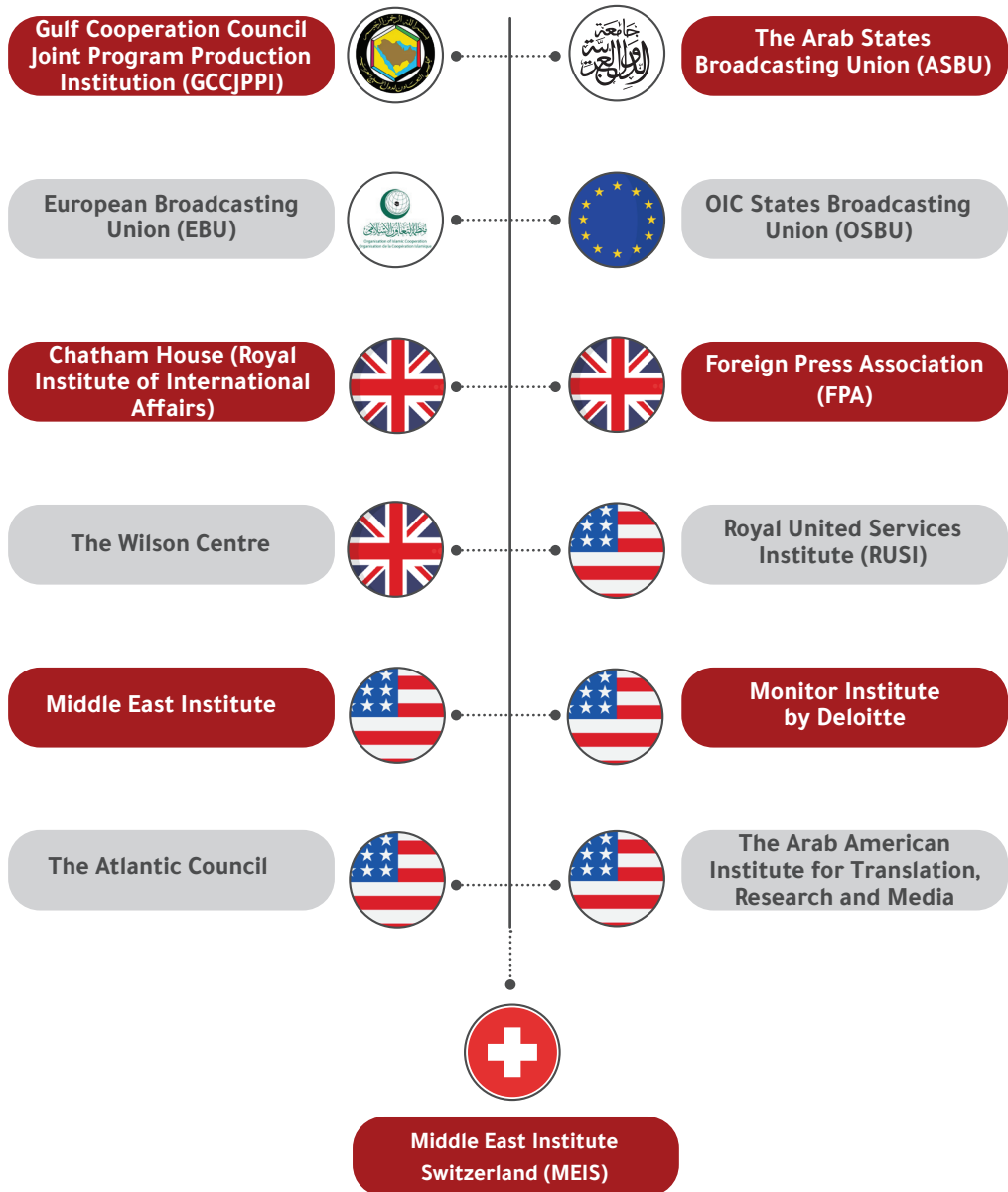


Frankfurt International Book Fair

15-19 October 2025

22 Total number of participations in media events, conferences and international exhibitions

Cooperating Partners and Regional and International Institutions





Muscat International Book Fair: a Media Spotlight on Culture

The Ministry of Information takes part in organising the Muscat International Book Fair, one of the most prominent annual cultural events in Oman, in cooperation with the Ministry of Culture, Sports and Youth and several other government institutions. This involvement helps raise Oman's media and cultural profile both regionally and internationally. It showcases its cultural values and intellectual output, given the strong interest and high-quality participation the fair attracts from publishing houses and cultural institutions worldwide.

The Ministry of Information's contribution to the fair

- Organising the participation of private media institutions in the fair.
- Chairing the main and media committees for the fair.
- Overseeing participating publishing houses and facilitating the entry of publications through border crossings.
- Setting up a comprehensive media centre to provide media and technical support to journalists and coordinate their work, as well as hosting several international media professionals to boost the fair's regional and international media presence.
- Implementing a comprehensive media plan to cover the fair's events through radio and television programmes, press materials and digital platforms, with the "Jalees" team managing coverage across the fair's social media accounts, helping to boost its digital reach.
- Heading the publications team responsible for reviewing and approving the lists of books submitted by participating foreign publishing houses.

Key Statistics on Media Coverage of the 2025 Fair

Media Centre:



147 articles
published across
various media and
press institutions.



71 international
media representatives
from 46 media
organisations

Press Coverage:

Oman Newspaper:

More than **55**
press articles



were published during the fair,
covering a variety of topics:
- Coverage of the fair events.
- Reviews of new releases.
- Coverage of book signing events.

10

press
surveys



4 interviews

Oman Observer:



11 Articles

Radio Oman:

Khair Jalees (Best Companion) programme on Radio Oman (Arabic)

Number of
episodes
of the
programme



11
episodes

Number of
broadcast
hours



1320
minutes

Riwaq Al Ma'rid (Fair Corridor) programme on Shabab FM

Number of
episodes
of the
programme



11
episodes

Number of
broadcast
hours



1320
minutes

Episodes of the program «Bookmarked» on English Radio

Number of
episodes
of the
programme



10
episodes

Number of
broadcast
hours



600
minutes

Oman TV:

Coverage of
the opening
and closing
ceremony

Production of
promotional
materials for
the fair

Coverage of
various events of
the fair through
live streaming,
reports and
interviews on
the Min Oman
(From Oman)
programme

Recording of
18 seminars
as part of the
fair's cultural
programme

Al Fihris Programme (Index Programme) on the Cultural Channel

Number of
episodes
of the
programme



10
episodes

Number of
broadcast
hours



9 hours
45 minutes

The Culture News bulletin is dedicated to news from the fair, broadcast
from the Oman Convention and Exhibition Centre

Number of
programme's
bulletins



5
bulletins

Number of
broadcast
hours



One hour and
20 minutes

Qahwat Al Sabah (Morning Coffee) programme on Oman TV

Number of
episodes



5
episodes

broadcast
from the Oman
Convention and
Exhibition Centre





The Media Law's executive regulations: setting a clear framework for professional responsibility

The executive regulations of the Media Law in Oman provide the legal framework governing media work. They were issued under Ministerial Decision No. 165/2025, dated 11 September 2025.

Objectives of the Regulations:

Regulating media activities and clarifying licensing procedures

Defining the rights and obligations of institutions and employees in the media field

Regulating media content, including electronic media and advertising

Strengthening professional and legal accountability in the media sector

Participatory Review of the Draft Law and its Executive Regulations

The draft law and its executive regulations were developed through an extensive participatory process, involving a range of official, private and civil society stakeholders at various stages, right up until the issuance of the regulations, to ensure transparency and openness towards the media community. This participatory process included the following:





«Injaaz» Platform: A Unified Electronic Gateway for Media Services

The Ministry of Information is enhancing the quality of its services and improving the efficiency of licence issuance under the Media Law and its executive regulations by gradually moving transactions to electronic licences via a comprehensive, user-friendly online platform. This forms part of the Ministry's wider efforts to build a modern working system based on speed, accuracy and ease of access.

The platform brings together the Ministry's services for individuals and government and private institutions into a single electronic gateway, with direct integration with entities such as the Royal Oman Police and the Ministry of Commerce, Industry and Investment Promotion, helping to speed up transactions and reduce processing time. It also allows employees to manage tasks and correspondence from any location with internet access through the e-office, improving productivity and ensuring accuracy. The Directorate General of Publications and Artistic Works, responsible for licensing press and media institutions, radio and television stations, and digital audio and video platforms, makes particular use of the platform.

The Directorate also undertakes the organisation and licensing of publications and artistic works in Oman, reviewing applications for the printing of books, periodicals and other publications, granting the necessary permits in accordance with the Media Law and its executive regulations and supervising media and artistic licences relating to publishing houses, publications and audiovisual works.

Media and Press Licences in 2025

Newspapers reviewed by the Ministry

Daily newspapers

Local newspapers
in Arabic

1136 newspapers



Local newspapers
in English

783 newspapers



Weekly newspapers



Newspapers in
English

24

weekly
newspapers

Magazines reviewed by the Ministry

Monthly magazines

44

Local
magazines
in Arabic

12

Local
magazines
in English

18

Overseas
magazines
in Arabic

800

Foreign
magazines in
English

874

Total
monthly
magazines

Quarterly magazines

116

Local
magazines
in Arabic

7

Local
magazines
in English

2

Overseas
magazines
in Arabic

125

Total
quarterly
magazines

299

licensed
electronic
games

363

licensed
films for
festivals and
embassies

614

Total number of films reviewed,
distributed among Arabic, English, Hindi
and other languages

22

Commercial
advertisements in
cinemas

1861

Film screening
requests for
cinemas

Media activity licences

Orders distributed according to order type

116

new
requests

193

renewal
requests

1

licence
assignment
request

13

transfers
of licence
requests

174

rejected
applications

6

licence
cancellation
requests

Total media licence applications received **503** applications

53 applications Total applications received for artistic works licences

Total number of approved publications and advertisements

1188

advertisements



1718

publications



1446

Total publications
reviewed in Arabic

154

Total publications
reviewed in English



Private Broadcasting: an active partner in development and a supportive voice for community awareness

Private media is a vital part of the media landscape, helping to enrich content and bring a wider range of voices and messages to society. Through their programmes and initiatives, private broadcasters help spread knowledge, build community awareness, and tackle cultural, social and developmental issues. The sector also shows how dynamic the media scene has become, and how well it adapts to a fast-changing communication environment, particularly as digital platforms grow and play an ever-larger role in reaching audiences.

Statistics for 2025 show just how much content private radio and television stations, as well as online platforms, have been producing, covering everything from culture and entertainment to specialised programming. This reflects the sector's diversity and its role in serving the community.



**Hala FM in Arabic and HI FM in English, both owned by the
Entertainment Network SAOC**



51
Programmes



11
Programmes



Muscat FM Radio, owned by Muttrah Media Services Company



31
Programmes



**Al Shabiba FM, in Arabic and TFM, in English, are subsidiaries of
Muscat Media Group**



23
Programmes



10
Programmes



Al Wisal Radio in Arabic, Merge FM Radio, and Virgin Radio Oman in English, owned by SABCO Media SAOC



32
Programmes



17
Programmes



13
Programmes



Majan TV is currently the only private satellite TV channel and has been broadcasting 24/7 since 2009



46
Programmes

Statistics for Private Digital Broadcasting Channels in 2025:

23

online TV and Radio
channels

88

diverse programmes, covering
culture, entertainment and
specialised topics

Distribution of Media Products:

78

media products
on identity and
culture

140

media products
to enhance
public trust in
government
performance

Workforce in Media Institutions



397
Omani



58
Expatriates



Media Training Centre: tireless efforts to enhance the performance efficiency of journalists and media professionals across various institutions

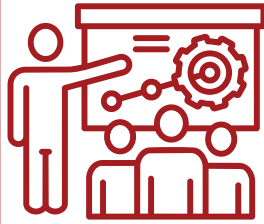
The Media Training Centre: a resource for developing skills and enhancing national media performance

The Ministry of Information's strategic objectives include developing its media output to suit a diverse public, with a focus on quality and appeal, and providing the media support that government bodies need for their work.

Its Media Training Centre aims to improve the skills of journalists and media professionals across print, broadcast and digital platforms, as well as staff in various government departments and private media organisations. The Centre also offers training to students at higher education institutions across Oman.

One of its key programmes in 2025, «Spokesperson for State Administrative Units», helps government spokespeople develop the media skills needed to handle press interactions professionally. The Centre also keeps pace with developments in communication technology, particularly artificial intelligence, which now plays a routine role in much of today's media sector.

Media Training Centre Statistics



A total of
172
training
programmes
were
delivered

132

for the
Ministry of
Information's
employees

40

for employees
working in
communication
and media
departments

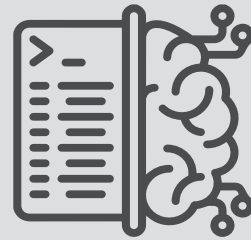
across government
units, as well as in
private press and
media institutions

specialised

37

training
programmes
were delivered

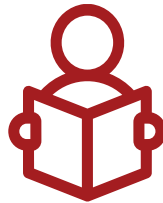
in artificial
intelligence
applications



150

training opportunities
in the Ministry of
Information

98%
students



52%
for graduates



2198

trainees
participated
in the training
programmes

1624

from the
Ministry of
Information

574

participants from
communications and media
departments within government
units, as well as journalists
and media professionals from
various private media outlets

Technical and Engineering Infrastructure Supporting Quality Broadcasting

The technical and engineering systems at the Ministry of Information form the cornerstone of high-quality, efficient media delivery, providing direct support for radio and television programmes and national events across the governorates. In 2025, outside broadcasting units and vehicles achieved a notable leap in operational performance, backed by sophisticated infrastructure including production and news broadcasting studios, satellite and local network equipment, and microwave links. This enabled the Ministry to deliver comprehensive media coverage to the highest international standards, with full HD signal quality.

The figures reflect the scale of the engineering and field work involved, from intensive operating hours and routine maintenance to engineering exchanges and outside broadcasts, demonstrating the professionalism and technical expertise of the Ministry's national staff.

Key Technical and Engineering Statistics in 2025:



Operating hours of
outside broadcasting
units and vehicles:
6,395 hours



Vehicle and accessory
maintenance hours:
1,170 hours



Television production
studios' operating hours
982 hours (live and
recorded programmes)



Broadcasting hours from
news studios: **1,072 hours**
(news items, interviews and
competitions)



Total engineering
exchanges: **2,075 HD**
exchanges in total,
comprising **1,427 internal**
and **648 external** exchanges



Total live and recorded
outside broadcasts.
937 broadcasts in total,
including **183** for radio and
754 for television

National Survey Monitors Public Satisfaction with Radio and Television Content

The National Centre for Statistics and Information surveyed from 18 May to 18 June 2025 to measure public satisfaction with the programming broadcast on Radio Oman and Television.

The survey covered 1,500 citizens aged 18 and over, representing various governorates of the Sultanate of Oman, with data collected through telephone interviews using a specially designed electronic questionnaire.

It aimed to assess public opinion and engagement with media programmes, as well as satisfaction with their content, producing a set of indicators that reflect public perceptions and evaluations of media output.

General satisfaction with programmes' content:

76%

Listeners' satisfaction rate with Radio Oman's programmes

73%

Viewers' satisfaction rate with Oman TV programmes

Satisfaction with specific content:

84%

Satisfaction with television content covering national events and religious occasions

88%

Satisfaction with television content during tropical weather situations

76%

The role of content in increasing audience awareness of government projects

68%

Satisfaction with content addressing societal issues

Satisfaction by governorate:

84%

The highest percentage goes for the Al Sharqya South Governorate

76%

The highest percentage goes for the Al Sharqya South and Al Wusta governorates



A New Home for Creativity: The Ministry of Information Theatre

The opening of the Ministry of Information Theatre on 25 February 2025 marks a strategic step that reflects the Ministry's commitment to supporting the arts and strengthening Omani cultural life. The venue provides an integrated space for cultural and artistic events and national dialogues, combining modern artistic and technical features with advanced architectural design. This ensures the highest-quality performances and enables a diverse range of events that cater to the cultural and media sectors.

Theatre's Features:



Capacity:
Approximately
500



Total area: 560 square metres, including 150 square metres for the stage

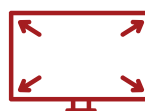
Facilities



Reception hall



Preparation hall for performances



Large display screen



Commentary, interpreting, control and outside broadcast rooms

Theatres' Objectives:

- Supporting the Sultanate of Oman's cultural and artistic infrastructure, in line with the latest developments in cultural presentation and production.
- Hosting official, cultural and artistic events, which helps boost cultural activity and supports initiatives from both governmental and non-governmental institutions.
- Encouraging arts and theatrical performance among different segments of society.
- Enhancing communication with the public and strengthening community engagement through national dialogues and cultural, media, educational and creative events.

Statistics and Highlights of Theatre's Events in 2025:

Number of Events: **11** key events during the year

Types of Events: official panel discussions, conferences, cultural festivals, musical performances and debate championships

Key Events:

March:
Press conference for the Muscat International Book Fair, and a dialogue with the Minister of Labour

September:
The introductory meeting on the Media Law and its executive regulations, and the Government Communication meeting

October:
A panel discussion on covering wars and conflicts in the age of imagery and artificial intelligence

November:
Closing of the Asian Debate Championship

December:
Al Balad Ensemble's Muwashahat concert, the Digital Transformation meeting, the Omani Poetry Festival and the Cultural Club's season closing ceremony

Oman's Cultural Heritage

Diversity Rooted in Identity





Oman has a rich cultural heritage that encompasses both tangible and intangible elements. This heritage includes castles, forts, historical landmarks and distinctive archaeological sites, alongside a strong oral tradition that reflects the close relationship between the Omani people, their environment and their history. Together, these elements express the cultural diversity of Omani identity and play an important role in supporting the country's renaissance and advancing comprehensive development.



Recognising the importance of safeguarding this heritage and the vital role of culture and youth in achieving sustainable development, a restructuring of several state institutions took place in August 2020. This included the establishment of the Ministry of Culture, Sports and Youth, with clearly defined responsibilities and an approved organisational structure. At the same time, the Ministry of Heritage and Culture was renamed the Ministry of Heritage and Tourism, with its responsibilities defined and its organisational structure approved. This step helped to focus institutional efforts and enhance coordination, while clarifying the roles and responsibilities of each institution and reducing duplication or overlap, thereby improving overall performance and services.

The Ministry of Culture, Sports and Youth is responsible for cultural affairs. It develops policies, plans and programmes related to culture, sports and youth, which are submitted to the Council of Ministers for approval. The Ministry also oversees libraries, cultural centres and cultural institutions. It is also responsible for collecting, documenting and developing Omani literature. It also seeks to encourage those engaged in literary activities, to highlight their contributions, and to support the development of their capabilities. In addition, the Ministry conducts research, studies and specialised translation in cultural fields, and organises exhibitions, festivals and cultural events that showcase Oman's cultural role and strengthen cultural engagement with other peoples and civilisations. It is also tasked with collecting, documenting and developing the heritage of Omani arts, as well as promoting its publication, encouraging creativity and innovation, and supporting artists across various artistic fields.



Omani achievements and active participation in cultural programmes

The year 2025 witnessed the implementation of a wide range of cultural activities and programmes, including scientific seminars, training workshops, intellectual sessions, and literary and knowledge-based events, as well as local and international exhibitions and specialised research projects. These initiatives provided platforms to highlight the capabilities of creative and talented individuals, preserve both tangible and intangible heritage, document intellectual production, support cultural and creative industries, and develop knowledge resources for children and youth.

The Sultanate of Oman won two World Cups at the 42nd International Youth Photography Biennial in the “Under 16” and “Under 25” categories. As part of the Ministry of Culture, Sports and Youth’s ongoing efforts to support national creativity and nurture talent, Omani participants maintained a distinguished presence at regional and international forums.

They achieved awards and advanced positions in fields such as music, theatre, poetry, photography, cinema and heritage studies, reflecting the vitality of the Omani cultural scene and strengthening its international standing. The Literary Forum is one of the Ministry’s most prominent institutional platforms for stimulating literary and intellectual activity. Through its specialised seminars, research programmes, scientific publications and panel discussions, it contributes to strengthening cultural identity, promoting knowledge, and supporting the objectives of Oman Vision 2040 by fostering the values of identity, creativity and cultural sustainability.

Activities of the Literary Forum in 2025:



Various seminars on literary criticism and intellectual thought



Sessions, panel discussions and specialised workshops



Programmes about civilisation and knowledge



Studies and writings that documented the Omani intellectual and cultural heritage



Converting 20 publications of the Literary Forum into digital copies



The e-magazine Thaqafa publishes a range of environmental, humanitarian and cultural topics, including:

Environment
and sustainable
development

Youth and
development

Artificial
intelligence in
culture

Visual content and
interactive digital
links for readers



Implementing a project to collect oral history for the documentation of Omani oral memory, including:

Studying the Bathari
language in the Al
Wusta and Dhofar
governorates

Monitoring and documenting
the vocabulary of Souq
Muttrah as one of the
historical commercial centres

A study of Omani
coffee serving
customs in Al Wusta
Governorate

Cultural and artistic activities

As part of the efforts of the Ministry of Culture, Sports and Youth to promote cultural and artistic activity in the Sultanate of Oman, the Ministry has participated in various local and international forums with the aim of showcasing Omani creativity, supporting cultural exchange, and enhancing the Sultanate of Oman's presence on the international stage.

Local participation of the Ministry of Culture, Sports and Youth in the field of culture during 2025:

Muscat
International
Book Fair

14 internationally,
Arab and
foreign
exhibitions

**Guest of honour at three
major exhibitions, namely:**

- Cairo International Book Fair.
- Amman International Book Fair.
- Kuwait International Book Fair.

The **18th** session of the
Intergovernmental Committee
of the 2005 UNESCO Convention
on the Diversity of Cultural
Expressions in Paris

London Design
Biennale and Venice
International
Architecture Biennale

The 10th Session of
the Conference of
Parties (COP10).

The **50th** session of
the Intergovernmental
Committee on
Intellectual Property

The **46th** meeting of
the WIPO Standing
Committee on
Copyright and Related
Rights (SCCR)

The **51st** session of the
Intergovernmental
Committee on
Intellectual Property
and Genetic Resources,
Traditional Knowledge
and Folklore in Geneva

The **43rd** session
of the General
Conference of UNESCO
in Samarkand,
Republic of Uzbekistan

**Cultural Communication
Exhibition: From Oman
to the world (in Geneva)**

An exhibition of Omani
female artists' works
in Muscat (Artistic
Manifestations)



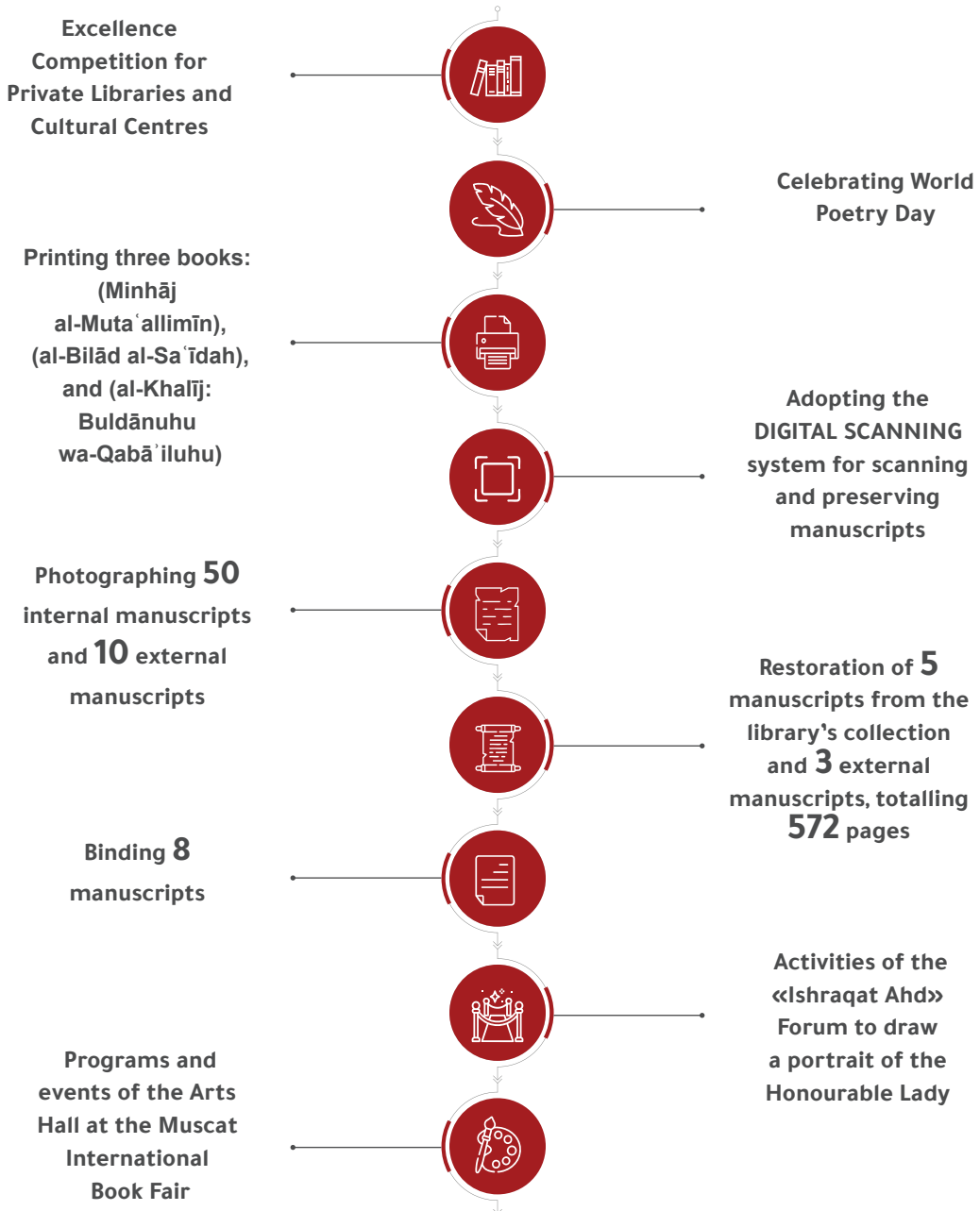
Hosting **MEMORIA**
Photography Forum

Arab Theatre
Festival and Gulf
Film Festival

The travelling Japanese
art exhibition on Hokusai
Manga at the Omani
Society for Arts (OSFA)

Malath Exhibition:
Omani Art from
Venice to Nizwa

Local activities of the Ministry of Culture, Sports and Youth in the field of culture during 2025:



Children's Culture Centre

The Children's Culture Centre of the Ministry of Culture, Sports and Youth continues to strengthen its role as a modern educational and cultural platform, keeping pace with digital developments and developing programmes for children to enhance digital awareness and nurture creative skills. The centre:

- Participated in the 15th Arab Theatre Festival, 2025.
- Presented an interactive experience at the Cairo International Book Fair 2025 on intangible cultural heritage using virtual reality technologies.
- Implemented the winter programme aimed at developing children's knowledge through educational and interactive programmes in the fields of culture, technology, arts and creativity.
- Participated in various events.

The centre organised a number of specialised workshops, including: A workshop titled From the Human Mind to the Machine Mind: How Does Artificial Intelligence Think?, A workshop on Artificial Intelligence and the Industry of the Future. A workshop on Circuits Light Up, organised in celebration of the International Day of Light, aimed at introducing children to the principles of electrical circuits through a practical activity involving lamp design.



Al Hawashim Fort, Wilayat of Adam

Archaeological Site Preservation

The Ministry of Heritage and Tourism is keen to protect and sustain Omani cultural heritage through a range of initiatives, including raising awareness of its importance and strengthening the capacity of relevant authorities to preserve it. The Ministry also takes the necessary measures to prevent the sale, trafficking and theft of cultural property.

The Sultanate of Oman has ratified several international agreements, most notably the 1954 Hague Convention and its Second Protocol for the Protection of Cultural Property in the Event of Armed Conflict, as well as the 1970 Convention on the Means of Prohibiting and Preventing the Illicit Import, Export and Transfer of Ownership of Cultural Property. This underscores the Sultanate of Oman's role as a global partner in safeguarding human cultural heritage.

In 2025, the Ministry of Heritage and Tourism continued its efforts in archaeological exploration and the restoration of historical sites, including the ancient city of Qalhat, as well as the restoration of archaeological monuments in various governorates. Museums and heritage houses, including the Fath Al Khair Centre, Sohar Castle Museum and the Natural History Museum, have been developed into educational and informative spaces that attract visitors. Workshops and educational activities have also been organised to enhance awareness of national heritage among younger generations.

Indicators and initiatives in archaeology and cultural heritage

- Participation in an exhibition of antiquities of the Gulf Cooperation Council (GCC) countries in Riyadh
- Launching the archaeological expeditions season for the 2025-2026 season
- Regional Conference on Combating Illicit Trafficking in Cultural Property
- Completion of the maintenance project for the Al Hilal wall in the Wilayat of Al Suwaiq
- Participation in the Conference on Antiquities and Cultural Heritage in the Arab World in Doha
- Winning the Fujairah Award for Best Mining Practices
- Signing of a contract for the management, operation and employment of Samail Fort in the Wilayat of Samail, Al Dakhiliyah Governorate
- A training program entitled: Exploring, excavating, and scientifically documenting burial sites
- Inclusion of 4 Omani historical landmarks in the Arab Architectural and Urban Heritage Register
- Joining the International Congress of Maritime Museums (ICMM)

The Ministry of Heritage and Tourism seeks to encourage citizens to hand over any archaeological artefacts they may find, while implementing strict procedures to combat the illicit trafficking of cultural property. These procedures include inspecting archaeological artefacts, issuing permits for their removal following inspection, and issuing warnings regarding illegal activities at archaeological sites. The Omani Cultural Heritage Law, issued by Royal Decree No. 35/2019, provides the legal framework for regulating and protecting cultural heritage in accordance with international agreements. It regulates the sale and purchase of cultural property and requires a licence from the Ministry for any related transactions. The law stipulates that the illegal possession of cultural heritage is punishable by up to 3 months' imprisonment and a fine of 500 to 10,000 OMR.

Museums: Windows into the Glories of the Past

The Sultanate of Oman places great importance on its heritage and historical treasures, reflecting its firm belief that museums are vibrant cultural institutions and windows through which generations can glimpse the achievements of the past and the experiences of their ancestors. They serve as mirrors that reflect the essence of national identity and as gateways to understanding Omani society's culture and its civilisational journey across the ages. To reinforce this commitment, the Ministry of Heritage and Tourism celebrated International Museum Day, observed annually on 18 May, at the Land of Frankincense Museum in Salalah, Dhofar Governorate, under the theme "The Future of Museums in Rapidly Changing Societies". By the end of November 2025, the number of licensed private museums and heritage houses in the Sultanate of Oman had reached approximately 22, comprising:

Bait Al Zubair Museum, Bait Adam Museum, and the Place and People Museum in Muscat Governorate	The Dhofar Private Museum, the Rakhyut Fort Museum, and the Generations Continuity Museum in Dhofar Governorate	Madha Museum in Musandam Governorate
The Gate of the Past Museum, Nizwa Museum, Bait Al Sharaf Museum, Al Hamra Currency Museum, and Bait Al Safa Heritage House in the Al Dakhiliyah Governorate	The Sons of Majan Museum, the Glory of Oman Museum, the History of the Land Museum, and the Bin Noorok Museum in the Batinah North Governorate	Bidiya Museum and Bait Al Darwaza Museum in Al Sharqya North Governorate
Al-Afiya Heritage Museum and Al-Hamidi Heritage Museum in the Al Sharqya South Governorate	Bait Al Ghasham Museum in the Batinah South Governorate	Bait Al Manzafa Museum in Al Dhahirah Governorate

The Sultanate of Oman also has a diverse collection of museums that document various aspects of history, art, science and culture, making it an educational and heritage destination for all segments of society, including:

The Sultan Qaboos Corner

Highlights the life of the late Sultan

Royal Cars Museum

Documents the legacy of the late Sultan Qaboos bin Said

Natural History Museum

Showcases the Omani environment

Children's Museum

Disseminates knowledge in science and technology

The Omani-French Museum

Celebrates Omani-French relations

Sultan's Armed Forces Museum

Showcases Omani military history

Land of Frankincense Museum

Highlights Oman's maritime history

Oil and Gas Museum

Reviews the history of oil formation, its discovery and recovery in Oman

Currency Museum

Presents the history of currency circulation in the Sultanate of Oman and highlights the coins used in the early years of Islamic history

Place and People Museum

Reflects the concept of the traditional Omani house from the early 1950s to the mid-1970s

Fath Al Khair Centre

A tourist and educational site in Sur that highlights the traditional heritage of shipbuilding and navigation tools

The National Museum

During 2025, the National Museum achieved a series of milestones that strengthened its role as an active bridge for cultural and museum exchange between the Sultanate of Oman and regional and international museums and cultural institutions. This was achieved through its cultural diplomacy, which included state and official visits, international exhibitions and academic partnerships. The museum also continued to develop its digital infrastructure and implement strategic projects that help consolidate its leadership in the museum sector, keeping pace with Oman's renewed journey towards the future.

The National Museum received several high-level visits in 2025, most notably that of Mrs Emine Erdoğan, wife of the President of the Republic of Türkiye, during the Turkish President's state visit to the Sultanate of Oman. The museum also received a distinguished delegation from the Government of the Emirate of Sharjah, headed by His Excellency Sheikh Fahim bin Sultan Al Qasimi, as well as visits from a number of senior officials from various countries.

During the same year, the National Museum witnessed vibrant cultural activity at the local level through the organisation of exhibitions and events in cooperation with several countries, including the Russian Federation, such as the celebration of 40 years of diplomatic relations. The museum also opened the "Omani-Japanese Relations Corner", highlighting more than a century of cultural exchange between Oman and Japan. In addition, it hosted the exhibition "DIVA! Italian Glamour in Fashion Jewellery" in cooperation with the Italian Embassy. The museum also hosted the exhibition titled "Madeline Díaz: Nuevos Caminos" in cooperation with the American Embassy and the exhibition "Tunisia Through the Camera Lens 1920" in cooperation with the Tunisian Embassy. It also inaugurated the exhibition "Masterpieces of Art from the Sharjah Museum of Islamic Civilisation".

The museum also hosted the exhibition "From Stamp to Envelope" in cooperation with Oman Post. The museum further strengthened its academic presence by organising a cultural exhibition at Sultan Qaboos University to highlight its role in preserving national identity and promoting museum culture among students and academics.

Key international participations of the National Museum

The
"Al Madar"
exhibition in
the western
Hajj terminal
at King
Abdulaziz
International
Airport in
Jeddah

The digital
exhibition
"Table is
Set: Food
Traditions
and Heritage
in the Islamic
World" on the
"Museum With
No Frontiers"
platform

Museums
and
Heritage
Show
in London

Expo Osaka
2025
events
in Japan

The sideline
exhibition
of the 27th
General
Conference
of the
International
Council of
Museums
(ICOM Dubai)
2025

Statistics for the National Museum up to the end of October 2025:

461700

Visitors
until the end of
October

510

Activities
implemented by
the Learning Centre

266068

Number of visitors
to the museum's
website

5,391,502

Number of virtual
visitors on social media
platforms



Oman Across Ages Museum

The Oman Across Ages Museum, inaugurated in March 2023, stands as a major cultural landmark presenting the story of Oman from around 800 million years ago to the present day. Through its galleries and exhibitions, the museum traces the country's natural formation and civilisational development, while also highlighting the aspirations of the Sultanate of Oman and its vision for the future. The museum also serves as an educational and research platform that brings together heritage, knowledge, and innovation, offering visitors a deeper understanding of Oman's past and its ongoing development.

Oman Across Ages Museum Participations in 2025:

The Best in Heritage
conference in
Barcelona

Empowering Arab
Youth for Sustainable
Heritage Forum in
Doha

The 27th General
Conference of the
International Council
of Museums (ICOM),
Dubai, 2025

Photographic Society
Conference and
Exhibition 2025

The 3rd International
Conference of the Omani
Libraries and Information
Association

The Second International
Conference on Education
and Innovation in
Museums

Indicators and statistics of the Oman Across Ages Museum during 2025



165492

Total number of visitors



متحف عُمان عبر الزمان
OMAN ACROSS AGES MUSEUM

Launch of the
museum's
visual identity



66

programmes
implemented with the
participation of

2670

participants

Launching a
commemorative postage
stamp in cooperation
with Oman Post



Organising the
International
Conference "Museums'
Role in Tourism
Development"



Receiving the
Public Architecture
Prize



Organising the
«Royal Cars»
Exhibition



Living Witnesses of the Past

Documents and archives are among the most important sources for recording the course of history and its finer details. They preserve the knowledge, ideas and decisions that have shaped the paths of nations and societies. In the Sultanate of Oman, this documentary heritage has received particular attention.

Since the establishment of the National Records and Archives Authority (NRAA) under Royal Decree No. 60/2007, the Authority has worked to preserve and organise records in accordance with recognised scientific standards and modern preservation technologies.

During 2025, NRAA continued to play a central role in safeguarding Oman's documentary heritage and preserving the nation's collective memory. This was achieved through an integrated approach that combined institutional development, historical research, technical preservation, digital transformation, and international cooperation. Together, these efforts have strengthened national identity and reinforced Oman's regional and international presence as a nation rooted in a rich and enduring civilisation.

Key NRAA's Achievements in 2025

01

Establishing document management systems in **30** entities and updating them in **12** entities

02

Collecting **4,226** documents, **107** manuscripts and various rare materials from citizens

03

Processing more than **21,681** pages of manuscripts, documents, maps and records

04

Activating the **microfilm system** as a long-term backup

05

Digitising **4322** documents and producing **16,282** high-quality digital images

06

Documenting **28** personal testimonies and accounts from within and outside Oman

07

Recovering Omani historical records from external archives through obtaining originals, copies and materials from several international archives, including:

6695

documents from the
British National Archive

266

documents and photographs
from Zanzibar

Other documents from global
platforms in the United States,
Britain and Turkey

08

Publishing eight specialised scholarly works supported by national and international documents, most notably:

Manẓūmat al-Mar'ah
al-'Umāniyyah fī al-
Siyāsah wa al-Thaqāfah
wa al-Mujtama': Omani
Women in Politics,
Culture and Society

Volume Six
of the Omani
Empire
Encyclopedia

al-'Alāqāt al-'Umāniyyah
al-Rūsiyyah fī al-Qarn
al-Tāsi': Ashar Book:
Omani-Russian Relations
in the Nineteenth
Century

Janūb
al-Sharqiyyah fī
Dhākirat al-Tārīkh
Book: Al Sharqya
South in the
Memory of History



Institutions Supporting Cultural Development

The Sultan Qaboos Higher Centre for Culture and Science (SQHCCS) plays an important role in advancing cultural and educational life in the Sultanate of Oman and in strengthening Omani identity both nationally and internationally. It supports academic research and studies and provides a range of specialised educational services. The Centre also promotes Omani intellectual output and encourages cultural exchange with specialised institutions and centres worldwide.

The Sultan Qaboos Institute for Teaching Arabic to Non-Native Speakers is a leading educational and cultural institution dedicated to teaching Arabic to learners from across the world and fostering cultural and linguistic exchange between the Sultanate of Oman and other countries. In 2025, the Institute welcomed a new group of 46 students representing a wide range of countries, including Russia, Belarus, France, Germany, Hungary, Poland, Spain, India, Malaysia, Japan, South Korea, Uzbekistan, Kazakhstan, Turkmenistan, Türkiye, Thailand and Canada.

Key SQHCCS Initiatives in 2025:

Sultan Qaboos Award for Culture, Arts and Literature

It serves as a platform for knowledge exchange between Omanis and their Arab counterparts

Prize Winners



The Asilah Forum Foundation from Morocco won in the field of private cultural institutions in the culture category



The sculptor Essam Mohamed Sayed Darwish from Egypt won in the field of sculpture in the arts category



Hikmat Majzoub Al-Sabbagh, known as Yumna Al-Eid, from Lebanon, won in the field of autobiography in the literature category

"Iqra for Youth" Competition

It represents a key pillar in building a reading society

Participation of (2211) male and female students from various governorates of the Sultanate of Oman

Sultan Qaboos Holy Qur'an Competition

It aims to strengthen the values of faith, deepen young people's engagement with the Holy Qur'an, and develop memorisation and recitation skills in accordance with established scholarly principles

The number of applicants reached (2800) male and female contestants in 2025



Injaaz platform



Ain platform



Information Portal
Sultanate of Oman



Omaninfo1



@omaninfo1



Omaninfo.om

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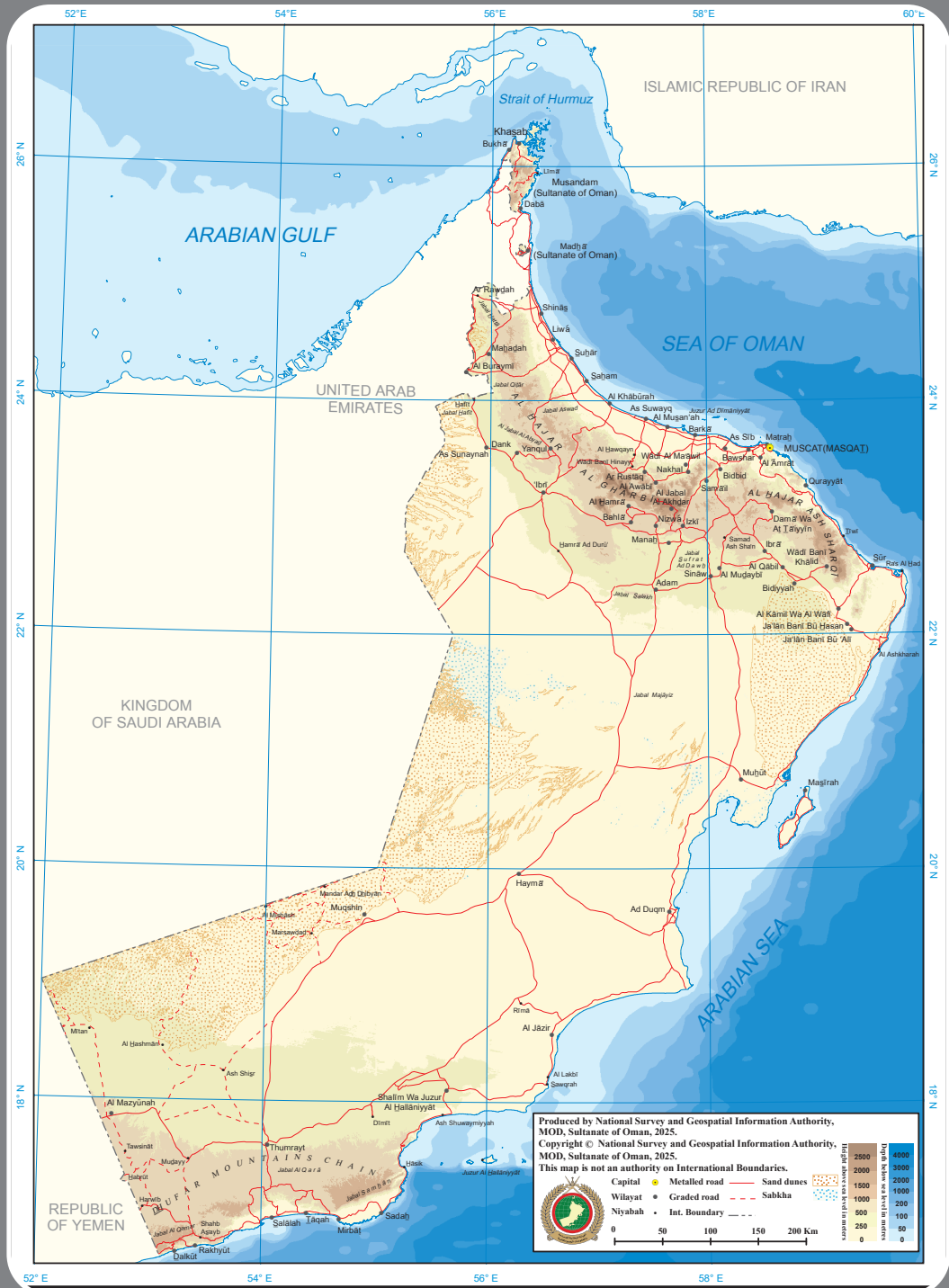
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Sultanate of Oman



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